

July 12, 2018, CoC Packet

Prince William Area Continuum of Care

Agenda

Prince William Area Continuum of Care



Governance Committee

- LoToya Bass
- Brandi Day
- Elijah Johnson, Chair
- Lula Kelly
- Ronald King
- Debra Rapone

Prince William Area Continuum of Care (CoC)

Date: July 12, 2018
Time: 1:30 p.m.
Location: McCoart Government Complex, Powell’s Creek A/B
Facilitator: Elijah Johnson, PWC Deputy County Executive

AGENDA

- Registration of Attendance
- Welcome and Introductions
- Approve May 10, 2018, CoC Meeting Minutes **ACTION ITEM**
- Old Business
- New Business **ACTION ITEM**
 - *Committee Reports:*
 - Community Outreach and Relationship Engagement (CORE)
 - Data and Needs Analysis (DANA)
 - Program Analysis and Ranking (PAR)
 - Service Continuum
 - Governance
 - Program Analysis and Ranking (PAR)
 - HUD Process/Timeline
 - Community Application Update
 - Change in Renewal Application Process **ACTION ITEM**
 - *DSS Lead Agency Update*
 - *Agency Spotlight- Elnora Foundation*
- Adjourn
- Announcements

**Next Meeting: August 9, 2018, 1:30 p.m.
 McCoart Government Complex, Powell’s Creek A/B**

Meeting Minutes

Prince William Area Continuum of Care



Governance Committee

LoToya Bass
Brandi Day
Elijah Johnson, Chair
Lula Kelly
Ronald King
Debra Rapone

Prince William Area Continuum of Care (CoC)

Date: June 14, 2018
Time: 1:30 p.m.
Location: McCoart Government Complex, Powell's Creek A/B
Facilitator: Courtney Tierney

Meeting Minutes

Voting Member Attendees

1. Action in Community Through Services (ACTS) – Jeff Foy
2. BARN Community Housing – Mary Finnigan
3. City of Manassas Department of Social Services - Ronald King
4. Cooperative Council of Ministries – Jimmy Rogers
5. Good Shepherd Housing Foundation – Patricia Johanson
6. Independence Empowerment Center, Inc. – Roberta McEachern
7. Manassas Park Department of Social Services – Randi Knights
8. Mulligan Services, Inc. – Allan C. Jones
9. Northern Virginia Family Service – Kathy Bridgeman
10. Occoquan Magisterial District – Jacob Mosser
11. Pathway Homes, Inc. – Sherry Meyers
12. People Incorporated of Virginia – Brandi Day
13. Prince William County Community Services Board – Lynn Fritts
14. Prince William County Department of Social Services – Tony Turnage
15. Prince William County Office of Housing and Community Development – Joan Duckett
16. Saved Hands, Inc. – Pamela Wright
17. Skill Source Group – Rebecca Bennett
18. Streetlight Community Outreach Ministries – Rose Powers
19. Unsheltered Homeless Coalition- Dori Cook
20. Virginia Employment Commission – Maria Wells

Organizations with Voting Members not present

1. Catholics for Housing, Inc.
2. Coalition for Human Services
3. Elect Ladies Transitional Home
4. Helping Neighbors in Need Outreach Center
5. Neighbor's Keeper
6. Operation Renewed Hope
7. Serving Together
8. St. Margaret of Cortona Transitional Housing
9. Virginia Cooperative Extension
10. Youth for Tomorrow

Other Attendees

1. BARN Community Housing – Marianne Racca
2. BARN Community Housing – Tammy Robertson
3. CSB – Vester Appiah
4. Elnora Foundation – Gayan Troussard
5. Fertile Ground Homes Inc. – Doris Jeffries
6. Fertile Ground Homes Inc. – Tami Franklin
7. Homeless Management Information System Administrator – Teresa Giesting
8. Jobs for Veterans State Grant – Joe Kelley
9. Military Child Education Coalition – Dalena Kanouse
10. Northern Virginia Family Service – Debra Rapone
11. Prince William County Department of Social Services – LoToya Bass
12. Prince William County Department of Social Services – Jennifer Jablonski
13. Prince William Office of Housing and Community Development – David Watkins
14. Streetlight Community Outreach Ministries – Gabriele Tibbs

Meeting called to order at 1:30 p.m.

- *Meeting called to order by Courtney Tierney*
- *Introduction of meeting attendees*
- *Meeting Agenda Amended 1) Allan Jones, 2) Brandi Day*
CES Policies and Procedures removed and VHSP Funding Decision added to the meeting agenda.

Minutes Approval

Minutes were approved for May 10, 2018: 1) Lynn Fritts, 2) Roberta McEachern

Old Business

- *No Old Business was discussed.*

New Business

- *Committee Reports were approved* – 1) Allan C. Jones, 2) Randi Knight
 - Community Outreach and Relationship Engagement (CORE)
 - Program Analysis and Ranking (PAR)
 - Service Continuum
 - Governance

- *VHSP Funding Decision* 1) Brandi Day, 2) Allan Jones
Final VHSP Award was presented to the CoC for review. LoToya Bass reviewed the funding allocations. A vote was held to accept the PAR committee's recommendations for the VHSP funding. Providers and CCoM abstained, none opposed.

- *Agency Spotlight – Military Child Education Coalition*
Dalena Kanouse from Military Child Education Coalition presented and answered questions about their organization and the education focused support offered to children and family of US Service Members, Veterans and their families.

Adjourn

Meeting adjourned at 2:15 p.m.

Next Meeting: July 12, 2018, 1:30 p.m.
McCoart Government Complex, Room Powell's Creek A/B

Committee Summaries

Prince William Area Continuum of Care

Community Outreach and Relationship Engagement Committee

Date: June 14, 2018
Time: After CoC meeting
Location: McCoart Government Complex, Powell's Creek A/B
Facilitator: Courtney Tierney
Governance Representative: Debra Rapone

Meeting Summary

Voting Member Attendees:

1. Action in Community Through Service – Jeffrey Foy
2. Cooperative Council of Ministries CoM – Jimmy Rogers
3. Mulligan Services Inc. – Allan C. Jones
4. Northern Virginia Family Service – Debra Rapone
5. Occoquan District – Jacob Mosser
6. Saved Hands Foundation – Pamela Wright
7. Manassas Park Department of Social Services – Kofi Dzanphie

Other Attendees:

1. Prince William County Department of Social Services – Jennifer Jablonski
2. People, Inc. – Brandi Day

Old Business

- *Room Raiser*
There were no updates at this meeting.
- *Public Outreach*
Allan Jones brought forward the documentary concept again citing lack of committee response to an emailed request for information. The topic has been tabled for later discussion due to scheduling conflicts. Mr. Jones will research different avenues of having the project developed in preparation.
- *Non-HMIS Homeless Service Providers Collaboration Event*
This event will be used to thank providers for all their efforts and press the importance for the community as a whole to share information and statistics openly.

New Business

- *July 14th CCoM Presentation*

Open discussion took place regarding the framing of the message the committee is going to convey with the presentation. Brandi Day and Jacob Mosser developed the two survey/data collection tools that will be presented to the Non-HMIS Homeless Service Providers at the Collaboration event for their final input on how to best collect data from Non-HMIS using Service Providers.

Adjourn

Meeting adjourned at 3:47 p.m.

**Next Meeting: July 12, 2018, after CoC Meeting
McCoart Government Complex, Powell's Creek A/B Room**

1. Thank you for your partnership.
 - a. The CCOM has provided meals to the Hilda Barg Homeless Prevention Center, the Drop-In Center and the former Hypothermia Shelter which is now the Overnight Shelter for over 25 years. They also provide funding for the Drop-in Center staff. They have been active members of the CoC to include the PAR Committee and reviewing/scoring applications.
 - b. Each group provides other services within their own congregations and this is appreciated. All of the professional providers hear from clients about how they received help from local churches.
2. Bigger and broader reach needed to serve persons who are homeless.
 - a. When the Virginia Department of Housing and Community Development asked the Prince William CoC to restructure, this included a need to focus on getting more state and federal funding to the Prince William Area. This focus includes writing strong applications for funding that is based on validated data and a community-wide effort toward service.
 - b. In order to bring more funding, we need to have a broader understanding of what services for persons who are homeless or at-risk of being homeless are provided and what is being spent on their behalf. This will also help us all to identify gaps, work on solutions, and better coordinate all of our efforts.
 - c. Why is this important? The return on investment is highest with the Housing First Model. This is why HUD and State funding is used for low barrier shelters, rapid re-housing, and permanent supportive housing with a focus on prevention and diversion prior to actually being homeless. Research out of Denver's effort to reduce homelessness shows that the Housing First Model saves an average cost on emergency services of \$31,545 per person housed over two years. Another study showed that the Housing First program could cost up to \$23,000 less per person per year than a shelter program.
<http://endhomelessness.org/wp-content/uploads/2016/04/housing-first-fact-sheet.pdf>
3. To start, we need your help by providing feedback about sharing data.
 - a. As a CCOM member, how would you suggest we find out how much rent, utilities, funds, you provide for persons who are experiencing homelessness or at risk of becoming homeless?
 - b. How would you suggest we find out about other congregations who are not CCOM members?

- c. We have drafted a survey. What makes you comfortable/uncomfortable with it?
4. We wonder if you might be willing to host an event to welcome other churches in their desire to serve persons who are homeless. We need as much data (non-identifying) and collaborative approaches as possible.
5. The goal of the CoC is for homelessness to be brief, rare and non-reoccurring. We want our encounter with persons who are homeless to end with them being housed. One way to do this is by providing rents for existing rentals or rooms that are affordable to rent.

Are you interested in a Room Raiser event? A Rent Raiser event? (Jimmy told us that Sacred Heart is committed to providing \$2K per month for rent(s). Could we call this a Rent Raiser?)

NOTE: The purpose of this form is to collect information about the organizations and services available within the local community in order to create a cohesive referral source. Please create as many copies of the Program Information sheets as necessary to provide a full picture of the services your organization offers. If you have questions, please contact Brandi Day at People Incorporated at bday@peopleinc.net or (571) 445-3023. Completed forms should be returned to bday@peopleinc.net.

Local Programs and Services Report

Organization Information

Organization Name: _____

Physical Address: _____

City: _____

Zip: _____

Main Phone: _____

Primary Contact: _____

E-mail: _____

Website: _____

Program Information

Please complete the following information for each program your organization offers.

Program Title: _____

Please check box if you prefer to not receive referrals of clients for this service.

Program Contact (if different): _____

Program Contact Phone: _____

Program Contact E-mail: _____

Type of Program (check all that apply)

Business Development

Employment

Re-Entry Services

Children/Childcare

Financial Assistance/ Emergency Needs

Senior Services

Community Enrichment and Arts Programs

Financial Services

Substance Abuse

Community Foundations

Food/Nutrition

Transportation

Disability Services

Health and Dental Services

Veteran

Domestic Violence

Homeless

Youth Program

Education

Housing

Emergency Services

Legal Assistance

Mental Health

Service Area for Program (check all that apply)

Prince William

Manassas Park

Other _____

Organization membership/
congregation only

Manassas

Statewide

Other _____

Eligibility Criteria

None

Age: _____

Income: _____

Other: _____

Program Description (2-3 Sentences about the program, not the organization):

Please indicate if there are any documents clients should bring.

Data and Needs Analysis Committee

Date: June 19, 2018
Time: 11:00 a.m.
Location: McCoart Government Complex, Powell's Creek A/B
Facilitator: LoToya Bass
Governance Representative: Brandi Day

Meeting Summary

Voting Member Attendees:

1. Barn Community Housing – Fadumo Ahmed
2. Cooperative Council of Ministries CCoM – Jimmy Rogers
3. Mulligan Services – Allan Jones
4. People Inc. – Brandi Day
5. Prince William County Community Services – Lynn Fritts
6. Prince William County Department of Social Services – Tony Turnage

Other Attendees:

1. Barn Community Housing- Ashley Speaks
2. Good Shepherd Housing Foundation- Elizabeth Funes
3. Northern Virginia Family Service- Andrew Beverage
4. Prince William County Department of Social Services- Jennifer Jablonski

Old Business

No Old Business discussed

New Business

- *Approve Report Card Standards*

Tony Turnage proposed CoC Report Card standards for Emergency Shelter (Singles, Families), Rapid Re-housing, and permanent supportive housing. A handout of the CoC Report with proposed standards was provided. There was a query made to vote the standards and the floor was open for discussion. The Committee agreed that the finalized standards presented at the meeting would be sent out to all members and partner agencies for discussion and review within their organizations. The standards will be sent electronically. Members will determine within one week if an electronic vote can take place to approve and accept the standards or if a special meeting will be needed to address any issues or concerns.

- *Update on outreach to Non-HMIS providers*
Brandi Day presented an update on the Non-HMIS Homeless Service Providers Collaboration Event. Brandi will collaborate with the CORE and Service Continuum Committees' representatives to presenting to the CCoM at their July 14th meeting in to foster relationship building that will hopefully lead to future sharing of service data.
- *Governance Committee Representative – FY19*
CCoM nominated Brandi Day to continue duties as the DANA representative to the Governance Committee for FY19. No further nominations were presented, Brandi accepted the nomination. Brandi Day nominated to the Governance Committee by consensus.

Adjourn

Meeting adjourned at 12:19 p.m.

**Next Meeting: July 19, 2018, 11:00 a.m.
McCoart Government Complex, Cedar Run**



PAR Committee

LoToya Bass
Dori Cook
Karen DeVito
Joan Duckett
Richard Nagel
Jimmy Rogers
Tony Turnage

Program Analysis and Ranking Committee

Date: May 30, 2018
Time: 9:00 a.m.
Location: McCoart/Potomac Room
Facilitator: Tony Turnage
Governance Representative: LoToya Bass

Meeting Summary

Voting Member Attendees

1. Catholics for Housing, Inc. – Karen DeVito
2. Cooperative Council of Ministries – Jimmy Rogers
3. Neighbor’s Keeper – Rich Nagel
4. Prince William County Department of Social Services – LoToya Bass
5. Prince William County Office of Housing and Community Development – David Watkins
6. Unsheltered Homeless Coalition – Dori Cook

Other Attendees

1. Prince William County Department of Social Services – Jennifer Jablonski

Old Business

- *CoC Agreement for VHSP Grant*

CoC Agreement was adopted with the understanding that document will be reviewed and signed by VHSP providers annually with an amendment to the Services section (the plan will be submitted within 10 calendar days of vacancy) and agreement that document may change to align with the approved Coordinated Entry System policies and procedures (policy current under revision). The document will be submitted to the CoC Lead Agency for review. – 1) LoToya Bass 2) Rich Nagel

- *Proposed HUD RFP Process / HUD ranking, review, and future process for reviewing projects*
 - The proposed ranking and review process for renewal projects adopted with the caveat that renewal tool would continue to be reviewed and updated as necessary. – 1) Karen DeVito, 2) Rich Nagel
 - The PAR Committee will hold meeting with current HUD –CoC sub recipients to discuss the new ranking and review process for renewal projects.
 - The PAR committee will develop timeline for ranking and review process.
 - DSS will provide PAR with and updated community application for CoC grant new projects by the next PAR Committee meeting for consideration.
- *Proposed additional meeting during month of June*

Meetings for PAR will be held on the 2nd Tuesday of the month at 3:00 p.m. moving forward as determined by an online vote. The next meeting will be June 12th at 3:00 p.m. An extra meeting will be held on Tuesday, June 26, 2018, at 3:00 p.m.
- *Grant Timelines (HUD and VHSP)*

Timelines were discussed briefly in conjunction with other agenda items.

Adjourn

Meeting adjourned at 10:42 a.m.

**Next Meeting: June 12, 2018 3:00 p.m.
McCoart Government Complex, Cedar Run Room**



Fadumo Ahmed
Melonie Barrow
Rachel Goodling
Lula Kelly
Debra Rapone
Jimmy Rogers
Veronica Roth
Katherine Skerl
Gabriele Tibbs

Service Continuum Committee

Date: May 31, 2018
Time: 9:00 a.m.
Location: McCoart Government Center/Cedar Run
Facilitator: Melonie Barrow
Governance Representative: Lula Kelly

Meeting Summary

Voting Member Attendees:

1. BARN Community Living – Fadumo Ahmed
2. Cooperative Council of Ministries – Jimmy Rogers
3. Northern Virginia Family Service – Deb Rapone
4. Operation Renewed Hope Foundation – Katherine Skerl

Other Attendees:

1. Action in Community Through Service- Jeffrey Foy
2. BARN Community Living – Carla Valle
3. BARN Community Living – Ashley Speaks
4. Catholic Charities – Kadija Diallo
5. Northern Virginia Family Service – Kathy Bridgeman
6. Prince William County Department of Social Services – Jennifer Jablonski

Old Business

- *CoC Training*

The initial training date of June 11th, has been rescheduled to June 20th. The training presentation was assigned and providers will be partnering with DSS to present on their selected topics.

New Business

- *Chronically Homeless*

This matter is tabled for next meeting.

- *Residency Criteria*

The matter was proposed for consideration of a Prioritization or maintaining no residency requirement for clients seeking services. The committee will review a sample policy and be prepared to make a recommendation at next committee meeting.

- *Shelter Occupancy Report*

The shelter bed list will be pulled directly from HMIS by CES staff. All providers will ensure data is updated before the HMIS refresh daily. Providers will be contacted to discuss before any changes are implemented.

- *RRH providers Capacity & Prevention Capacity*
These matters will be tabled to have further discussion with LoToya Bass, DSS Homeless Services Program Manager (VHSP Grant Administrator).
- *Meeting Time*
Debra Rapone suggested that Service Continuum Committee meetings start time change from 9:00 a.m. to 9:30a.m. A vote will be conducted via email.

Adjourn

Meeting adjourned at 10:19 a.m.

**Next Meeting: June 14, 2018, 9:00 a.m.
Cedar Run Room, McCoart Government Complex**



Fadumo Ahmed
Melonie Barrow
Rachel Goodling
Lula Kelly
Debra Rapone
Jimmy Rogers
Veronica Roth
Katherine Skerl
Gabriele Tibbs

Service Continuum Committee

Date: June 20, 2018
Time: 9:30 a.m.
Location: McCoart Government Center/Cedar Run
Facilitator: Melonie Barrow
Governance Representative: Lula Kelly

Meeting Summary

Voting Member Attendees:

1. Action in Community Through Service – Lula Kelly
2. BARN Community Living – Fadumo Ahmed
3. Cooperative Council of Ministries – Jimmy Rogers
4. Friendship Place – Rachel Goodling
5. Northern Virginia Family Service – Deb Rapone
6. Operation Renewed Hope Foundation – Katherine Skerl
7. Prince William County Department of Social Services – Melonie Barrow
8. St. Margaret of Cortona Transitional Housing – Veronica Roth
9. Streetlight Community Outreach Ministries – Gabriele Tibbs

Other Attendees:

1. BARN Community Living – Ashley Speaks
2. BARN Community Living – Carla Valle
3. Northern Virginia Family Service – Kathy Bridgeman
4. Prince William County Department of Social Services – Tony Turnage

Old Business

- *CE Policy and Procedure Discussion*
 - The Committee convened to discuss an alternative process to the proposed Admissions Committee for accepting new households into all Rapid Re-Housing Programs.
 - The Committee would like HMIS to maintain a pool of potential households which will be prioritized. DSS will talk with Teresa to determine what is possible in HMIS.
 - The Committee created an outline for a new process which will be discussed further at the June 28th Service Continuum Meeting.
- *Residency Criteria*

This has been tabled to a future meeting.

New Business

- *No New Business discussed*

Adjourn

Meeting adjourned at 2:30 p.m.

**Next Meeting: June 28, 2018, 9:30 a.m.
Cedar Run Room, McCoart Government Complex**



Service Continuum

Fadumo Ahmed
Melonie Barrow
Rachel Goodling
Lula Kelly
Debra Rapone
Jimmy Rogers
Veronica Roth
Katherine Skerl
Gabriele Tibbs

Service Continuum Committee

Date: June 28, 2018
Time: 9:30 a.m.
Location: McCoart Government Center/Cedar Run
Facilitator: Tony Turnage
Governance Representative: Lula Kelly

Meeting Summary

Voting Member Attendees:

1. Action in Community Through Service – Lula Kelly
2. BARN Community Living – Ashley Speaks
3. Cooperative Council of Ministries – Jimmy Rogers
4. Friendship Place – Rachel Goodling
5. Northern Virginia Family Service – Deb Rapone
6. Operation Renewed Hope Foundation – Katherine Skerl
7. Prince William County Department of Social Services – Tony Turnage (Alternate)
8. St. Margaret of Cortona Transitional Housing – Veronica Roth
9. Streetlight Community Outreach Ministries – Gabriele Tibbs
10. Virginia Veteran and Family Support – Ahime Harris

Other Attendees:

1. BARN Community Living – Carla Valle
2. Northern Virginia Family Service – Kathy Bridgeman
3. Prince William County Department of Social Services – Jennifer Jablonski

Old Business

- *CE Policy and Procedure Discussion*
 - The committee was given time to read over and review the newly proposed Rapid Re-Housing Procedures from the June 21, 2018 meeting.
 - Open floor discussion was held to determine outstanding issues and concerns.
 - Additional discussion focused on determining the criteria and priorities for households to provided services by the Housing Location Services.
 - A list of questions/issues was created for DSS to determine resolutions for and bring back to the committee for review and approval.

New Business

- *Governance representative vote*
Debra Rapone nominated Lula Kelly for FY19 Governance Committee Representative. There were no other nominations. Lula Kelly Accepted the nomination and was unanimously approved by the committee.
- *Rapid Re-Housing Referral Determination*
The committee determined that until the CES Procedures are approved, Rapid Re-Housing Referrals will be handled with the existing process.

Adjourn

Meeting adjourned at 11:32 a.m.

**Next Meeting: July 12, 2018, 9:30 a.m.
Cedar Run Room, McCoart Government Complex**



Governance Committee

LoToya Bass
Brandi Day
Elijah Johnson, Chair
Lula Kelly
Ronald King
Debra Rapone

Governance Committee

Date: June 4, 2018
Time: 9:00 a.m.
Location: McCoart Government Building, Potomac
Facilitator: Elijah Johnson

Meeting Summary

Voting Member Attendees:

1. Action In Community Through Service – Lula Kelly
2. Manassas Park Department of Social Services – Ronald King
3. Northern Virginia Family Service – Debra Rapone
4. People Incorporated of Virginia – Brandi Day
5. Prince William County Department of Social Services – LoToya Bass

Other Attendees:

6. Prince William County Department of Social Services – Melonie Barrow
7. Prince William County Department of Social Services – Jennifer Jablonski
8. Prince William County Department of Social Services – Courtney Tierney
9. Prince William County Department of Social Services – Tony Turnage

Meeting called to order at 9:04 a.m.

Old Business

No old business was discussed at this meeting.

New Business

- *CES Policies & Procedures*
The CES Policies and Procedures were discussed. Service Continuum committee presented the proposed document and answered questions. The document passed the Service Continuum Committee; however the approval was not unanimous amongst rapid re-housing providers. The Governance Committee proposed having an additional meeting on Monday, June 11, 2018, at 2pm with the rapid re-housing providers' senior leadership and the Governance Committee to discuss concerns and determine if a consensus can be reached prior to the Governance Committee voting on the document.
- *Announcement*
Northern Virginia Family Service will be transitioning the SERVE shelter to serve families only starting July 1, 2018.

Adjourn

Meeting adjourned at 10:43 a.m.

**Next Meeting: June 11, 2018, 2:00 p.m.
McCoart Government Complex, Potomac Room**

PWA CoC Member Registration Form

Prince William Area Continuum of Care

Prince William Area Continuum of Care

Member Registration

Date:

*Registration forms will need to be submitted annually in July or as changes in staff necessitates

Registration for a: Voting Member / Non-Voting Member

Organization:

Organization Type: Non-Profit For-Profit Company Government

Director:

Street Address:

City/State/Zip:

Phone:

Fax:

Email:

Member Organization agrees to:

- ❖ Have voting representation attend at least 80% of the meetings per program year.
- ❖ Designate a voting member and alternate (if desired) for each meeting who is able to make decisions on behalf of your organization.
- ❖ Accept the structure of the PWACoC and work within the framework of its Governance Committee and Committees.
- ❖ Participate in at least one committee and attend 80% of its meetings.
- ❖ Follow all policies and procedures.
- ❖ Make decisions at the time of a vote on behalf of the agency they represent.

Organization's CoC Membership:

Primary:

Alternate:

Name:

Name:

Email:

Email:

Phone:

Phone:

Please indicate which committees your organization will have a representative participating in and provide the necessary member information for those selected. In accordance with the Bylaws you may have more than one alternate. Room for this purpose has been provided at the end of this form.

Data and Needs Analysis (DANA) Committee: Yes No

Primary:	Alternate:
Name:	Name:
Email:	Email:
Phone:	Phone:

Community Outreach and Relationship Engagement (CORE) Committee: Yes No

Primary:	Alternate:
Name:	Name:
Email:	Email:
Phone:	Phone:

Program Analysis and Ranking (PAR) Committee: Yes No

Primary:	Alternate:
Name:	Name:
Email:	Email:
Phone:	Phone:

Service Continuum Committee: Yes No

Primary:	Alternate:
Name:	Name:
Email:	Email:
Phone:	Phone:

I have read and understand the PWACoC By-Laws, policies and procedures.

Signature:

Title:

Printed Name:

Date:

Additional Alternates:

Committee the below listed will be an alternate voting member of:

DANA CORE PAR Service Continuum

Name:

Email:

Phone:

Committee the below listed will be an alternate voting member of:

DANA CORE PAR Service Continuum

Name:

Email:

Phone:

Committee the below listed will be an alternate voting member of:

DANA CORE PAR Service Continuum

Name:

Email:

Phone:

Committee the below listed will be an alternate voting member of:

DANA CORE PAR Service Continuum

Name:

Email:

Phone:

Committee the below listed will be an alternate voting member of:

DANA CORE PAR Service Continuum

Name:

Email:

Phone: