

## FY 2012 Fiscal Plan Adjustments

Many of the adjustments approved in this budget continue to fund services that are key to the County's success and are designed to achieve outcomes in the 2012 Strategic Plan. As stated in the Transmittal Letter in the Introduction, the County will continue to focus resources on:

- new economic investment attraction and business retention, and the transportation improvements that support economic investment;
- the Human Service risk matrix addressing risk to the community first, risk to the client second, and then risk to quality of life/convenience third; and
- all public safety agencies and their critical missions.

The following pages list the adjustments made by strategic goal area.

### Total All Adjustments

#	Item	FY 12 Rev	FY 12 Expen	FY 12 Net Change
1	Economic Development & Transportation	\$10,212,275	\$1,603,579	-\$8,608,696
2	Human Services	\$48,750	-\$813,807	-\$862,557
3	Public Safety	\$11,368,088	\$4,041,577	-\$7,326,511
4	NonStrategic	\$12,216,075	\$3,703,489	-\$8,512,586
<b>Total All Adjustments</b>		<b>\$33,845,188</b>	<b>\$8,534,838</b>	<b>-\$25,310,350</b>

\* Capital project costs are primarily associated with debt service. More information about capital projects are located in the General Debt/Capital Improvement Program.



## Economic Development and Transportation Adjustments

#	Economic Development and Transportation	FY 12 Rev	FY 12 Expen	FY 12 Net Change
1	Economic Development - Reduction from Budget Congress	(\$40,000)	\$0	\$40,000
2	Economic Development - Restore \$20,000 reduction in advertising budget that was part of proposed budget.	\$20,000	\$0	(\$20,000)
3	Economic Development - Restore FY 10 \$22,000 reduction in Marketing Services for Jiffy Lube season membership/tickets	\$22,000	\$0	(\$22,000)
4	Economic Development- Community Partners 2% COLA increase	\$4,400	\$0	(\$4,400)
5	CIP Proffers Construction - Broad Run Commuter Parking Lot	\$63,750	\$0	(\$63,750)
6	CIP Proffers Construction - Fuller Rd/Fuller Heights Rd Improvements	\$479,353	\$0	(\$479,353)
7	CIP Proffers- Fuller/Fuller Heights Road Intersection - \$44,833 increase brings total FY 12 proffer amount to \$524,186	\$44,833	\$44,833	\$0
8	CIP Proffers- Hornbaker Road - \$245,292 increase brings total FY 12 proffer amount to \$470,786.	\$245,292	\$245,292	\$0
9	CIP Proffers Construction - Mountain Road Improvement (TRIP)	\$92,402	\$0	(\$92,402)
10	CIP Proffers- TRIP - Mountain Road Improvements (Bear Hollow Trail to Jackson Hollow Road) - \$4,973 increase brings total FY 12 proffer amount to \$97,375.	\$4,973	\$4,973	\$0
11	CIP Proffers Construction - Purcell Road Widening	\$114,176	\$0	(\$114,176)
12	CIP Proffers- Purcell Road Widening - \$4,055 increase brings total FY 12 proffer amount to \$118,231.	\$4,055	\$4,055	\$0
13	CIP Proffers Construction - PW Parkway (Hillendale Improvements)	\$68,308	\$0	(\$68,308)
14	CIP Proffers- Prince William Parkway (Old Bridge to Minnieville) - \$1,264,326 in proffer funds reduces the amount of debt to be sold on the project.	\$1,264,326	\$1,264,326	\$0
15	General Debt - Route 1 (Joplin to Brady's Hill), 2010 Issuance	(\$17,925)	\$0	\$17,925
16	CIP Proffers- Route 1 Improvements (Neabsco Mills to Featherstone) - \$40,100 increase brings total FY 12 proffer amount to \$40,100.	\$40,100	\$40,100	\$0
17	CIP Proffers Construction - Route 28 (Linton Hall Rd to Fitzwater Dr.)	\$4,280	\$0	(\$4,280)
18	CIP Proffers Construction - Telegraph Road Commuter Parking Lot	\$493,310	\$0	(\$493,310)
19	General Debt - University Boulevard	(\$52,229)	\$0	\$52,229
20	CIP- Road Bond Operating	\$7,300,000	\$0	(\$7,300,000)
21	Transportation - Shift of vacant, Engineer II position from TRIP to OEM for EEO position	(\$70,232)	\$0	\$70,232
22	Transportation - Streetlight Electricity Increase authorized by Budget Congress	\$127,103	\$0	(\$127,103)
<b>Total Economic Development and Transportation Adjustments</b>		<b>\$10,212,275</b>	<b>\$1,603,579</b>	<b>-\$8,608,696</b>



Human Services Adjustments

#	Human Services	FY 12 Rev	FY 12 Expen	FY 12 Net Change
1	Aging - Annual Reconciliation	\$103,551	\$103,551	\$0
2	Aging - Birmingham Green base support	\$210,928	\$0	(\$210,928)
3	Aging - Birmingham Green Social Worker enhancement (County's share under interjurisdictional agreement)	\$13,140	\$0	(\$13,140)
4	Aging - Birmingham Green Social Worker enhancement is no longer needed	(\$13,410)	\$0	\$13,410
5	Aging - Increase Bluebird Committee expenditures, by \$24,000 using \$24,000 transferred from Senior Tour Bus Replacement Fund	\$48,000	\$24,000	(\$24,000)
6	Aging- Community Partners 2% COLA increase	\$3,569	\$0	(\$3,569)
7	Aging- City Billings - Reimb fr Cty Manass Park	\$0	\$21,675	\$21,675
8	Aging- City Billings - Reimb from City of Manassas	\$0	\$66,770	\$66,770
9	ARYFS: Shift from DSS of 2.6 FTE and other associated costs totaling \$198,453 from the DSS budget to reflect actual DSS and ARYFS staffing levels	\$198,453	\$0	(\$198,453)
10	ARYFS; BOCS Approved Adjustment - Resolution No. 10-759: DSS FY 11 Reconciliation: CSA Funding for VJCCCA state reduction of \$91,722 and Promoting Safe and Stable Families funding (\$9,806)	\$9,806	\$9,806	\$0
11	ARYFS - Reduction in Residential Services	(\$134,302)	(\$134,302)	\$0
12	ARYFS- Community Partners 2% COLA increase	\$635	\$0	(\$635)
13	Community Services - New Therapist II for New Horizons	\$68,569	\$0	(\$68,569)
14	Community Services - On-going Revenue/Expenditure reduction from FY 11 Board item	(\$93,151)	(\$93,151)	\$0
15	Community Services- City Billings - Reimb fr Cty Manass Park	\$0	(\$56,527)	(\$56,527)
16	Community Services - City Billings - Reimb from City of Manassas	\$0	(\$96,134)	(\$96,134)
17	Community Services - Community Partners 2% COLA increase	\$7,801	\$0	(\$7,801)
18	Community Services -New Therapist II for Intellectual Disabilities	\$55,711	\$55,711	\$0
19	Cooperative Extension Service- City Billings - Reimb fr Cty Manass Park	\$0	(\$8,942)	(\$8,942)
20	Cooperative Extension Service- City Billings - Reimb from City of Manassas	\$0	(\$20,759)	(\$20,759)
21	Cooperative Extension Service - Reduced parenting program revenue from Manassas	(\$8,590)	(\$8,590)	\$0
22	Cooperative Extension Service - Community Partners 2% COLA increase	\$635	\$0	(\$635)
23	DSS - BECC Budget Congress Item - Includes 13 FTE's in BECC	\$739,441	\$347,537	(\$391,904)
24	DSS - Proposed budget includes 13 new BECC FTEs (8 permanent and 5 are 36 month term limited). This recap item now reduces this to 8 FTEs that are 24 month term limited.	(\$252,273)	(\$118,568)	\$133,705
25	DSS - RES 10-759 - Reconciliation - Align FY 12 DSS budget with VDSS FY 11 budget	(\$757,648)	(\$747,250)	\$10,398
26	DSS Shift to ARYFS: Shift of 2.6 FTE and other associated costs totaling \$198,453 from the DSS budget to reflect actual DSS and ARYFS staffing levels	(\$198,453)	\$0	\$198,453
27	DSS - City Billings - Reimb fr Cty Manass Park	\$0	\$3,955	\$3,955
28	DSS - Community Partners 2% COLA increase	\$11,293	\$0	(\$11,293)
29	Public Health- City Billings - Reimb fr Cty Manass Park	\$0	(\$45,462)	(\$45,462)
30	Public Health- City Billings - Reimb from City of Manassas	\$0	(\$117,127)	(\$117,127)
31	Public Health - Add \$30,000 to Free Clinic	\$30,000	\$0	(\$30,000)
32	Public Health- Community Partners 2% COLA increase	\$5,044	\$0	(\$5,044)
<b>Total Human Services Adjustments</b>		<b>\$48,750</b>	<b>-\$813,807</b>	<b>-\$862,557</b>



## Public Safety Adjustments

#	Public Safety	FY 12 Rev	FY 12 Expen	FY 12 Net Change
1	ADC - Increase in Other Post Employment Benefits Other than Pensions (GASB 45) cost allocation to the ADC due to higher claims than anticipated	(\$6,820)	\$0	\$6,820
2	ADC Variable Rate Debt	(\$110,000)	\$0	\$110,000
3	General Debt - Adult Detention Center - Phase I	(\$1,172,500)	\$0	\$1,172,500
4	Criminal Justice Services- Community Partners 2% COLA increase	\$2,862	\$0	(\$2,862)
5	CIP Proffers Const. - Coles F&R Station Reconstruction	\$205,196	\$0	(\$205,196)
6	CIP Proffers Const. - Gainesville F&R Station Renovation	\$197,687	\$0	(\$197,687)
7	CIP Proffers Const. - Nokesville F&R Station Reconstruction	\$382,390	\$0	(\$382,390)
8	General Debt - Linton Hall (Nokesville) Fire Station (Fire Levy)	(\$6,285)	\$0	\$6,285
9	General Debt - Western District Police Station	(\$6,012)	\$0	\$6,012
10	General Debt - Yorkshire Fire Station (Fire Levy)	(\$750)	\$0	\$750
11	DFR - EMS Billing Operating Transfer from DFR (General Fund) \$399,058 to cover all non-salary costs	\$399,058	\$399,058	\$0
12	DFR - EMS Billing Revenue Initiatives for 14 FTE Positions- he 14 FTE's are the following: Two non-uniform -	\$3,554,050	\$3,554,050	\$0
13	DFR - Reduced \$146,192 EMS billing revenue that was projected to be collected in FY 11 adopted/FY 12. Also, reduced expenditure budget that was associated with FTE that was shifted to new EMS Billing Revenue OCA.	(\$146,192)	(\$146,192)	\$0
14	DFR - Reduction based on Base Budget Review	(\$217,000)	\$0	\$217,000
15	DFR - Revised EMS Billing Expenditures; FY 12 Proposed had \$3,554,050 vs FY 12 Revised \$3,466,505: FY 13-	(\$87,545)	(\$87,545)	\$0
16	DFR- Increase operating transfer revenue from Fire Levy relating to FTE's based on increase in benefits and merit.	\$0	\$6,386	\$6,386
17	DFR- National Capital Region (NCR) Interoperability Program - PWC share (based on COG pop.) of maintenance and operational costs of NCR Interoperable Communications Infrastructure. UASI funded through Sept. 2013 (FY14 first year)	\$0	\$0	\$0
18	DFR - Community Partners 2% COLA increase	\$617	\$0	(\$617)
19	JCSU - Change supporting revenue for JABG grant from GF transfer to cost recovery from Police for \$5,307	(\$5,307)	(\$5,307)	\$0
20	JCSU, adjustment for the Juvenile Accountability Block Grant in the Standard Supervision Services activity	\$1,859	\$5,307	\$3,448
21	Police - Fee Increase for Animal Control Charges Increases annual dog license fee and animal control charge to provide additional costs for vet services, food, and operating costs. Note: Decreased tax support used to help	\$106,198	\$183,876	\$77,678
22	Police - Funds 3 Police Officer I positions with remaining \$265,692 in restored HB 599 funding at a cost of \$78,069 per officer. Vehicle and other resources are already available from middle school resource officers eliminated in November 2010. Brings net increase in FY 12 to 3 officers.	\$234,207	\$0	(\$234,207)



Public Safety Adjustments (Cont.)

#	Public Safety	FY 12 Rev	FY 12 Expen	FY 12 Net Change
23	Police - Funds 7 Police Officer I positions. First 5 officers at a cost of \$78,069 per officer. Vehicle and other resources are already available from middle school resource officers eliminated in November 2010. Two (2) positions funded at \$138,764 which require vehicle and equipment. Brings net increase in FY 12 to 10 officers.	\$667,873	\$0	(\$667,873)
24	Police - HB599 Revenue Reduction	(\$396,143)	(\$473,821)	(\$77,678)
25	Police - Restores 6.00 FTEs identified for reduction in proposed budget due to restoration of \$661,835 in HB599 funding. After these positions are restored, a balance of \$265,692 in HB599 funding is available.	\$396,143	\$0	(\$396,143)
26	Police - School Resource Officer (SRO) for New High School (Patriot High School) opening in September 2011	\$165,081	\$0	(\$165,081)
27	Police 599 Funds - Restoration of \$661,835 of HB599 funds due to Senate/House Committee reconciliation. Of this amount, \$396,143 restores approx. 6.0 FTEs identified as supplemental reductions in CXO proposed budget. The remaining balance of \$265,692 is available to support unidentified Police needs.	\$0	\$661,835	\$661,835
28	Police- Add 2 Crossing Guards for Gravely Elem.	\$16,482	\$0	(\$16,482)
29	PSCC - Increase revenue from both City of Manassas and Manassas Park with regards to consolidated dispatch. The proposed budget was based on actual FTE costs; however, updating FY 12 revenue to match the executed contracts.	\$0	\$27,151	\$27,151
30	Public Safety Comm - Operating Transfer from E-911 FB to OIT (10/120) for CAD in TIP	\$5,536,283	\$0	(\$5,536,283)
31	Sheriff- City Billings - Reimb fr Cty Manass Park	\$0	(\$23,542)	(\$23,542)
32	Sheriff- City Billings - Reimb from City of Manassas	\$0	(\$45,382)	(\$45,382)
33	Sheriff- Reduction in State Revenue Reimbursements for FY 12, covered by increase in Court Security Conviction Revenue increase. Total adjustment of \$36,690	\$0	(\$8,170)	(\$8,170)
34	Sheriff: Conversion of part-time Admin. Support Coordinator I to full time. Allows for more effective check of criminal history and legal status of individuals appearing in court for walk-in arraignments. Request made at Mar 22 BOCS meeting by Sheriff.	\$30,282	\$0	(\$30,282)
35	Sheriff: Mental Health Unit; Budget Congress item; Funding to come from shifted support from PW, Econ. Development and others.	\$259,246	\$0	(\$259,246)
36	Sheriff: Overtime reduction to support MH Unit	(\$40,000)	\$0	\$40,000
37	Sheriff: Use of Court Conviction Fee revenue to offset reduction in State Revenue	\$0	\$8,170	\$8,170
38	Non Dept. - Increase in 4000 series to correct Fire Levy billing for OIT ISF	\$347,637	\$0	(\$347,637)
39	Non Dept. - Line of Duty Act (LODA) health insurance for harzardus duty personnel- Police, Fire, Sheriff	\$400,000	\$0	(\$400,000)
40	Non Dept. - OIT - Transfer from Technology E-911 Fund Balance for CAD (10/100) in the TIP	\$563,717	\$0	(\$563,717)
41	Non-Depart, - Reduce revenue from City of Manassas for indirect costs associated with consolidated dispatch. Executed contract with City of Manassas does not include indirect costs. Also, B&A the \$8,170 expenditure for the \$8,170 revenue billed to City of Manassas Park for indirect costs.	\$8,170	(\$14,297)	(\$22,467)
42	Non Dept. - OIT - Transfer from Technology Replacement Fund Balance for Jail Mgmt System in the TIP	\$87,604	\$0	(\$87,604)
<b>Total Public Safety Adjustments</b>		<b>\$11,368,088</b>	<b>\$4,041,577</b>	<b>-\$7,326,511</b>



## Capital Improvement Program

The FY 2012-2017 Capital Improvement Program was adopted by the Board on April 26, 2011. Adequate debt service expenditures have been included in the adopted budget to allow continuation of all currently approved capital projects. A summary of these currently approved projects is included in the General Debt/Capital Improvement Program section of this book.

### Debt Service

The total outstanding debt of the County on June 30, 2011 will be \$948,110,456. The major categories are as follows:

General County Outstanding Debt	\$395,334,894
Prince William County Schools Outstanding Debt	\$552,775,562

The total amount of debt service required annually to amortize all outstanding long-term liabilities is detailed in the Debt/CIP section. For FY 12, the total debt service required by funding source is as follows:

General Fund (includes interest earned on unspent bond proceeds)	\$39,459,526
Prince William County Schools (includes Literary Fund)	72,309,351
Transfers In:	
Volunteer Fire and Rescue Fund	2,472,519
Bull Run Mountain Service District	223,226
Transportation Funds:	
Prince William Parkway Transportation District	2,100,000
Route 234 Bypass Transportation District	200,000
State/Federal Reimbursements	1,670,905
Rent from American Type Culture Collection	636,375
<b>Total</b>	<b>\$119,071,902</b>



## General Fund Revenue &amp; Resource Summary

Title	FY 11 Adopted Budget	FY 12 Adopted Budget	Dollar Change FY 11 / FY 12 Adopted	% Change FY 11 / FY 12 Adopted
<b><u>General Revenues:</u></b>				
<b><u>All Real Estate Taxes:</u></b>				
Real Estate - Current Year	\$466,933,000	\$483,619,000	\$16,686,000	3.57%
Real Estate Tax Refunds	(\$8,405,000)	(\$8,826,000)	(\$421,000)	5.01%
Tax Deferrals	(\$1,000,000)	(\$1,000,000)	\$0	0.00%
Land Redemption	\$315,000	\$315,000	\$0	0.00%
Real Estate Taxes - Public Service	\$15,139,000	\$17,835,000	\$2,696,000	17.81%
Real Estate Penalties - Current Year	\$1,800,000	\$2,080,000	\$280,000	15.56%
<b>Total All Real Estate Taxes</b>	<b>\$474,782,000</b>	<b>\$494,023,000</b>	<b>\$19,241,000</b>	<b>4.05%</b>
<b><u>All Personal Property Taxes:</u></b>				
Personal Property	\$115,310,000	\$124,370,000	\$9,060,000	7.86%
Personal Property - Prior Year	\$75,000	\$75,000	\$0	0.00%
Personal Property Tax Deferrals	(\$1,000,000)	(\$1,000,000)	\$0	0.00%
Personal Property Penalty - Current Year	\$1,160,000	\$1,250,000	\$90,000	7.76%
<b>Total All Personal Property Taxes</b>	<b>\$115,545,000</b>	<b>\$124,695,000</b>	<b>\$9,150,000</b>	<b>7.92%</b>
<b><u>Interest On Taxes:</u></b>				
Interest On All Taxes	\$1,377,000	\$1,438,000	\$61,000	4.43%
<b>Total Interest On Taxes</b>	<b>\$1,377,000</b>	<b>\$1,438,000</b>	<b>\$61,000</b>	<b>4.43%</b>
<b>Total General Property Taxes</b>	<b>\$591,704,000</b>	<b>\$620,156,000</b>	<b>\$28,452,000</b>	<b>4.81%</b>
<b><u>Other Local Taxes:</u></b>				
Local Sales Tax	\$45,050,000	\$50,810,434	\$5,760,434	12.79%
Sales Tax On Daily Rental	\$200,000	\$185,000	(\$15,000)	-7.50%
Consumer's Utility Tax	\$13,050,000	\$13,440,000	\$390,000	2.99%
Telecommunications Sales & Use Tax	\$19,200,000	\$19,610,000	\$410,000	2.14%
Bank Stock Tax	\$655,000	\$900,000	\$245,000	37.40%
BPOL Taxes - Local Businesses	\$20,130,000	\$21,960,000	\$1,830,000	9.09%
BPOL Taxes - Public Service	\$1,050,000	\$1,150,000	\$100,000	9.52%
Motor Vehicles - Regular	\$6,930,000	\$7,560,000	\$630,000	9.09%
Recordation Taxes*	\$5,260,000	\$5,800,000	\$540,000	10.27%
Additional Taxes On Deeds	\$1,790,000	\$1,650,000	(\$140,000)	-7.82%
Transient Occupancy Tax	\$1,175,000	\$1,238,000	\$63,000	5.36%
<b>Total Other Local Taxes</b>	<b>\$114,490,000</b>	<b>\$124,303,434</b>	<b>\$9,813,434</b>	<b>8.57%</b>
<b>Total Local Tax Sources</b>	<b>\$706,194,000</b>	<b>\$744,459,434</b>	<b>\$38,265,434</b>	<b>5.42%</b>
<b><u>Additional Revenue Sources:</u></b>				
Revenue From Money & Property	\$12,590,000	\$10,620,000	(\$1,970,000)	-15.65%
Misc Revenue	\$7,000	\$7,000	\$0	0.00%
State Revenue	\$877,500	\$897,000	\$19,500	2.22%
Federal Revenue	\$86,000	\$90,000	\$4,000	4.65%
<b>Total Additional Revenue Sources</b>	<b>\$13,560,500</b>	<b>\$11,614,000</b>	<b>(\$1,946,500)</b>	<b>-14.35%</b>
<b>Total General Revenues</b>	<b>\$719,754,500</b>	<b>\$756,073,434</b>	<b>\$36,318,934</b>	<b>5.05%</b>



## General Fund Revenue & Resource Summary (Cont.)

Title	FY 11 Adopted Budget	FY 12 Adopted Budget	Dollar Change FY 11 / FY 12 Adopted	% Change FY 11 / FY 12 Adopted
<b><u>Agency Revenue:</u></b>				
Area Agency on Aging	\$1,101,783	\$1,377,779	\$275,996	25.05%
At Risk Youth	\$5,317,823	\$5,193,327	(\$124,496)	-2.34%
Clerk of the Court	\$4,148,407	\$3,997,184	(\$151,223)	-3.65%
Commonwealth's Attorney	\$1,742,500	\$1,772,306	\$29,806	1.71%
Community Services	\$15,728,416	\$15,538,315	(\$190,101)	-1.21%
Cooperative Extension Service	\$535,255	\$496,964	(\$38,291)	-7.15%
County Attorney	\$245,186	\$245,186	\$0	0.00%
Criminal Justice Services	\$1,175,355	\$1,161,671	(\$13,684)	-1.16%
Economic Development	\$14,130	\$14,130	\$0	0.00%
Finance	\$1,681,240	\$2,075,240	\$394,000	23.44%
Fire and Rescue	\$6,216,555	\$9,333,059	\$3,116,504	50.13%
General Debt	\$3,432,009	\$5,044,025	\$1,612,016	46.97%
General District Court	\$1,892,930	\$1,892,930	\$0	0.00%
Human Rights Office	\$64,580	\$64,580	\$0	0.00%
Information Technology	\$249,331	\$249,331	\$0	0.00%
Juv and Domestic Rel Court	\$60,313	\$60,313	\$0	0.00%
Juvenile Court Service Unit	\$136,600	\$136,600	\$0	0.00%
Law Library	\$150,806	\$145,670	(\$5,136)	-3.41%
Library	\$3,178,966	\$2,928,717	(\$250,249)	-7.87%
Planning	\$293,095	\$312,501	\$19,406	6.62%
Police	\$11,085,640	\$10,936,963	(\$148,677)	-1.34%
Public Health	\$298,115	\$135,526	(\$162,589)	-54.54%
Public Safety Communications	\$1,973,252	\$2,285,235	\$311,983	15.81%
Public Works	\$2,931,793	\$2,966,368	\$34,575	1.18%
Registrar	\$87,051	\$79,854	(\$7,197)	-8.27%
Sheriff	\$3,035,402	\$2,966,478	(\$68,924)	-2.27%
Social Services	\$22,759,463	\$21,648,342	(\$1,111,121)	-4.88%
Unclassified Non-Departmental	\$5,148,333	\$11,135,840	\$5,987,507	116.30%
<b>Total Agency Revenue</b>	<b>\$94,684,329</b>	<b>\$104,194,434</b>	<b>\$9,510,105</b>	<b>10.04%</b>
<b>Total General Fund Revenue</b>	<b>\$814,438,829</b>	<b>\$860,267,868</b>	<b>\$45,829,039</b>	<b>5.63%</b>
<b><u>County Resources:</u></b>				
<b><u>Budgeted County Resources:</u></b>				
Capital Reserve / CIP / One Time	\$3,000,000	\$1,000,000	(\$2,000,000)	-66.67%
Indirect Cost Transfers:				
From Solid Waste	\$892,671	\$928,567	\$35,896	4.02%
From Stormwater Management	\$950,524	\$957,387	\$6,863	0.72%
From Transportation Dept.	\$609,687	\$653,493	\$43,806	7.18%
From Gypsy Moth/Mosquito Control	\$0	\$306,532	\$306,532	0.00%
From Development Services	\$1,674,485	\$1,863,078	\$188,593	11.26%
Special Taxing District Debt Support	\$2,066,000	\$2,300,000	\$234,000	11.33%
<b>Total Budgeted County Resources</b>	<b>\$9,193,367</b>	<b>\$8,009,057</b>	<b>(\$1,184,310)</b>	<b>-12.88%</b>
<b>Total Budgeted Revenue &amp; Resources</b>	<b>\$823,632,196</b>	<b>\$868,276,925</b>	<b>\$44,644,729</b>	<b>5.42%</b>





## General Fund Revenue &amp; Resource Summary (Cont.)

Title	FY 11 Adopted Budget	FY 12 Adopted Budget	Dollar Change FY 11 / FY 12 Adopted	% Change FY 11 / FY 12 Adopted
<b><u>Other County Resources:</u></b>				
General Turnback	\$7,211,558	\$7,228,352	\$16,794	0.23%
Recordation Tax Revenue Committed For Transportation Projects - Contribution To Reserve*	(\$3,890,000)	(\$4,290,000)	(\$400,000)	10.28%
Recordation Tax Revenue Committed For Transportation Projects - Use Of Information Technology Improvement Plan Support from Year End Turnback	\$3,890,000	\$3,852,690	(\$37,310)	-0.96%
Public Safety Technology Replacement Fund - Contribution To Revenue Stabilization-	\$5,500,000	\$5,500,000	\$0	0.00%
(Contribution To)	(\$360,000)	(\$360,000)	\$0	0.00%
Revenue Stabilization - Use Of Add Funds for Park Authority Golf Course Reserve	(\$5,341,607)	(\$10,072,088)	(\$4,730,481)	88.56%
Add Parks FY 10 Year End Debt Serv. Savings to Revenue Stabilization	\$11,030,000	\$8,231,068	(\$2,798,932)	-25.38%
Use of Escrowed Dev Fee Stabilization to Support DDS	(\$80,000)	(\$80,000)	\$0	0.00%
Add COPS Ahead Funds to Revenue Stabilization	\$363,468	\$0	(\$363,468)	-100.00%
Add FY 11 Yr. End Turnback from Group Life to Revenue Stabilization	\$0	\$500,000	\$500,000	0.00%
Use of Senior Tour Bus Replacement Fund	\$0	\$1,800,000	\$1,800,000	0.00%
Use of E-911 Technology Funds for CAD TIP	\$0	\$1,400,000	\$1,400,000	0.00%
Use of Technology Replacement Funds for TIP	\$0	\$24,000	\$24,000	0.00%
Use of Transportation Fund	\$0	\$6,100,000	\$6,100,000	0.00%
Employee Benefits Fund- (Contribution To) / Use Of	\$0	\$87,604	\$87,604	0.00%
	\$1,953,100	\$1,953,100	\$0	0.00%
	\$123,684	\$0	(\$123,684)	-100.00%
<b>Total Other County Resources</b>	<b>\$20,400,203</b>	<b>\$21,874,726</b>	<b>\$1,474,523</b>	<b>7.23%</b>
<b>Total County Resources</b>	<b>\$29,593,570</b>	<b>\$29,883,783</b>	<b>\$290,213</b>	<b>0.98%</b>
<b>Total Revenue &amp; Resources</b>	<b>\$844,032,399</b>	<b>\$890,151,651</b>	<b>\$46,119,252</b>	<b>5.46%</b>



## General Fund Revenue & Resource Summary (Cont.)

Title	FY 11 Adopted Budget	FY 12 Adopted Budget	Dollar Change FY 11 / FY 12 Adopted	% Change FY 11 / FY 12 Adopted
<b><u>Calculation Of County &amp; Schools Split Of Revenue &amp; Resources:</u></b>				
<b><u>Revenues &amp; Resources Which Are Split Between County &amp; Schools:</u></b>				
Total General Revenues	\$719,754,500	\$756,073,434	\$36,318,934	5.05%
Less Recordation Tax Revenue*	(\$5,260,000)	(\$5,800,000)	(\$540,000)	10.27%
<b>Total Split Between County &amp; Schools</b>	<b>\$714,494,500</b>	<b>\$750,273,434</b>	<b>\$35,778,934</b>	<b>5.01%</b>
<b><u>General Fund Total Transferred To Schools (56.75%)</u></b>				
	<b>\$405,475,629</b>	<b>\$425,780,174</b>	<b>\$20,304,545</b>	<b>5.01%</b>
<b><u>County Share Of Split Between County &amp; Schools (43.25%)</u></b>				
	<b>\$309,018,871</b>	<b>\$324,493,260</b>	<b>\$15,474,389</b>	<b>5.01%</b>
<b><u>Other County Resources (Not Split):</u></b>				
-Agency Revenue	\$94,684,329	\$104,194,434	\$9,510,105	10.04%
-Budgeted County Resources	\$9,193,367	\$8,009,057	(\$1,184,310)	-12.88%
-Other County Resources	\$20,400,203	\$21,874,726	\$1,474,523	7.23%
-Recordation Tax Revenue*	\$5,260,000	\$5,800,000	\$540,000	10.27%
<b>County Share Of General Fund Total</b>	<b>\$438,556,770</b>	<b>\$464,371,477</b>	<b>\$25,814,707</b>	<b>5.89%</b>
<b><u>Total County and Transfer To Schools</u></b>				
	<b>\$844,032,399</b>	<b>\$890,151,651</b>	<b>\$46,119,252</b>	<b>5.46%</b>

**Notes:**

\* Starting in FY 06 Recordation Tax Revenue is excluded from the funds split between the County & Schools. The part designated for Transportation Projects is indicated under Other County Resources.



## Five Year Budget Plan

In 1988, the Board of County Supervisors adopted a Financial and Program Planning Ordinance. A major focus of this ordinance is to present to the Board five year revenue and expenditure projections during the annual budget process. This projection process helps the Board gauge the multi-year impacts of fiscal decisions, and weigh the corresponding implications of tax rates and other revenue sources. For FY 12 the five year budget plan shown below gives a picture of the General Fund requirements from FY 12 to FY 16.

### General Fund Resource and Expenditure Projection

	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>
<b>Revenue and Resources:</b>					
General Revenue	\$756,073,434	\$792,094,851	\$834,683,885	\$878,799,084	\$929,359,378
Agency Revenue	\$104,194,434	\$97,348,969	\$97,149,632	\$96,863,099	\$96,810,364
County Resources	\$29,883,783	\$31,709,047	\$24,357,890	\$15,703,776	\$19,962
<b>Total Revenue &amp; Resources Available</b>	<b>\$890,151,651</b>	<b>\$921,152,867</b>	<b>\$956,191,407</b>	<b>\$991,365,959</b>	<b>\$1,026,189,704</b>
<b>Expenditures:</b>					
County Government	\$464,371,477	\$474,996,369	\$485,932,779	\$496,140,445	\$502,341,083
Transfer To Schools	\$425,780,174	\$446,156,498	\$470,258,628	\$495,225,514	\$523,848,621
<b>Total Expenditures</b>	<b>\$890,151,651</b>	<b>\$921,152,867</b>	<b>\$956,191,407</b>	<b>\$991,365,959</b>	<b>\$1,026,189,704</b>
<b>Total Revenue &amp; Resource Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

This forecast will shape fiscal decisions over these five years. The projection is based upon the economic conditions and tax rates at the time this document was prepared.

The multi-year projections used to develop this five year forecast have two distinct parts which are independently developed.

### **Revenue Projections**

Revenue forecasting begins with the work of the County's revenue committee. For non-agency revenues, the committee provides a five year forecast based on historical trends, current economic conditions, and assumptions about future trends. These projections are refined throughout the fall and winter, and finalized in a report used during the budget process. For additional detail concerning non-agency revenues, see the Revenue Summary section.

Agency revenues are projected by the Office of Management and Budget, in conjunction with the involved agencies. Assumptions about State revenues and about local economic conditions are factored into the five year forecast of agency revenues. Historical trends are also an important part of the projection process. For additional detail concerning agency revenues, see the Agency Revenue section of the summary titled General Fund Revenue and Resource Summary and the Revenue Summary section.

### **Expenditure Projections**

Expenditure projections begin while the proposed budget is under development. A base budget is established for the first year. Any new initiatives begun in the first year are examined for their implications for future fiscal years and made a part of the projections. This part of the projection process is particularly useful in tracking the movement of new initiatives into the budget for future fiscal years.



### Five Year Budget Plan (Cont.)

Prince William County's Office of Management and Budget uses a computer based spreadsheet program to facilitate the preparation of expenditure projections. The program can be customized to make individual agency projections, and is updated from individual data projection modules which produce projections in the following areas:

1. General fund support for capital projects
2. Capital improvements operating costs
3. General debt (capital improvements projects)
4. Pay For Performance adjustments
5. Pay plan market adjustments
6. Benefit adjustments
7. Self insurance
8. Five Year costs of FY 12 budget initiatives

Many factors play a role in the expenditure projections for Prince William County. Some of the key assumptions underlying the expenditure projections are as follows:

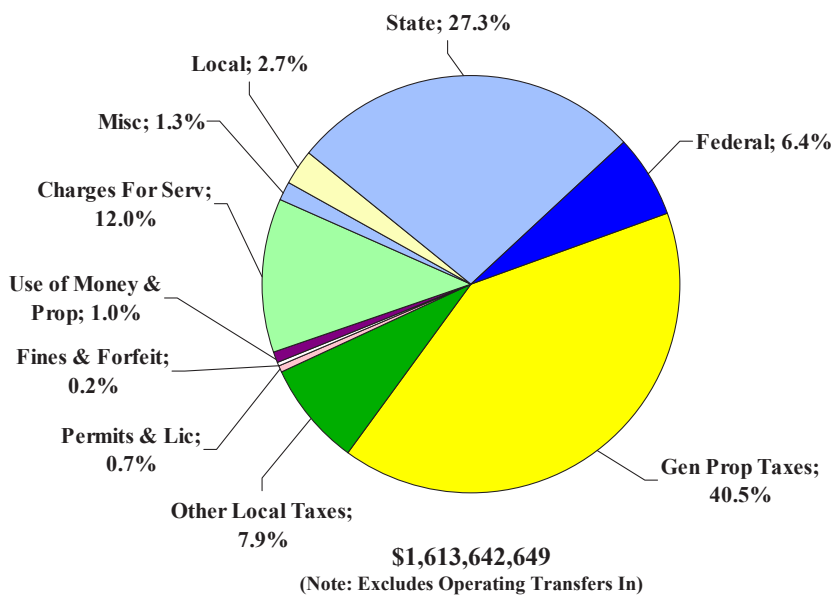
- Funds pay for performance in the following years  
FY 12-0.0%, FY 13-2.0%, FY 14-2.0%, FY 15-2.0%, FY 16-2.0%
- Funds the following COLA adjustments  
FY 12-2.0%, FY 13-0.0%, FY 14-0.0%, FY 15-0.0%, FY 16-0.0%
- Adds 51.8 Police positions from FY 12-16
- Adds 63 Fire and Rescue positions from FY 12-16
- Funds annual increase in FY 12-16 for fuel and utilities
- Funds the adopted Capital Improvement Program



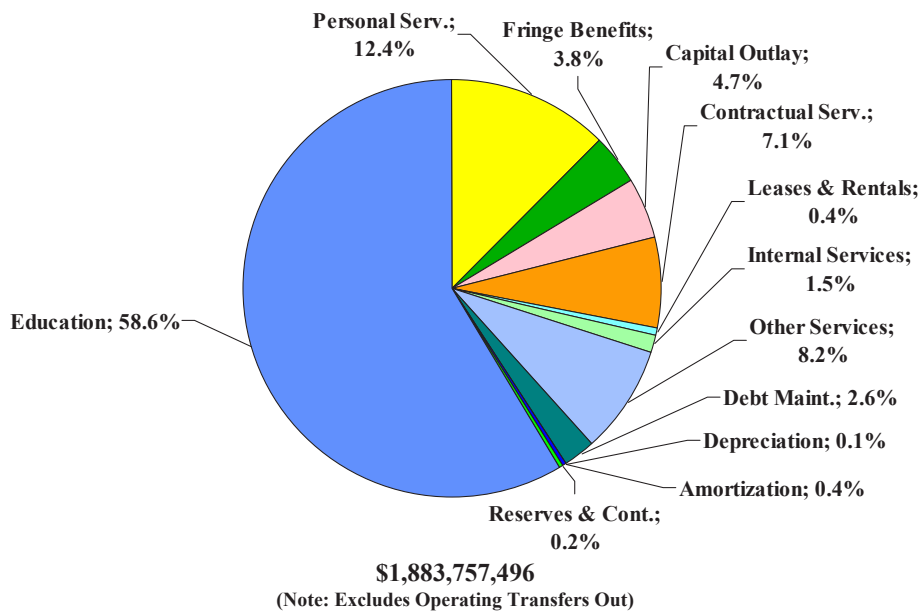
## Revenue vs. Expenditure Comparison

The pie charts show the expenditure and revenue budgets for all County-wide funds. The detail for these charts is displayed in the Combined Statement of Projected Revenues, Budgeted Expenditures and Projected Changes in Fund Balance located on the next page.

**FY 12 Total County Revenue Sources**



**FY 12 Total County Budget By Category of Expenditure**



## Combined Statement Of Projected Revenues, Budgeted Expenditures And Projected Changes In Fund Balance For The FY 2012 Adopted Fiscal Plan

	Governmental Fund Types			Proprietary Fund Types		Fiduciary Fund Type	Total FY 12 Adopted	
	General Fund	Capital Projects Fund	Special Revenue Fund	Component Units	Enterprise Fund			Internal Service Fund
<b>Net Assets:</b>								
Invest in Cap Asset net related debt	\$0	\$0	\$0	\$46,839,000	\$23,790,000	\$7,026,000	\$0	\$77,655,000
Restricted	\$0	\$0	\$0	\$0	\$0	\$2,602,000	\$0	\$2,602,000
Unrestricted	\$0	\$0	\$0	\$21,864,037	\$2,083,937	\$60,749,687	\$0	\$84,697,662
<b>Projected Fund Balance:</b>								
Non-spendable	\$201,000	\$34,000	\$0	\$1,833,588	\$0	\$0	\$0	\$2,068,588
Restricted	\$8,580,000	\$182,374,960	\$65,388,503	\$9,474,122	\$0	\$0	\$0	\$265,817,585
Committed	\$71,827,797	\$0	\$0	\$14,597,731	\$0	\$0	\$0	\$86,425,528
Assigned	\$3,780,000	\$48,644,913	\$0	\$26,084,275	\$0	\$0	\$0	\$78,509,188
Unassigned	\$63,948,000	\$0	\$0	\$33,057,448	\$0	\$0	\$0	\$97,005,448
<b>Total Fund Balances</b>	<b>\$148,336,797</b>	<b>\$231,053,873</b>	<b>\$65,388,503</b>	<b>\$153,750,201</b>	<b>\$25,873,937</b>	<b>\$70,377,687</b>	<b>\$0</b>	<b>\$694,780,998</b>
<b>Projected Revenues:</b>								
General Property Taxes	\$621,458,915		\$33,891,577	\$0	\$0	\$0	\$0	\$655,350,492
Other Local Taxes	\$127,610,434		\$0	\$0	\$0	\$0	\$0	\$127,610,434
Permits, Priv. Fees and Reg Lic	\$1,524,768		\$10,044,160	\$0	\$8,000	\$0	\$0	\$11,576,928
Fines & Forfeitures	\$2,586,271		\$0	\$0	\$0	\$0	\$0	\$2,586,271
Rev From Use of Money & Prop	\$11,485,943		\$233,596	\$1,423,726	\$1,337,500	\$1,300,000	\$0	\$15,780,765
Charges for Services	\$11,313,054		\$6,309,855	\$25,862,471	\$17,397,116	\$131,432,500	\$575,427	\$192,890,424
Miscellaneous	\$7,953,882	\$7,346,721	\$261,867	\$1,509,125	\$155,000	\$2,984,000	\$0	\$20,210,595
Rev From Other Localities	\$6,431,438		\$0	\$3,106,953	\$0	\$0	\$33,900,309	\$43,438,700
Rev From the Commonwealth of Va	\$41,574,907	\$1,300,000	\$24,366	\$397,778,016	\$0	\$0	\$325,316	\$441,002,605
Rev from the Federal Gov	\$17,480,721	\$7,200,000	\$28,950,968	\$49,563,747	\$0	\$0	\$0	\$103,195,436
<b>Total Revenues</b>	<b>\$849,420,333</b>	<b>\$15,846,721</b>	<b>\$79,716,389</b>	<b>\$479,244,038</b>	<b>\$18,897,616</b>	<b>\$135,716,500</b>	<b>\$34,801,052</b>	<b>\$1,613,642,649</b>
<b>Budgeted Expenditures:</b>								
Personal Services	\$190,859,038		\$13,392,419	\$21,139,364	\$3,088,470	\$6,531,366	\$0	\$235,010,657
Fringe Benefits	\$58,123,397		\$4,421,774	\$6,845,496	\$1,047,385	\$2,210,898	\$0	\$72,648,950
Contractual Services	\$21,745,703	\$88,612,630	\$7,781,047	\$2,786,876	\$3,324,182	\$10,919,759	\$0	\$135,170,197
Internal Services	\$22,713,888		\$3,394,217	\$1,101,935	\$1,006,484	\$267,037	\$0	\$28,483,561
Other Services	\$48,922,478	\$12,480,083	\$37,480,601	\$4,369,640	\$2,522,391	\$48,868,360	\$0	\$154,643,553
Debt Maintenance	\$45,698,152		\$374,120	\$0	\$2,180,594	\$80,000	\$0	\$48,332,866
Depreciation	\$0		\$0	\$0	\$1,007,569	\$0	\$0	\$1,007,569
Amortization	\$0		\$0	\$0	\$6,755,699	\$0	\$0	\$6,755,699
Capital Outlay	\$2,741,416	\$29,921,745	\$21,548,177	\$8,000	\$2,872,500	\$32,394,069	\$0	\$89,485,907
Leases & Rentals	\$7,460,408		\$172,713	\$312,891	\$55,691	\$76,082	\$0	\$8,077,785
Reserves & Contingencies	(\$5,583,180)		\$1,216,065	\$0	\$0	(\$157,000)	\$0	(\$4,524,114)
Education		\$83,059,000	\$0	\$911,875,775	\$401,814	\$78,527,224	\$34,801,052	\$1,108,664,865
<b>Total Expenditures</b>	<b>\$392,681,300</b>	<b>\$214,073,458</b>	<b>\$89,781,134</b>	<b>\$948,439,977</b>	<b>\$24,262,779</b>	<b>\$179,717,796</b>	<b>\$34,801,052</b>	<b>\$1,883,757,496</b>
<b>Excess (Deficiency) Of Revenues Over Expenditures</b>	<b>\$456,739,033</b>	<b>(\$198,226,737)</b>	<b>(\$10,064,745)</b>	<b>(\$469,195,939)</b>	<b>(\$5,365,163)</b>	<b>(\$44,001,295)</b>	<b>\$0</b>	<b>(\$270,114,847)</b>
<b>Other Financing Sources (Uses):</b>								
Operating Transfers In	\$18,856,592	\$22,089,014	\$25,633,112	\$475,966,409	\$1,006,004	\$34,829,847	\$0	\$578,380,978
Operating Transfers Out	(\$497,470,351)	(\$35,502,277)	(\$35,273,825)	(\$8,431,623)	(\$1,626,602)	(\$76,300)	\$0	(\$578,380,978)
Proceeds From Loans And Bonds		\$189,270,000	\$0	\$0	\$66,000	\$0	\$0	\$189,336,000
<b>Total Other Financing Sources (Uses)</b>	<b>(\$478,613,759)</b>	<b>\$175,856,737</b>	<b>(\$9,640,713)</b>	<b>\$467,534,786</b>	<b>(\$554,598)</b>	<b>\$34,753,547</b>	<b>\$0</b>	<b>\$189,336,000</b>
<b>Excess (Deficiency) Of Revenues Over Expenditures &amp; Other Sources (Uses)</b>	<b>(\$21,874,726)</b>	<b>(\$22,370,000)</b>	<b>(\$19,705,458)</b>	<b>(\$1,661,153)</b>	<b>(\$5,919,761)</b>	<b>(\$9,247,748)</b>	<b>\$0</b>	<b>(\$80,778,847)</b>
<b>Projected Total Fund Balance, Ending</b>	<b>\$126,462,070</b>	<b>\$208,683,873</b>	<b>\$45,683,044</b>	<b>\$152,089,048</b>	<b>\$19,954,176</b>	<b>\$61,129,939</b>	<b>\$0</b>	<b>\$614,002,151</b>

**Note- Areas in which in which Fund Balance is Projected to Decline in Excess of 10% are Listed Below:**

1. The General Fund balance, on this spreadsheet, is projected to decline by 14.7% or \$21.9 million. The \$21.9 million decline is offset by the planned support of \$21.9 million of Other County Resources as detailed in the General Fund Revenue & Resource Summary contained in this document.
2. The Special Revenue Fund balance is projected to decline by 30.1% because the County has accumulated Fire & Rescue Levy reserves from prior years which will be used to construct capital projects in FY 12. This results in a draw down of the fund balance.
3. The Enterprise Fund balance is projected to decline by 22.9% due to the amounts budgeted for depreciation and amortization expenses in Solid Waste. this results in a draw down of the fund balance.
4. The Internal Service Fund balance is projected to decrease by 13.1%. This is due to: 1) The Self Insurance expenditure budget including funding for the Maximum Exposure which could occur if a large claim is required to be expended and 2) the use of the Technology Internal Service Fund Reserve to fund (as planned) a one time technology improvements.



**All Funds Summary of Revenues and Other Financing Sources and  
Expenditures and Other Financing Uses for Prior Year Actual (FY 10),  
The Current Year Budget (FY 11) and the Adopted Budget Year (FY 12)**

	<b>FY 10 Actual</b>	<b>FY 11 Adopted</b>	<b>FY 12 Adopted</b>	<b>% Change FY 11 To FY 12</b>
Fund Bal/Net Assets, Beginning: *				
Undesignated Fund Bal/Net Assets	\$201,544,901	\$127,013,803	\$160,933,296	26.71%
Fund Balance Reserve: *				
Encumbrances	\$150,995,395	\$150,995,395	\$118,420,149	-21.57%
Designated For Future Years	\$192,550,859	\$192,550,859	\$217,702,615	13.06%
Other Fund Balances	\$187,090,688	\$187,090,688	\$197,724,938	5.68%
Available Fund Balance	<u>\$732,181,843</u>	<u>\$657,650,745</u>	<u>\$694,780,998</u>	<u>5.65%</u>
<b>Revenues:</b>				
General Property Taxes	\$578,008,449	\$625,720,539	\$655,350,492	4.74%
Other Local Taxes	\$120,255,550	\$117,702,500	\$127,610,434	8.42%
Permits, Priv. Fees and Reg Lic	\$10,631,434	\$10,482,717	\$11,576,928	10.44%
Fines & Forfeitures	\$2,884,746	\$2,586,271	\$2,586,271	0.00%
Rev From Use of Money & Prop	\$37,148,278	\$17,949,783	\$15,780,765	-12.08%
Charges for Services	\$147,273,735	\$178,582,612	\$192,890,424	8.01%
Miscellaneous	\$485,066,594	\$9,630,515	\$20,210,595	109.86%
Rev From Other Localities	\$37,767,311	\$45,261,249	\$43,438,700	-4.03%
Rev From the Commonwealth of Va	\$122,045,212	\$404,264,519	\$441,002,605	9.09%
Rev from the Federal Gov	\$55,391,971	\$114,830,157	\$103,195,436	-10.13%
Total Revenues	<u>\$1,596,473,279</u>	<u>\$1,527,010,861</u>	<u>\$1,613,642,649</u>	<u>5.67%</u>
<b>Expenditures:</b>				
Personal Services	\$221,258,849	\$228,083,024	\$235,010,657	3.04%
Fringe Benefits	\$65,844,065	\$73,830,084	\$72,648,950	-1.60%
Contractual Services	\$68,608,932	\$58,895,109	\$135,170,197	129.51%
Internal Services	\$27,669,772	\$27,586,989	\$28,483,561	3.25%
Other Services	\$121,118,589	\$138,420,923	\$154,643,553	11.72%
Debt Maintenance	\$76,466,718	\$54,560,287	\$48,332,866	-11.41%
Depreciation	\$3,852,229	\$1,007,569	\$1,007,569	0.00%
Amortization	\$0	\$7,020,699	\$6,755,699	-3.77%
Capital Outlay	\$15,086,157	\$14,676,749	\$89,485,907	509.71%
Leases & Rentals	\$7,135,189	\$7,673,037	\$8,077,785	5.27%
Reserves & Contingencies	\$0	(\$3,116,336)	(\$4,524,114)	45.17%
Education	\$1,028,554,832	\$1,044,143,558	\$1,108,664,865	6.18%
Total Expenditures	<u>\$1,635,595,332</u>	<u>\$1,652,781,692</u>	<u>\$1,883,757,496</u>	<u>13.97%</u>
Excess (Deficiency) Of Revenues Over Expenditures	<u>(\$39,122,053)</u>	<u>(\$125,770,831)</u>	<u>(\$270,114,847)</u>	<u>114.77%</u>
<b>Other Financing Sources (Uses):</b>				
Operating Transfers In	\$577,240,826	\$480,595,051	\$578,380,978	20.35%
Operating Transfers Out	(\$577,240,826)	(\$480,595,051)	(\$578,380,978)	20.35%
Proceeds From Loans And Bonds	\$82,651,679	\$58,162,000	\$189,336,000	225.53%
Total Other Financing Sources (Uses)	<u>\$82,651,679</u>	<u>\$58,162,000</u>	<u>\$189,336,000</u>	<u>225.53%</u>
Excess (Deficiency) Of Revenues Over Expenditures & Other Sources (Uses)	<u>\$43,529,626</u>	<u>(\$67,608,831)</u>	<u>(\$80,778,847)</u>	<u>19.48%</u>
Total Fund Balance, Ending **	<u>\$775,711,469</u>	<u>\$590,041,914</u>	<u>\$614,002,151</u>	<u>4.06%</u>

\* For comparative purposes, the FY 12 Adopted Budget is displayed in a manner consistent with pre-GASB 54 terminology.

\*\* Fund Balance for FY 11 and FY 12 is Projected.



## Position Summary of Full Time Equivalent Positions (FTE)

Department / Agency	FY 08 Adopted FTE Positions	FY 09 Adopted FTE Positions	FY 10 Adopted FTE Positions	FY 11 Adopted FTE Positions	FY 12 Adopted FTE Positions	Position Change FY 11 to FY 12	Percent Change FY 11 to FY 12
<b>General Governmental:</b>							
Board Of County Supervisors	17.00	17.00	19.00	18.00	22.00	4.00	22.22%
Office Of Executive Management (1)	59.98	61.98	54.95	49.95	24.00	-25.95	-51.95%
Audit Services (1)	0.00	0.00	0.00	7.00	7.00	0.00	0.00%
County Attorney	27.00	27.00	25.00	24.00	25.00	1.00	4.17%
<b>Sub Total</b>	<b>103.98</b>	<b>105.98</b>	<b>98.95</b>	<b>98.95</b>	<b>78.00</b>	<b>-20.95</b>	<b>-21.17%</b>
<b>Planning And Development:</b>							
Economic Development	13.00	13.00	13.00	13.00	13.00	0.00	0.00%
Housing & Community Dev.	29.00	29.00	29.00	29.00	28.00	-1.00	-3.45%
Planning (2)	58.50	58.50	33.05	32.05	32.50	0.45	1.40%
Transportation	53.00	56.80	53.80	53.80	52.80	-1.00	-1.86%
Development Services (2)	0.00	0.00	87.50	86.50	85.50	-1.00	-1.16%
Public Works (2)	446.94	435.94	336.94	337.27	340.52	3.25	0.96%
<b>Sub Total</b>	<b>600.44</b>	<b>593.24</b>	<b>553.29</b>	<b>551.62</b>	<b>552.32</b>	<b>0.70</b>	<b>0.13%</b>
<b>Administration:</b>							
Finance	139.80	144.80	145.00	147.00	149.00	2.00	1.36%
Office of Management & Budget (1)	0.00	0.00	0.00	0.00	11.00	11.00	0.00%
Human Resources (1)	0.00	0.00	0.00	0.00	18.50	18.50	0.00%
Human Rights Office	6.00	6.00	5.00	5.00	5.00	0.00	0.00%
Dept. Of Information Technology	85.53	85.53	77.53	77.53	77.00	-0.53	-0.68%
Registration & Elections	11.00	11.00	11.00	11.00	11.00	0.00	0.00%
<b>Sub Total</b>	<b>242.33</b>	<b>247.33</b>	<b>238.53</b>	<b>240.53</b>	<b>271.50</b>	<b>30.97</b>	<b>12.88%</b>
<b>Judicial Administration:</b>							
Clerk Of The Court	53.00	51.00	48.00	46.00	46.00	0.00	0.00%
Circuit Court Judges	9.00	9.00	9.00	9.00	9.00	0.00	0.00%
Commonwealth's Attorney	41.00	41.00	41.00	41.00	42.00	1.00	2.44%
Office of Criminal Justice Services	35.50	37.90	37.60	37.60	37.60	0.00	0.00%
General District Court	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Juvenile Court Service Unit	8.00	9.00	9.00	8.00	8.00	0.00	0.00%
Law Library	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
<b>Sub Total</b>	<b>148.50</b>	<b>149.90</b>	<b>146.60</b>	<b>143.60</b>	<b>144.60</b>	<b>1.00</b>	<b>0.70%</b>
<b>Public Safety:</b>							
Fire And Rescue	445.50	493.50	484.50	514.50	529.50	15.00	2.92%
Adult Detention Center	308.00	337.00	337.00	337.00	337.00	0.00	0.00%
Police	725.40	758.40	750.20	747.20	751.00	3.80	0.51%
Sheriff	87.00	89.00	87.00	89.00	91.50	2.50	2.81%
Public Safety Communications	98.00	98.00	98.00	98.00	103.00	5.00	5.10%
<b>Sub Total</b>	<b>1,663.90</b>	<b>1,775.90</b>	<b>1,756.70</b>	<b>1,785.70</b>	<b>1,812.00</b>	<b>26.30</b>	<b>1.47%</b>



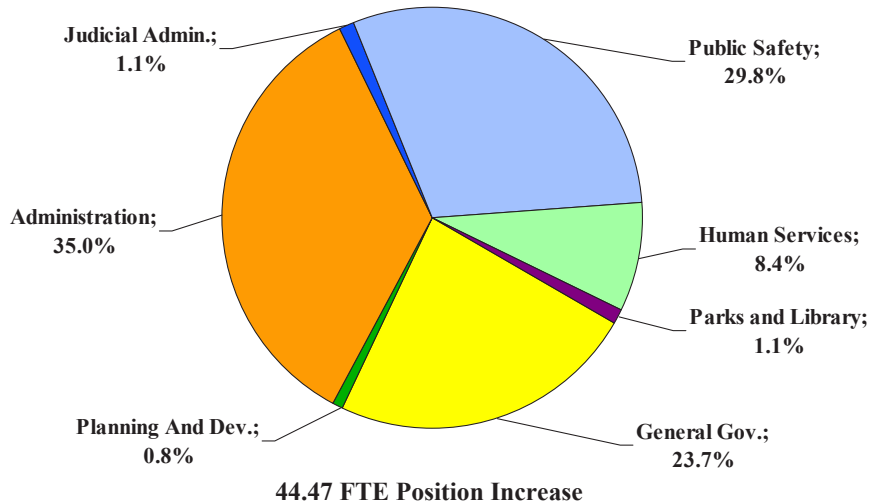


**Position Summary of Full Time Equivalent Positions (FTE) (Cont.)**

Department / Agency	FY 08 Adopted FTE Positions	FY 09 Adopted FTE Positions	FY 10 Adopted FTE Positions	FY 11 Adopted FTE Positions	FY 12 Adopted FTE Positions	Position Change to FY 12	Percent Change to FY 12
<b>Human Services:</b>							
Community Services	260.11	265.11	265.38	264.88	266.88	2.00	0.76%
Extension & Continuing Ed.	9.92	9.92	7.02	7.69	7.81	0.12	1.56%
Office On Youth	7.00	8.00	0.00	0.00	0.00	0.00	0.00%
At Risk Youth & Family Services	1.00	2.00	2.00	2.00	4.60	2.60	130.00%
Area Agency On Aging	43.53	35.13	28.21	30.07	31.40	1.33	4.42%
Public Health	9.96	9.96	6.60	3.60	3.60	0.00	0.00%
Social Services	309.81	313.31	298.36	307.99	309.39	1.40	0.45%
<b>Sub Total</b>	<b>641.33</b>	<b>643.43</b>	<b>607.57</b>	<b>616.23</b>	<b>623.68</b>	<b>7.45</b>	<b>1.21%</b>
<b>Parks and Library:</b>							
Library	185.94	184.94	168.39	164.33	163.33	-1.00	-0.61%
<b>Sub Total</b>	<b>185.94</b>	<b>184.94</b>	<b>168.39</b>	<b>164.33</b>	<b>163.33</b>	<b>-1.00</b>	<b>-0.61%</b>
<b>Total FTE Positions</b>	<b>3,586.42</b>	<b>3,700.72</b>	<b>3,570.03</b>	<b>3,600.96</b>	<b>3,645.43</b>	<b>44.47</b>	<b>1.23%</b>
<b>PWC Population (3)</b>	<b>388,269</b>	<b>392,900</b>	<b>398,183</b>	<b>404,934</b>	<b>411,686</b>	---	---
<b>PWC FTE Positions Per 1,000 Population</b>	<b>9.24</b>	<b>9.42</b>	<b>8.97</b>	<b>8.89</b>	<b>8.85</b>	---	---

- (1) For FY 11 the Audit Services portion of the Office Of Executive Management (OEM) was split out into a separate Agency. for FY 12 the Human Resources and Office of Management & Budget portions were split out into separate agencies.
- (2) After the adoption of the FY 2009 Budget, the BOCS approved the creation of the Department of Development Administration (DDS) by transferring development fee supported portions of Public Works and Planning to DDS.
- (3) Source County Population: Estimates and projections are from the Prince William County Department of Finance - Prince William County Standard Data Set as of June 15, 2010. The change from FY 11 to FY 12 is based on the average annual change during the previous 4 years (from 2006 - 2009).

**FY 11 to FY 12 Full Time Equivalent Position Change  
By Functional Area**



Note: Detail concerning the position change is located in the Position Summary of Full Time Equivalent Positions and in the agency budget pages in this document.



## Percent Share of Total General County Budget

(Excludes Transfer To Schools)

Department / Agency	FY 08 Adopted % Of Budget	FY 09 Adopted % Of Budget	FY 10 Adopted % Of Budget	FY 11 Adopted % Of Budget	FY 12 Adopted % Of Budget
<b><u>General Governmental:</u></b>					
Board Of County Supervisors	0.567%	0.551%	0.558%	0.567%	0.704%
Office Of Executive Management	1.635%	1.666%	1.499%	1.356%	0.683%
Audit Services	0.000%	0.000%	0.000%	0.166%	0.158%
County Attorney	0.717%	0.723%	0.722%	0.709%	0.678%
<b>Sub Total</b>	<b>2.919%</b>	<b>2.940%</b>	<b>2.779%</b>	<b>2.798%</b>	<b>2.223%</b>
<b><u>Administration:</u></b>					
Board Of Equalization	0.012%	0.012%	0.012%	0.012%	0.011%
Contingency Reserve	0.167%	0.188%	0.194%	0.194%	0.184%
Finance	2.835%	2.929%	3.069%	3.132%	3.332%
Office of Management & Budget	0.000%	0.000%	0.000%	0.000%	0.288%
Human Resources	0.000%	0.000%	0.000%	0.000%	0.504%
Human Rights Office	0.127%	0.128%	0.121%	0.123%	0.119%
Dept. Of Information Technology	1.420%	1.416%	1.411%	1.399%	1.272%
General Registrar	0.279%	0.277%	0.301%	0.293%	0.324%
Property & Misc. Insurance	0.223%	0.218%	0.149%	0.122%	0.115%
Unemployment Insurance Reserve	0.019%	0.018%	0.145%	0.019%	0.032%
<b>Sub Total</b>	<b>5.082%</b>	<b>5.187%</b>	<b>5.402%</b>	<b>5.294%</b>	<b>6.182%</b>
<b><u>Judicial Administration:</u></b>					
Clerk Of The Court	1.146%	0.886%	0.862%	0.832%	0.771%
Circuit Court Judges	0.152%	0.146%	0.154%	0.142%	0.138%
Commonwealth's Attorney	0.973%	0.978%	1.021%	1.028%	1.015%
Criminal Justice Services	0.606%	0.622%	0.661%	0.664%	0.633%
Juvenile Court Service Unit	0.229%	0.239%	0.265%	0.239%	0.221%
General District Court	0.057%	0.056%	0.057%	0.055%	0.052%
Juvenile & Domestic Relations	0.016%	0.016%	0.016%	0.014%	0.017%
Law Library	0.036%	0.032%	0.033%	0.036%	0.032%
Magistrates	0.043%	0.042%	0.044%	0.044%	0.041%
<b>Sub Total</b>	<b>3.257%</b>	<b>3.015%</b>	<b>3.113%</b>	<b>3.053%</b>	<b>2.920%</b>
<b><u>Planning And Development:</u></b>					
Economic Development	0.515%	0.480%	0.478%	0.472%	0.436%
Planning	1.294%	0.524%	0.489%	0.477%	0.464%
Tran. To Conven. & Visitors Bureau	0.325%	0.242%	0.239%	0.208%	0.217%
Transfer To Transportation Fund	0.156%	0.000%	0.000%	0.000%	0.000%
Transfer To Housing	0.002%	0.002%	0.003%	0.003%	0.005%
Transfer To Special Revenue Fund	0.000%	0.000%	0.442%	0.433%	0.788%
Transportation	0.838%	0.503%	0.525%	0.529%	0.504%
Public Works	8.262%	6.672%	6.333%	6.243%	5.990%
<b>Sub Total</b>	<b>11.392%</b>	<b>8.423%</b>	<b>8.511%</b>	<b>8.365%</b>	<b>8.402%</b>



## Percent Share of Total General County Budget (Cont.)

(Excludes Transfer To Schools)

Department / Agency	FY 08	FY 09	FY 10	FY 11	FY 12
	Adopted % Of Budget	Adopted % Of Budget	Adopted % Of Budget	Adopted % Of Budget	Adopted % Of Budget
<b>Public Safety:</b>					
Fire And Rescue	10.661%	12.245%	12.498%	13.472%	13.620%
Public Safety Communications	1.928%	1.915%	1.969%	1.972%	3.126%
Sheriff	1.631%	1.705%	1.801%	1.840%	1.828%
Transfer To Jail	4.580%	5.459%	5.055%	5.107%	4.980%
Police	14.880%	15.884%	16.731%	16.960%	16.377%
<b>Sub Total</b>	<b>33.679%</b>	<b>37.207%</b>	<b>38.055%</b>	<b>39.351%</b>	<b>39.930%</b>
<b>Human Services:</b>					
Community Services Board	6.279%	6.357%	6.609%	6.920%	6.697%
Extension & Continuing Education	0.302%	0.305%	0.187%	0.185%	0.171%
Office On Youth	0.146%	0.161%	0.000%	0.000%	0.000%
Area Agency On Aging	0.845%	0.749%	0.697%	0.922%	1.003%
At Risk Youth And Family Services	1.792%	1.830%	1.879%	1.860%	1.772%
Public Health	1.171%	1.050%	0.998%	0.882%	0.864%
Social Services	7.921%	8.078%	8.213%	8.236%	7.656%
<b>Sub Total</b>	<b>18.457%</b>	<b>18.530%</b>	<b>18.584%</b>	<b>19.004%</b>	<b>18.163%</b>
<b>Parks And Library:</b>					
Library	3.136%	3.114%	3.060%	3.073%	2.893%
Park Authority Local Contribution	3.547%	3.604%	3.452%	3.093%	2.999%
<b>Sub Total</b>	<b>6.683%</b>	<b>6.718%</b>	<b>6.512%</b>	<b>6.166%</b>	<b>5.892%</b>
<b>Debt / CIP:</b>					
Trans To Construction Funds	3.804%	3.435%	2.347%	1.345%	4.195%
Trans To Vol. Fire Const. Fund	0.000%	0.000%	0.000%	0.000%	0.169%
General Debt	9.895%	10.056%	11.301%	11.404%	10.070%
UOSA Expansion	0.095%	0.093%	0.098%	0.097%	0.092%
<b>Sub Total</b>	<b>13.794%</b>	<b>13.584%</b>	<b>13.746%</b>	<b>12.846%</b>	<b>14.527%</b>
<b>Non-Departmental:</b>					
Unclassified Administrative	4.737%	4.396%	3.300%	3.122%	1.761%
<b>Sub Total</b>	<b>4.737%</b>	<b>4.396%</b>	<b>3.300%</b>	<b>3.122%</b>	<b>1.761%</b>
<b>Total</b>	<b>100.000%</b>	<b>100.000%</b>	<b>100.000%</b>	<b>100.000%</b>	<b>100.000%</b>



**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS**

**I. GOVERNMENTAL FUND TYPES**

Most of the County’s governmental functions are accounted for in Governmental Fund Types. These fund types measure changes in financial position rather than net income. Following are the County’s Governmental Fund Types:

**A. General Fund:**

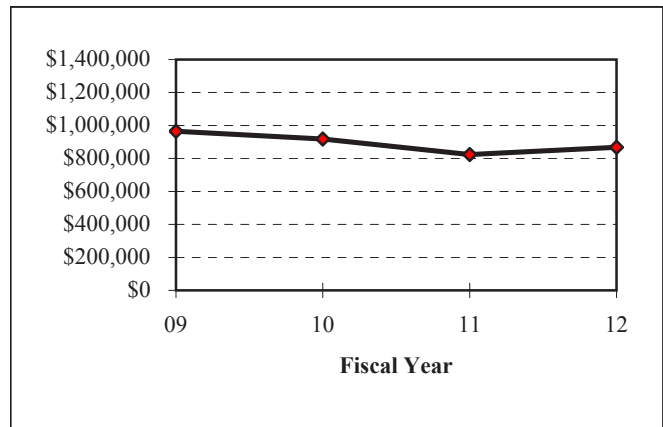
The General Fund is used to account for all financial transactions and resources except those required to be accounted for in another fund. Revenues are derived primarily from property and other local taxes, State and Federal distributions, licenses, permits, charges for services, and interest income. A significant part of the fund’s revenues are transferred to other funds principally to finance the operations of the County Public Schools, the Park Authority, the Conventions and Visitors Bureau and the Regional Adult Detention Center. Debt service expenditures for payments of principal and interest of the County’s general long-term debt (bonds and other long-term debt not serviced by proprietary or special revenue funds) are included in the General Fund.

**Revenue Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$964,678
Fiscal Year 2010	\$918,346
----- Estimate -----	
Fiscal Year 2011	\$823,632
Fiscal Year 2012	\$868,277
Change FY 11 to FY 12	\$44,645

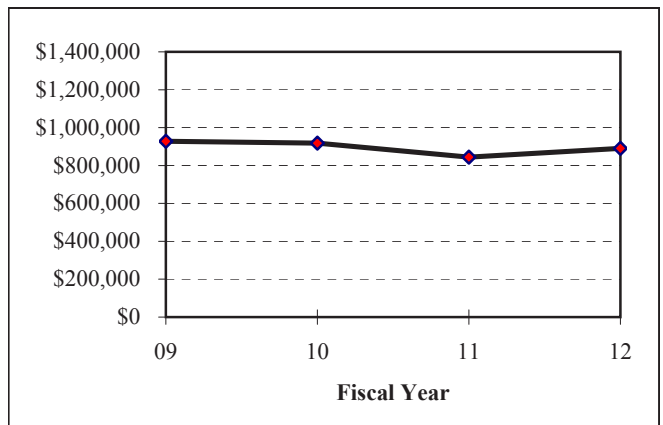
(Note: Excludes Other Resources)



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$927,723
Fiscal Year 2010	\$918,371
----- Estimate -----	
Fiscal Year 2011	\$844,032
Fiscal Year 2012	\$890,152
Change FY 11 to FY 12	\$46,120



**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)**

**B. Special Revenue Funds:**

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. Special Revenue Funds are used to account for volunteer fire and rescue, levies, school operations, and the Regional Adult Detention Center.

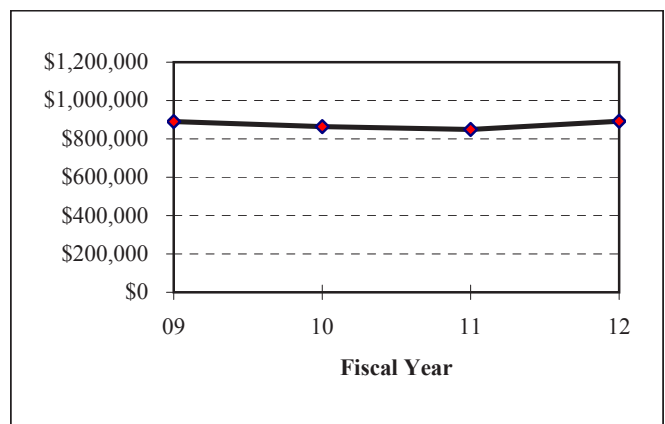
**1. Schools- Operating Fund**

The Prince William County School Board is a component unit of Prince William County. The School Board derives revenues from the Commonwealth of Virginia, transfers from the County and charges for services.

**Revenue Summary:**

(Amounts Expressed in Thousands)

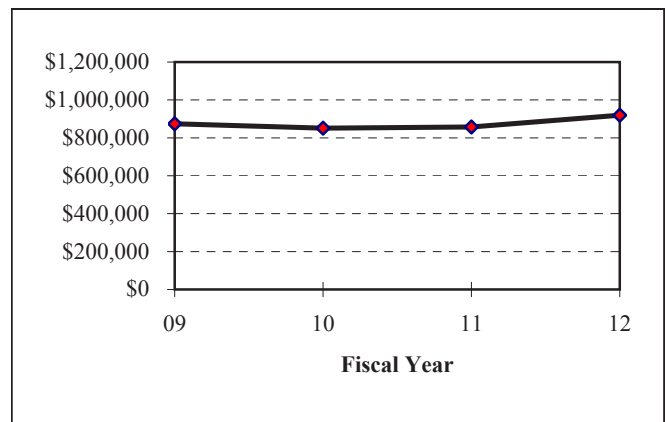
----- Actual -----	
Fiscal Year 2009	\$890,012
Fiscal Year 2010	\$863,904
----- Estimate -----	
Fiscal Year 2011	\$849,075
Fiscal Year 2012	\$892,478
Change FY 11 to FY 12	\$43,403



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$874,160
Fiscal Year 2010	\$851,340
----- Estimate -----	
Fiscal Year 2011	\$857,316
Fiscal Year 2012	\$919,114
Change FY 11 to FY 12	\$61,798



## REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)

### B. Special Revenue Funds (continued):

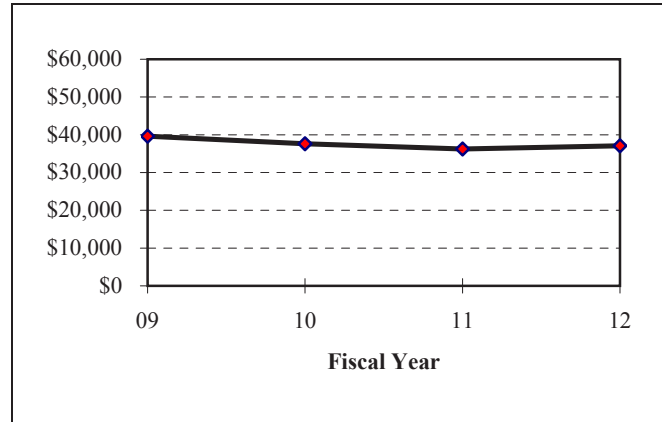
#### 2. Adult Detention Center

The Adult Detention Center is a component unit of Prince William County. The Adult Detention Center derives revenues from the Commonwealth of Virginia, transfers from the County and charges for services.

#### **Revenue Summary:**

(Amounts Expressed in Thousands)

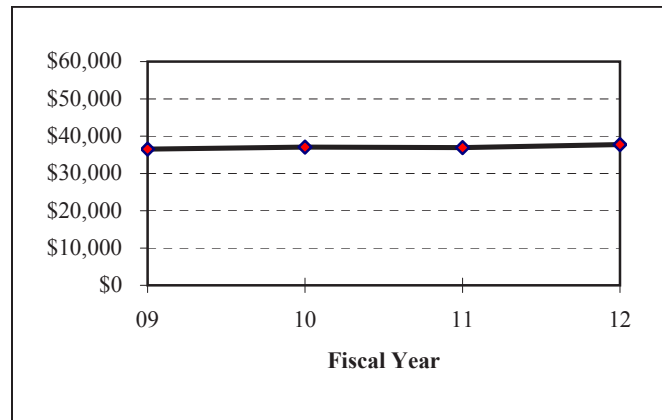
----- Actual -----	
Fiscal Year 2009	\$39,624
Fiscal Year 2010	\$37,626
----- Estimate -----	
Fiscal Year 2011	\$36,252
Fiscal Year 2012	\$37,072
Change FY 11 to FY 12	\$820



#### **Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$36,504
Fiscal Year 2010	\$37,056
----- Estimate -----	
Fiscal Year 2011	\$36,937
Fiscal Year 2012	\$37,757
Change FY 11 to FY 12	\$820



**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)**

**B. Special Revenue Funds (continued):**

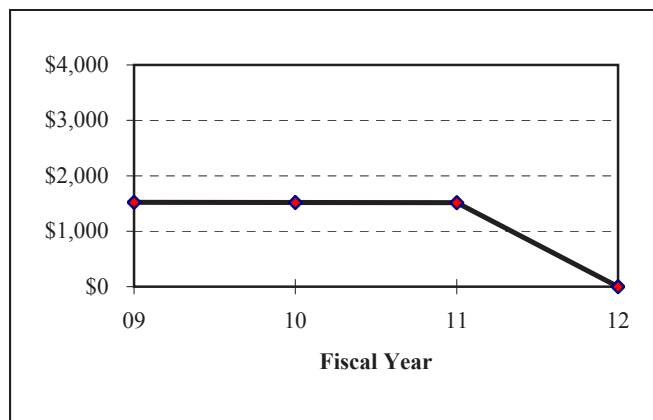
**3. Transportation Fund**

The Transportation Fund receives its revenue from a 2% motor fuels tax, user fees (such as a parking fee), State and Federal Grants and transfers from other funds. These revenues are used primarily to pay debt service.

**Revenue Summary:**

(Amounts Expressed in Thousands)

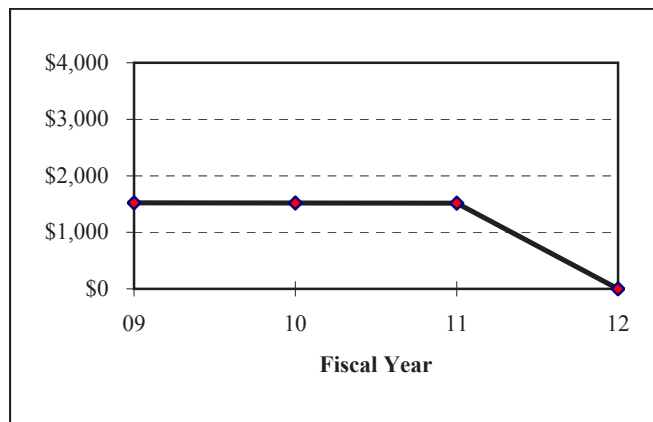
----- Actual -----	
Fiscal Year 2009	\$1,521
Fiscal Year 2010	\$1,520
----- Estimate -----	
Fiscal Year 2011	\$1,516
Fiscal Year 2012	\$0
Change FY 11 to FY 12	(\$1,516)



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$1,521
Fiscal Year 2010	\$1,520
----- Estimate -----	
Fiscal Year 2011	\$1,516
Fiscal Year 2012	\$0
Change FY 11 to FY 12	(\$1,516)



## REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)

### B. Special Revenue Funds (continued):

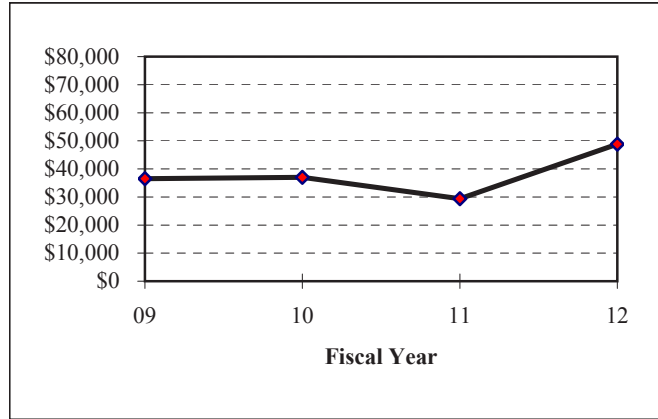
#### 4. Fire And Rescue Levy Fund

The Fire and Rescue Levy exists to provide a special service to a specific County district. In this case the special service that is provided is fire and rescue. Revenues are principally derived from special tax levies and charges for services.

##### **Revenue Summary:**

(Amounts Expressed in Thousands)

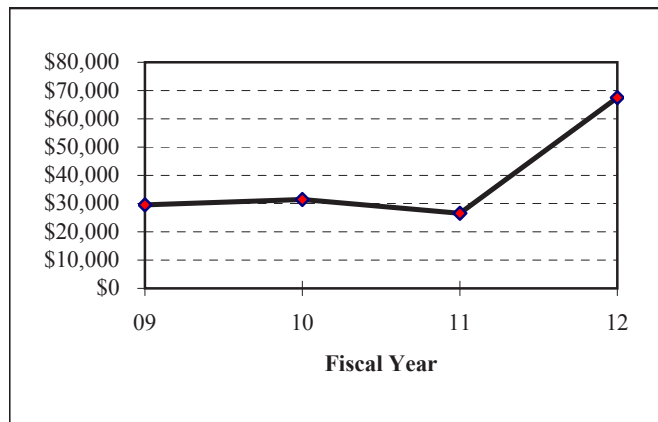
----- Actual -----	
Fiscal Year 2009	\$36,506
Fiscal Year 2010	\$37,002
----- Estimate -----	
Fiscal Year 2011	\$29,410
Fiscal Year 2012	\$48,813
Change FY 11 to FY 12	\$19,403



##### **Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$29,551
Fiscal Year 2010	\$31,427
----- Estimate -----	
Fiscal Year 2011	\$26,595
Fiscal Year 2012	\$67,516
Change FY 11 to FY 12	\$40,921





**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)**

**B. Special Revenue Funds (continued):**

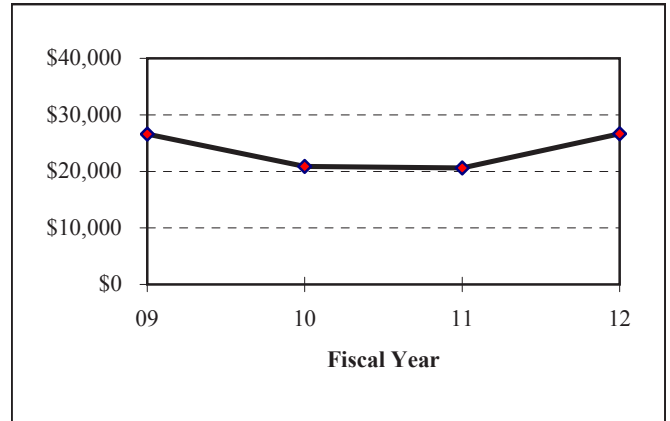
**5. Special Levy / Revenue Fund**

This fund exists to provide a special service to a specific County district. In this case the special services provided are primarily Stormwater Management, Gypsy Moth/Mosquito control and Building and Site Development review. Revenues are principally derived from special tax levies and charges for services.

**Revenue Summary:**

(Amounts Expressed in Thousands)

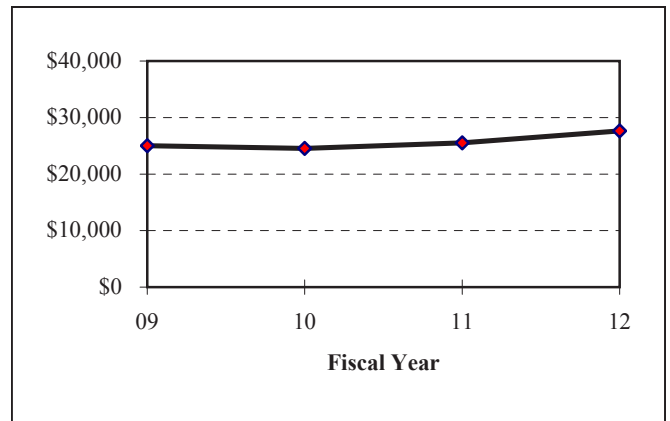
----- Actual -----	
Fiscal Year 2009	\$26,584
Fiscal Year 2010	\$20,889
----- Estimate -----	
Fiscal Year 2011	\$20,621
Fiscal Year 2012	\$26,650
Change FY 11 to FY 12	\$6,029



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$25,007
Fiscal Year 2010	\$24,544
----- Estimate -----	
Fiscal Year 2011	\$25,527
Fiscal Year 2012	\$27,652
Change FY 11 to FY 12	\$2,125



**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)**

**B. Special Revenue Funds (continued):**

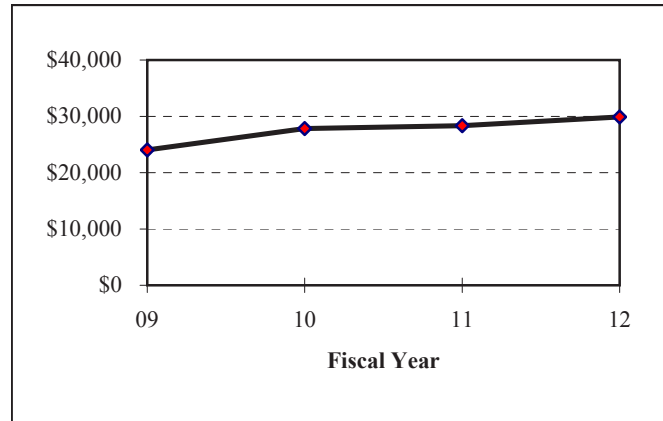
**6. Housing Fund**

The Housing Fund receives its revenue primarily from Federal Housing and Community Development grants that are used to develop affordable housing opportunities for County residents and other Community Development initiatives.

**Revenue Summary:**

(Amounts Expressed in Thousands)

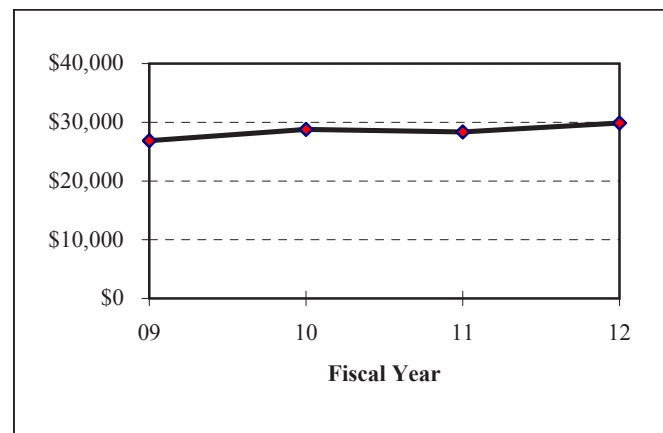
----- Actual -----	
Fiscal Year 2009	\$24,044
Fiscal Year 2010	\$27,831
----- Estimate -----	
Fiscal Year 2011	\$28,352
Fiscal Year 2012	\$29,887
Change FY 11 to FY 12	\$1,535



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$26,876
Fiscal Year 2010	\$28,780
----- Estimate -----	
Fiscal Year 2011	\$28,352
Fiscal Year 2012	\$29,887
Change FY 11 to FY 12	\$1,535



**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)**

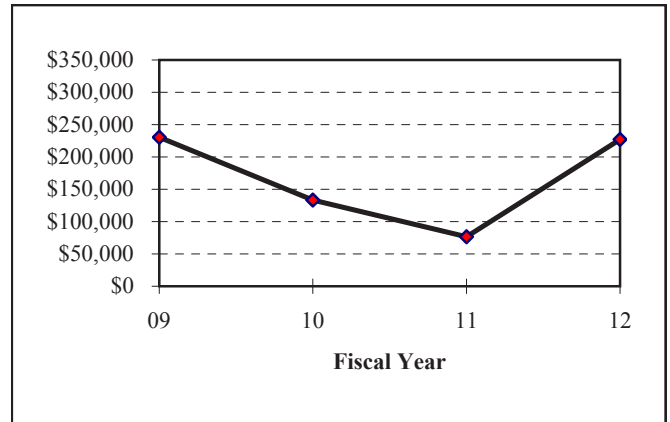
**C. Capital Projects Funds:**

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Fund Types as discussed on the following pages). The Capital Projects Fund accounts for all current construction projects including improvements to and the construction of schools, roads and various other projects.

**Revenue Summary:**

(Amounts Expressed in Thousands)

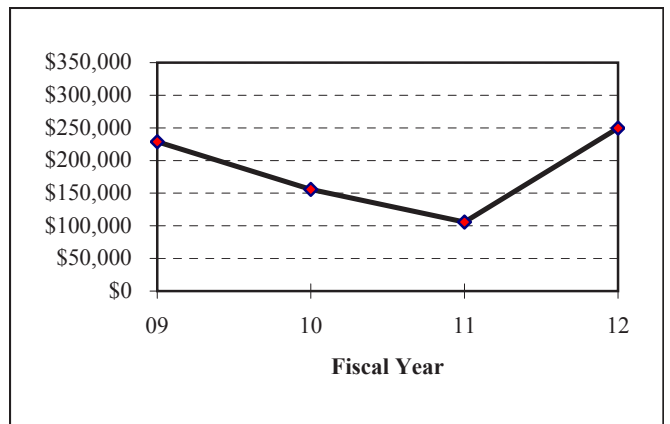
----- Actual -----	
Fiscal Year 2009	\$230,364
Fiscal Year 2010	\$133,252
----- Estimate -----	
Fiscal Year 2011	\$76,635
Fiscal Year 2012	\$227,206
Change FY 11 to FY 12	\$150,571



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$228,747
Fiscal Year 2010	\$155,679
----- Estimate -----	
Fiscal Year 2011	\$105,781
Fiscal Year 2012	\$249,576
Change FY 11 to FY 12	\$143,795



## REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)

### PROPRIETARY FUND TYPES:

Proprietary Funds account for County activities which operate similar to private sector businesses. These funds measure net income, financial position and changes in financial position. The following are the County's Proprietary Fund Types:

#### A. Enterprise Funds:

These funds are used to account for operations that are: (a) financed and operated in a manner similar to private business enterprises - where the intent of the Board of County Supervisors is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the Board of County Supervisors has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

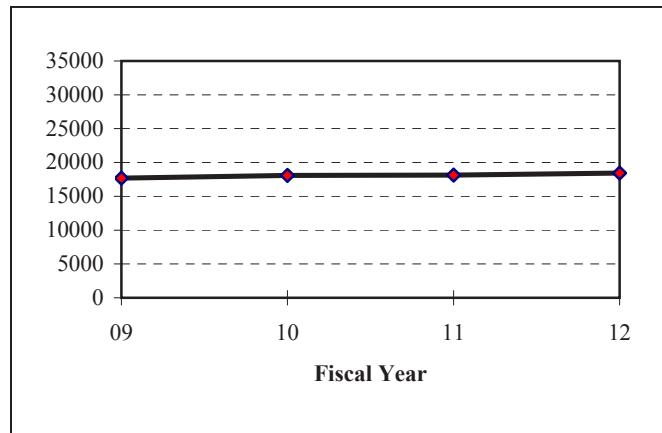
##### 1. Landfill (Solid Waste)

The Prince William County Landfill, which provides refuse disposal, is one of the County's Enterprise Fund accounts.

##### **Revenue Summary:**

(Amounts Expressed in Thousands)

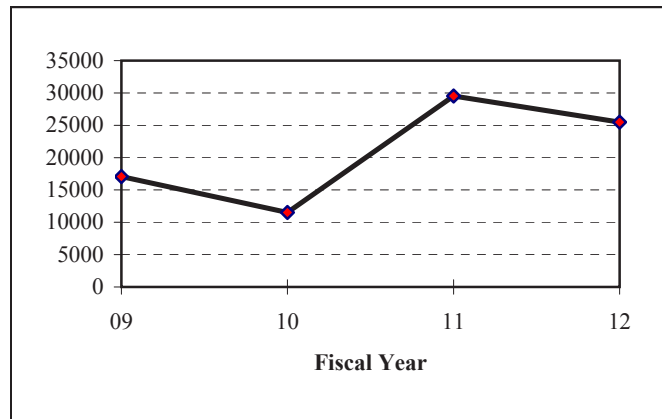
----- Actual -----	
Fiscal Year 2009	\$17,683
Fiscal Year 2010	\$18,082
----- Estimate -----	
Fiscal Year 2011	\$18,145
Fiscal Year 2012	\$18,427
Change FY 11 to FY 12	\$282



##### **Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$17,059
Fiscal Year 2010	\$11,514
----- Estimate -----	
Fiscal Year 2011	\$29,528
Fiscal Year 2012	\$25,488
Change FY 11 to FY 12	(\$4,040)



**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)**

**A. Enterprise Funds (continued):**

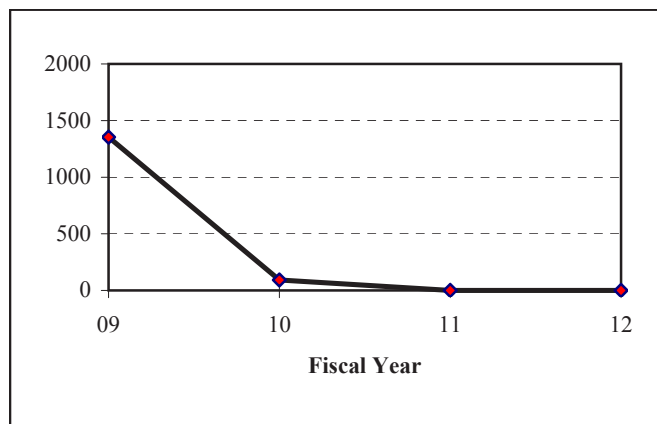
**2. INNOVATION @ Prince William**

The INNOVATION @ Prince William Enterprise Fund account has been set up to account for debt service payments and land sales at INNOVATION @ Prince William.

**Revenue Summary:**

(Amounts Expressed in Thousands)

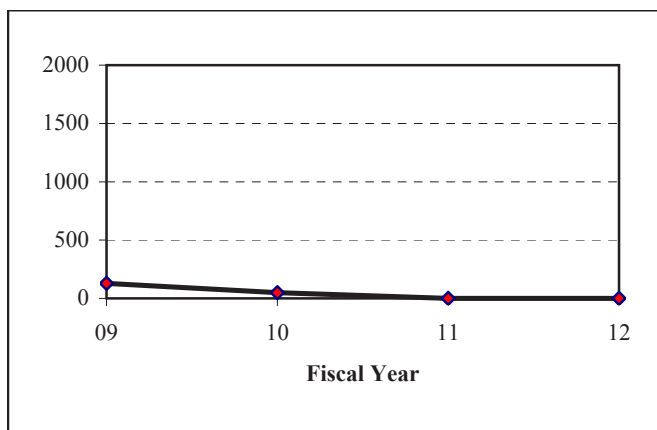
----- Actual -----	
Fiscal Year 2009	\$1,353
Fiscal Year 2010	\$93
----- Estimate -----	
Fiscal Year 2011	\$0
Fiscal Year 2012	\$0
Change FY 11 to FY 12	\$0



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- Actual -----	
Fiscal Year 2009	\$128
Fiscal Year 2010	\$49
----- Estimate -----	
Fiscal Year 2011	\$0
Fiscal Year 2012	\$0
Change FY 11 to FY 12	\$0



## REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)

### A. Enterprise Funds (continued):

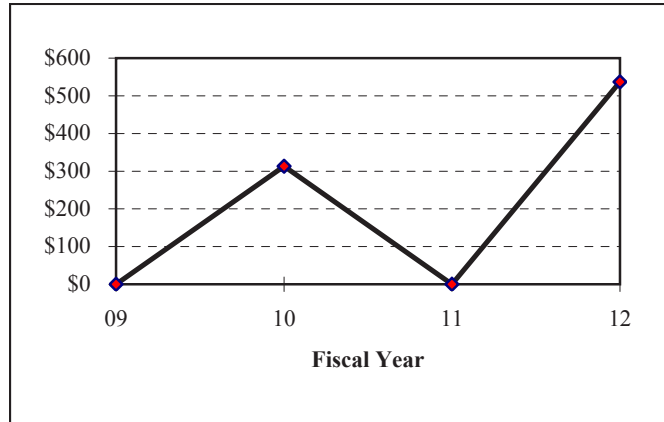
#### 3. School Age Child Care

The School Age Child Care Enterprise Fund account has been set up within the Prince William County Schools to account for the user fees received and expenditures incurred when providing school age child care services.

##### **Revenue Summary:**

(Amounts Expressed in Thousands)

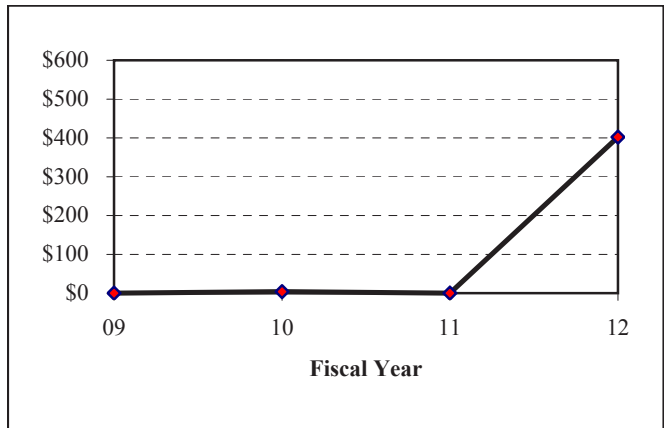
<b>----- Actual -----</b>	
Fiscal Year 2009	\$0
Fiscal Year 2010	\$313
<b>----- Estimate -----</b>	
Fiscal Year 2011	\$0
Fiscal Year 2012	\$537
Change FY 11 to FY 12	\$537



##### **Expenditure Summary:**

(Amounts Expressed in Thousands)

<b>----- Actual -----</b>	
Fiscal Year 2009	\$0
Fiscal Year 2010	\$4
<b>----- Estimate -----</b>	
Fiscal Year 2011	\$0
Fiscal Year 2012	\$402
Change FY 11 to FY 12	\$402



**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)**

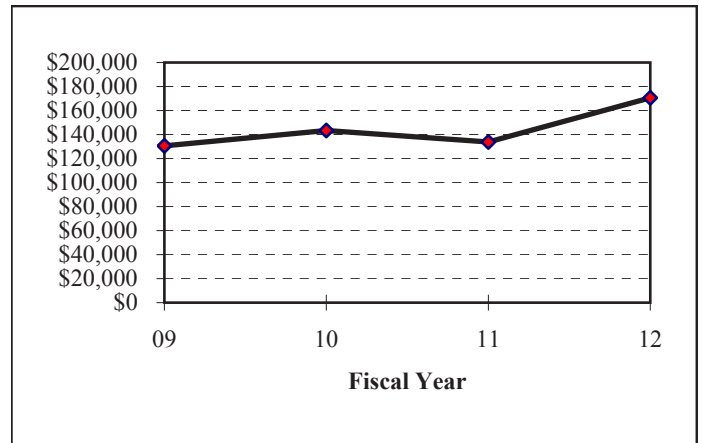
**B. Internal Service Funds:**

These funds are used to account for financing of goods or services provided by one department or agency to other departments or agencies of the County, or to other governments, on an allocated cost recovery basis. Internal Service Funds are established for data processing, vehicle maintenance, road construction, and self-insurance.

**Revenue Summary:**

(Amounts Expressed in Thousands)

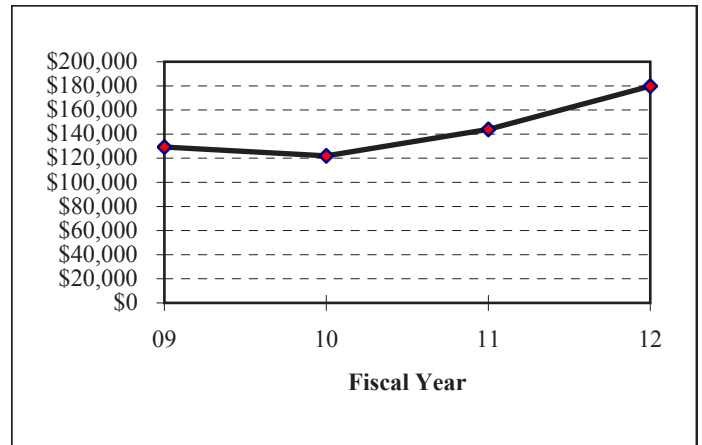
----- <b>Actual</b> -----	
Fiscal Year 2009	\$130,550
Fiscal Year 2010	\$143,401
----- <b>Estimate</b> -----	
Fiscal Year 2011	\$133,828
Fiscal Year 2012	\$170,546
Change FY 11 to FY 12	\$36,718



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- <b>Actual</b> -----	
Fiscal Year 2009	\$129,289
Fiscal Year 2010	\$121,911
----- <b>Estimate</b> -----	
Fiscal Year 2011	\$143,968
Fiscal Year 2012	\$179,794
Change FY 11 to FY 12	\$35,826



**REVENUE AND EXPENDITURE COMPARISON BY FUND AREAS (Cont.)**

**III. FIDUCIARY FUND TYPES:**

These funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurements of results of operations. Expendable Trust Funds are accounted for in essentially the same manner as Governmental Funds.

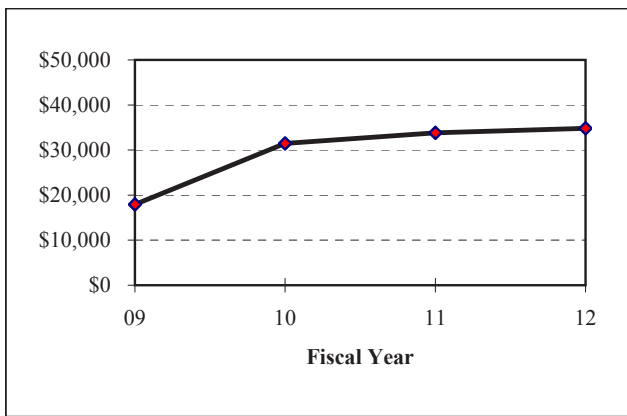
**A. Regional School Program Fund:**

This fund is utilized to account for the revenues and expenditures for the Regional Special Education school. This fund receives tuition payments from Prince William County Public Schools, Manassas City Public Schools and Manassas Park Public Schools, which are used to offset the costs of certain special education classes serving students of these school divisions.

**Revenue Summary:**

(Amounts Expressed in Thousands)

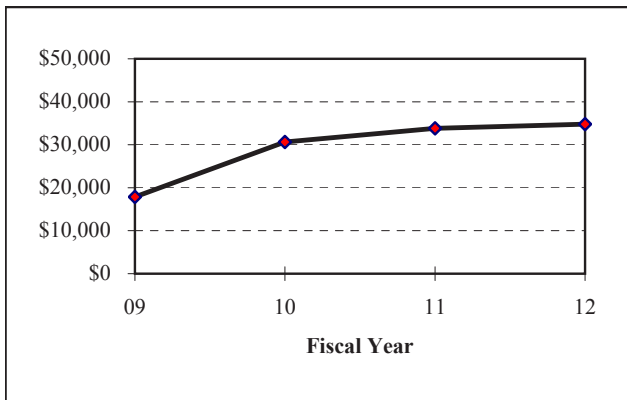
----- <b>Actual</b> -----	
Fiscal Year 2009	\$17,936
Fiscal Year 2010	\$31,461
----- <b>Estimate</b> -----	
Fiscal Year 2011	\$33,825
Fiscal Year 2012	\$34,801
Change FY 11 to FY 12	\$976



**Expenditure Summary:**

(Amounts Expressed in Thousands)

----- <b>Actual</b> -----	
Fiscal Year 2009	\$17,856
Fiscal Year 2010	\$30,642
----- <b>Estimate</b> -----	
Fiscal Year 2011	\$33,825
Fiscal Year 2012	\$34,801
Change FY 11 to FY 12	\$976





## Community Partners

The funding provided to community partners is broken into three categories:

- I. **Community Partners** - These organizations receive funding via donation and in accordance with a memorandum of understanding.
- II. **Interjurisdictional Agreements and Memberships** - These organizations receive funding according to formulae, criteria, or other requirements.
- III. **Grants and Matching Funds** - These organizations receive funding provided through other funding mechanisms associated with the source of the allocated funding.



**Funding Provided to Community Partners**

Funding Mechanism/Host Agency/Community Partners	FY 11 Adopted	FY 12 Adopted	Host Agency Program
<b>I. <u>COMMUNITY PARTNERS:</u> Funding provided via donation and in accordance with a Memorandum of Understanding</b>			
<b>A. <u>Aging</u></b>			
1 Project Mend-a-House	\$24,655	\$25,148	Client and Family Support
2 Legal Services of Northern Virginia (Total)	\$158,860	\$161,936	
<i>2a General Legal Services (I)</i>	<i>\$0</i>	<i>\$156,871</i>	<i>Administration</i>
<i>2b Senior Legal Services (I)</i>	<i>\$0</i>	<i>\$5,065</i>	<i>Administration</i>
Total Aging	<u>\$183,515</u>	<u>\$187,084</u>	
<b>B. <u>At-Risk Youth and Family Services</u></b>			
1 ENS Youth Mentoring Partnership	\$31,750	\$32,385	Family Preservation and Support Serv
Total At-Risk Youth and Family Services	<u>\$31,750</u>	<u>\$32,385</u>	
<b>C. <u>Board of County Supervisors</u></b>			
1 Manassas Boys / Girls Club *	\$0	\$0	Board Administration
2 Dumfries Boys / Girls Club *	\$0	\$0	Board Administration
3 Dale City Boys / Girls Club *	\$0	\$0	Board Administration
4 Boys/Girls Club Capital Program *	\$0	\$0	Board Administration
Total Board of County Supervisors	<u>\$0</u>	<u>\$0</u>	
<b>D. <u>Commonwealth's Attorney</u></b>			
1 Sexual Assaults Victims' Advocacy Service	\$32,067	\$32,708	Victim Witness
Total Commonwealth's Attorney	<u>\$32,067</u>	<u>\$32,708</u>	
<b>E. <u>Community Services</u></b>			
1 ACTS (Total)	\$372,713	\$380,167	
<i>1a Batterers Intervention Program</i>	<i>\$5,887</i>	<i>\$6,005</i>	<i>Emergency Services</i>
<i>1b Helpline</i>	<i>\$88,298</i>	<i>\$90,064</i>	<i>Emergency Services</i>
<i>1c Turning Points</i>	<i>\$151,938</i>	<i>\$154,977</i>	<i>Emergency Services</i>
<i>1d West County Domestic Violence Shelter</i>	<i>\$126,590</i>	<i>\$129,122</i>	<i>Emergency Services</i>
2 Good Shepherd Housing Foundation	\$17,345	\$17,692	MH Residential Services
Total Community Services Board	<u>\$390,058</u>	<u>\$397,859</u>	
<b>F. <u>Contingency Reserve</u></b>			
1 Boys/Girls Club (2)	\$100,000	\$102,000	
Total Contingency Reserve	<u>\$100,000</u>	<u>\$102,000</u>	
<b>G. <u>Criminal Justice Services</u></b>			
1 Volunteer Prince William (VPW) (3)	\$143,111	\$145,973	Local Criminal Justice Support
Total Criminal Justice Services	<u>\$143,111</u>	<u>\$145,973</u>	
<b>H. <u>Economic Development</u></b>			
1 Flory Small Business Center	\$220,000	\$224,400	Contributions
Total Economic Development	<u>\$220,000</u>	<u>\$224,400</u>	
<b>I. <u>Fire and Rescue</u></b>			
1 Red Cross	\$15,413	\$15,721	Community Safety
2 Volunteer Prince William (VPW) (3)	\$15,413	\$15,721	Community Safety
Total Fire and Rescue	<u>\$30,826</u>	<u>\$31,443</u>	



**Funding Provided to Community Partners (Cont.)**

Funding Mechanism/Host Agency/Community Partners	FY 11 Adopted	FY 12 Adopted	Host Agency Program
<b>J. Library</b>			
1 Literacy Volunteers of America	\$24,720	\$25,214	Public Services Management
Total Library	<u>\$24,720</u>	<u>\$25,214</u>	
<b>K. Park Authority</b>			
1 The Arc of Greater Prince William	\$40,000	\$40,800	Recreation Services
2 Arts Council (4)	\$219,100	\$223,482	Recreation Services
3 Greater Manassas Baseball League	\$12,500	\$0	Recreation Services
4 Special Olympics	\$15,000	\$15,300	Recreation Services
5 Sports Tournaments	\$10,000	\$10,200	Recreation Services
Total Park Authority	<u>\$296,600</u>	<u>\$289,782</u>	
<b>L. Public Health</b>			
1 Free Clinic	\$40,000	\$70,800	General Medicine
2 Northern Virginia Family Service (Total)	\$122,515	\$124,965	
2a Healthlink	\$35,171	\$35,874	General Medicine
2b Pharmacy Central	\$87,344	\$89,091	General Medicine
3 Pediatric Primary Care Project	\$19,468	\$19,857	Maternal and Child Health
4 Prince William Speech & Hearing Center	\$66,617	\$67,949	General Medicine
5 Washington Ear	\$3,601	\$3,673	General Medicine
Total Public Health	<u>\$252,201</u>	<u>\$287,245</u>	
<b>M. Public Works</b>			
1 Project Mend-A-House	\$10,275	\$10,481	Neighborhood Services
2 PW Clean Community Council (PWCCC)	\$84,829	\$71,226	Neighborhood Services
3 Habitat for Humanity	\$0	\$15,300	Neighborhood Services
4 Soil and Water Conservation District	\$223,580	\$228,052	Stormwater Infrastructure Mgmt.
Total Public Works	<u>\$318,684</u>	<u>\$325,058</u>	
<b>N. Social Services</b>			
1 ACTS (Total)	\$189,123	\$192,905	
1a Homeless Shelter	\$139,495	\$142,285	Homeless Emergency Shelter
1b Transitional Housing	\$49,628	\$50,621	Homeless Emergency Shelter
2 Good Shepherd Housing Foundation	\$21,167	\$21,590	Homeless Emergency Shelter
3 Independence Empowerment Center	\$29,633	\$30,226	Benefits, Employment, and Child Care
4 Northern Virginia Family Service (Total)	\$324,756	\$331,241	
4a Healthy Families	\$161,844	\$165,081	Child Welfare
4b SERVE Homeless Shelter	\$94,198	\$96,082	Homeless Emergency Shelter
4c SERVE - BEST Transitional Housing (5)	\$34,357	\$0	Homeless Emergency Shelter
4d SERVE Transitional Housing (5)	\$34,357	\$0	Homeless Emergency Shelter
4e Housing Continuum Services at SERVE (5)	\$0	\$70,078	Homeless Emergency Shelter
Total Social Services	<u>\$564,679</u>	<u>\$575,962</u>	
<b>O. Virginia Cooperative Extension</b>			
1 Rainbow Riding Center	\$31,750	\$32,385	Contributions
Total Virginia Cooperative Extension	<u>\$31,750</u>	<u>\$32,385</u>	
<b>TOTAL DONATIONS</b>	<u><b>\$2,619,961</b></u>	<u><b>\$2,689,499</b></u>	
<b>P. Aging: In-Kind Service Contributions</b>			
1 Project Mend-a-House - Operating Support	\$5,000	\$5,000	Administration
Total Aging In-Kind Contributions	<u>\$5,000</u>	<u>\$5,000</u>	
<b>Q. Library: In-Kind Service Contributions (6)</b>			
1 Literacy Volunteers - Meeting Space	\$600	\$600	Public Services Management
Total Library In-Kind Contributions	<u>\$600</u>	<u>\$600</u>	
<b>R. Public Works: In-Kind Service Contributions (6)</b>			
1 PW Clean Community Council -Signs (adopt-a-spot)	\$400	\$400	Neighborhood Services
Total Public Works In-Kind Contributions	<u>\$400</u>	<u>\$400</u>	



**Funding Provided to Community Partners (Cont.)**

Funding Mechanism/Host Agency/Community Partners	FY 11 Adopted	FY 12 Adopted	Host Agency Program
<b>II. INTERJURISDICTIONAL AGREEMENTS AND MEMBERSHIPS: Funding provided according to formulas, criteria, or other requirements</b>			
<b>A. Aging</b>			
1 No. Va. Long Term Care Ombudsman	\$47,520	\$47,520	Long Term Care
2 Birmingham Green (7)	\$938,797	\$1,162,865	Administration
2a Assisted Living Facility Op Subsidy	\$582,785	\$0	Administration
2b Nursing Facility Operating Subsidy	\$356,012	\$0	Administration
Total Aging	<u>\$986,317</u>	<u>\$1,210,385</u>	
<b>B. Board of County Supervisors</b>			
1 Northern Virginia Regional Commission	\$189,464	\$193,467	Board Administration
2 Virginia Association of Counties (VACO)	\$86,125	\$86,125	Board Administration
3 National Association of Counties (NACO)	\$5,470	\$5,205	Board Administration
4 PWC Greater Manassas Chamber	\$3,850	\$0	Board Administration
5 PWC Regional Chamber of Commerce	\$4,180	\$0	Board Administration
6 PW Chamber of Commerce (8)	\$0	\$7,000	Board Administration
7 High Growth Coalition	\$6,000	\$6,100	Board Administration
Total Board of County Supervisors	<u>\$295,089</u>	<u>\$297,897</u>	
<b>C. Capital Improvements Program</b>			
1 Northern Virginia Community College	\$507,229	\$517,213	Capital Improvements Program
Total Capital Improvements Program	<u>\$507,229</u>	<u>\$517,213</u>	
<b>D. Fire and Rescue</b>			
1 National Capital Regional Intelligence Cntr	\$15,412	\$15,412	Office of the Chief
Total Fire and Rescue	<u>\$15,412</u>	<u>\$15,412</u>	
<b>E. Housing and Community Development</b>			
1 OpenDoor Housing Fund	\$11,082	\$11,082	Housing Finance and Development
Total Housing and Community Development	<u>\$11,082</u>	<u>\$11,082</u>	
<b>F. Park Authority</b>			
1 Freedom Aquatic and Fitness Center	\$799,180	\$797,201	Recreation Services
Total Park Authority	<u>\$799,180</u>	<u>\$797,201</u>	
<b>G. Planning</b>			
1 Council of Governments	\$395,579	\$395,579	Office Management
2 Stafford Regional Airport Commission	\$58,000	\$58,000	Office Management
Total Planning	<u>\$453,579</u>	<u>\$453,579</u>	
<b>H. Public Health</b>			
1 Northern Va Health Systems Agency	\$28,815	\$28,815	Administration
Total Public Health	<u>\$28,815</u>	<u>\$28,815</u>	
<b>I. Public Works</b>			
1 Northern Virginia Regional Commission	\$41,696	\$41,696	Stormwater Infr. Mgmt./Solid Waste
2 Occoquan Watershed Monitoring Lab	\$194,057	\$194,057	Stormwater Infrastructure Mgmt.
3 Potomac Watershed Roundtable	\$1,500	\$1,500	Stormwater Infrastructure Mgmt.
Total Public Works	<u>\$237,253</u>	<u>\$237,253</u>	
<b>TOTAL INTERJURISDICTIONAL</b>	<u><b>\$3,333,956</b></u>	<u><b>\$3,568,837</b></u>	



**Funding Provided to Community Partners (Cont.)**

Funding Mechanism/Host Agency/Community Partners	FY 11 Adopted	FY 12 Adopted	Host Agency Program
<b>III. <u>GRANTS AND MATCHING FUNDS:</u> Funding provided through other funding mechanisms associated with the source of the allocated funding</b>			
<b>A. <u>At-Risk Youth and Family Services</u></b>			
1 ARC (Disability Respite/Interpreter Serv)	\$5,435	\$5,435	Family Preservation and Support Serv
2 No Va Family Service (Healthy Families)	\$50,000	\$50,000	Family Preservation and Support Serv
3 Potomac Hosp (Fam Health Connection)	\$6,600	\$6,600	Family Preservation and Support Serv
4 Western County Primary Health Care Van	\$4,524	\$4,524	Family Preservation and Support Serv
Total At-Risk Youth and Family Services	<u>\$66,559</u>	<u>\$66,559</u>	
<b>B. <u>Community Services</u></b>			
1 Prince William Drop-In Center, Inc. (9)	\$328,000	\$328,000	Office of Executive Director
2 Little Jack Horner's Corner Bakery (10)	\$27,000	\$27,000	Office of Executive Director
Total Community Services	<u>\$355,000</u>	<u>\$355,000</u>	
<b>C. <u>Economic Development</u></b>			
1 Greater Wash. Marketing Partnership	\$25,000	\$25,000	Contributions
Total Economic Development	<u>\$25,000</u>	<u>\$25,000</u>	
<b>D. <u>Housing and Community Development</u></b>			
1 CDBG Competitive Awards (Total)	\$336,036	\$519,000	
<i>1a NVFS - Renovation of SERVE shelter</i>	\$0	\$270,000	<i>Community Preservation and Dev</i>
<i>1b Project Mend-A-House</i>	\$0	\$40,000	<i>Community Preservation and Dev</i>
<i>1c Streetlight Community Outreach Ministries - Acquisition</i>	\$0	\$182,964	<i>Community Preservation and Dev</i>
<i>1d CASA of Greater PW - Child Abuse Intervention</i>	\$26,036	\$26,036	<i>Community Preservation and Dev</i>
<i>1e Church Army USA - Case Management for Homeless Persons</i>	\$40,000	\$0	<i>Community Preservation and Dev</i>
<i>1f Town of Dumfries - Land Acquisition for Playground</i>	\$270,000	\$0	<i>Community Preservation and Dev</i>
2 Emerg Shelter Grant Recipients (Total)	\$72,515	\$68,849	
<i>2a ACTS</i>	\$22,857	\$23,059	<i>Transitional Housing</i>
<i>2b NVFS - Transitional Housing and SERVE Shelter (11)</i>	\$40,000	\$35,907	<i>Transitional Housing</i>
<i>2c Volunteers of America Chesapeake, Inc</i>	\$9,658	\$9,883	<i>Transitional Housing</i>
Total Housing and Community Development	<u>\$408,551</u>	<u>\$587,849</u>	
<b>E. <u>Public Works</u></b>			
1 Prince William Clean Community Council	\$16,000	\$16,000	Neighborhood Services
Total Public Works	<u>\$16,000</u>	<u>\$16,000</u>	



**Funding Provided to Community Partners (Cont.)**

<b>Funding Mechanism/Host Agency/Community Partners</b>	<b>FY 11 Adopted</b>	<b>FY 12 Adopted</b>	<b>Host Agency Program</b>
<b>F. Social Services</b>			
1 Supportive Housing Program Grant (Total)	\$673,955	\$673,955	
<i>1a BARN - Homeless Mgt Info System</i>	\$45,830	\$45,830	<i>Homeless Emergency Shelter</i>
<i>1b BARN - Transitional Housing</i>	\$139,995	\$139,995	<i>Homeless Emergency Shelter</i>
<i>1c Benedictine Counseling Services</i>	\$89,602	\$89,602	<i>Homeless Emergency Shelter</i>
<i>1d Good Shepherd Leasing Program</i>	\$123,301	\$123,301	<i>Homeless Emergency Shelter</i>
<i>1e Good Shepherd - Shepherd House I</i>	\$6,918	\$6,918	<i>Homeless Emergency Shelter</i>
<i>1f Good Shepherd Transitional Housing</i>	\$137,627	\$137,627	<i>Homeless Emergency Shelter</i>
<i>1g NVFS/SERVE Permnt Supprtve Housing</i>	\$130,682	\$130,682	<i>Homeless Emergency Shelter</i>
Total Social Services	<u>\$673,955</u>	<u>\$673,955</u>	
<b>G. Transient Occupancy Tax</b>			
1 Transfer to Prince William/Manassas CVB	\$886,504	\$981,004	Convention and Visitors Bureau
2 Transfer to PWC Historic Preservation	\$780,438	\$780,438	Public Works/Historic Preservation
3 Dumfries Weems-Botts Museum	\$35,000	\$35,000	Public Works/Historic Preservation
4 Advertising/Promotions Grants	\$25,000	\$25,000	Convention and Visitors Bureau
5 Prince William Soccer, Inc.	\$25,000	\$25,000	Park Authority
6 Occoquan Mill House Museum	\$5,000	\$5,000	Public Works/Historic Preservation
7 Unallocated balance for tourism activities	\$4,808	\$4,808	Non-Departmental
8 Western Prince William Farm Tour	\$750	\$750	Finance/Risk Management
Total Transient Occupancy Tax	<u>\$1,762,500</u>	<u>\$1,857,000</u>	
<b>TOTAL GRANTS &amp; MATCHING FUNDS</b>	<u><b>\$3,307,565</b></u>	<u><b>\$3,581,363</b></u>	
<b>GRAND TOTAL</b>	<u><b>\$9,261,482</b></u>	<u><b>\$9,839,699</b></u>	

**Notes:**

- (1) The FY 11 adopted host agency was OEM-Communications. Aging also was a host agency to LSNV for an FY 11 adopted total of \$5,065 which was not listed on this sheet.
  - (2) The Boys/Girls Club received this funding in FY 11 which was not previously listed on this sheet.
  - (3) Community Organization formally known as Voluntary Action Center (VAC).
  - (4) Community Organization formally called Arts Grants.
  - (5) In FY 12 SERVE - BEST Transitional Housing and SERVE Transitional Housing combined to form the Housing Continuum Services at SERVE.
  - (6) Literacy Volunteers and PW Clean Community Council both received in-kind contributions in FY 11 adopted which was not previously listed on this sheet.
  - (7) Figures do not include auxiliary grant payments made by DSS to Birmingham Green to support eligible clients.
  - (8) In the summer of 2010 the PWC Greater Manassas Chamber and PWC Regional Chamber of Commerce combined to form PW Chamber of Commerce.
  - (9) The Prince William Drop-In Center, Inc. received funding in FY 11 adopted which was not previously listed on this sheet.
  - (10) The Little Jack Horner's Corner Bakery received funding in FY 11 adopted which was not previously listed on this sheet.
  - (11) FY 11 Adopted Budget listed as NVFS - Transitional Housing.
- \* Funding located in the Contingency Reserve until approved by BOCS resolution.

