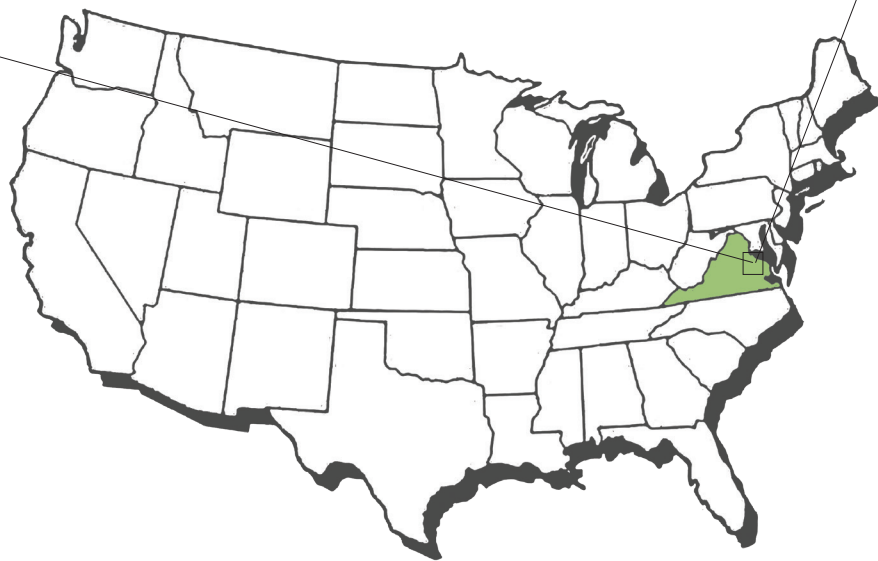
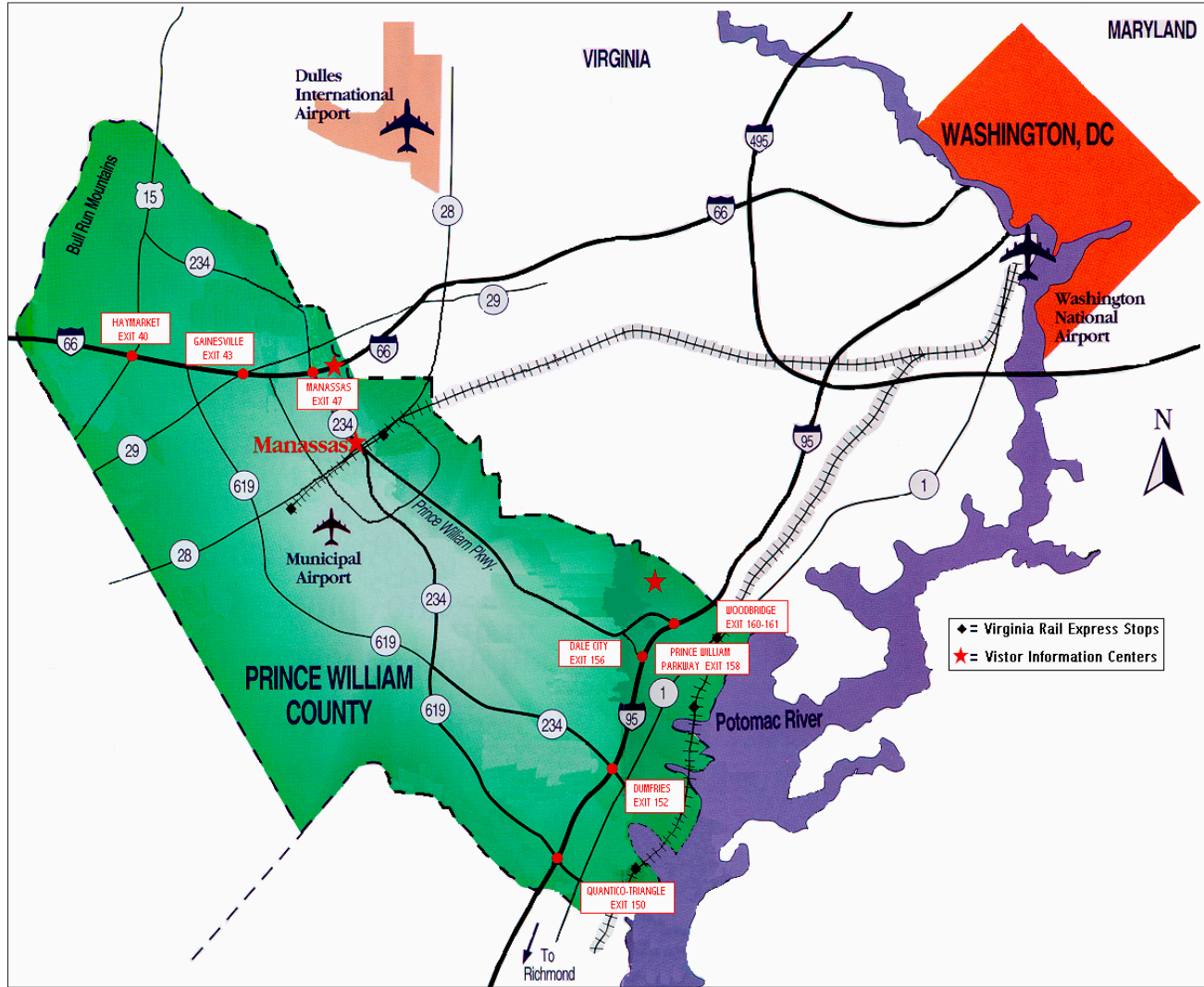


Map of Prince William County



- **Suburb of Washington, D.C.**
- **Population approx. 462,000**
- **Eight-Member Elected Board of County Supervisors**
- **Appointed County Executive**

History of Prince William County

Regional Perspective

Prince William County (PWC) is located in Northern Virginia, approximately 35 miles southwest of Washington, D.C. The County encompasses an area of 348 square miles, 18.8% of which is federally owned land.

Prince William's location in the Metropolitan Washington, D.C. area and the availability of excellent transportation in the region is a catalyst for growth in the County which continues to provide numerous economic advantages. Interstate 95 and U.S. Highway 1 connect the County with Washington, D. C. to the north and Richmond, Virginia to the south. Interstate 66 connects the western portion of the County with Washington, D.C. to the east and Interstate 81 to the west. The Route 234 Bypass links Interstate 66 in the west with 7,000 acres designated for industrial and commercial growth. Prince William Parkway includes a new interchange on Interstate 95 and prime development locations through the eastern portion of the County.

The County has a number of freight and passenger rail service alternatives available to its citizens and businesses. CSX and Norfolk Southern Railway provide freight service to the County. Amtrak passenger trains provide inter-city service to points up and down the Eastern seaboard from stations in the Town of Quantico and the City of Manassas. The Virginia Railway Express provides passenger service to and from the District of Columbia from four stations within the County.

Dulles International Airport, Reagan National Airport, and Manassas Regional Airport provide air transportation within easy access of PWC.

Local Government

PWC Government has exercised local governing powers granted by the Virginia General Assembly in 1730. Since 1972, PWC has had the County Executive form of government. Under this form of government, an eight member Board of County Supervisors (BOCS) has full power to determine the policies covering the financial and business affairs of the County government. The BOCS appoints a County Executive to act as the County government's chief administrative officer and to execute the BOCS policies. The BOCS also appoints a County Attorney and several separate Boards and Authorities to administer the operations of certain services. The County provides a full range of local government services including police, fire and rescue, court services, education, development administration, library, water and sewer services, park and recreational services, health and social services, public improvements, planning, and general administration.

History

Captain John Smith first discovered PWC during an expedition up the Potomac River in 1608. Smith found the region inhabited by Anacostan, Doeg, Iroquois, and Piscataway Indians. The first known colonial settlement was founded in 1722. In 1730, the Virginia General Assembly carved out an area approximately 2,000 square miles in size and named it PWC, after the second son of England's King George II. At that time PWC comprised all of "Northern Virginia" but by 1759, the General Assembly substantially reduced the County's size. Fairfax County was formed in 1742 and Fauquier County was formed in 1759, both from the original PWC area.

In 1730, the Dumfries area was prominent in the County and may have been the location of an official Tobacco Inspection Station due to its close proximity to the Potomac River. This is important because the Potomac River was a major regional route used to export tobacco to England, which was profitable for the southern colonial regions. The Tobacco Inspection law, passed in Virginia in 1730, required all exported tobacco shipments to bear an inspection certificate. Dumfries officially became a town in 1749 and in 1763 it reached an economic milestone by exporting more tobacco tonnage than the colony of New York.

History of Prince William County



Economic and political displeasure with the British government reached the breaking point for Prince William colonists in 1773. Pro-colony groups such as the Prince William Resolvers voiced protest against the erosion of colonial liberties. As England had ordered all colonial governors to cease granting lands, except to veterans of the French and Indian War, further financial strains were wrought against the colonies through taxation, including the infamous Tea Act and Stamp Act. In 1774, under ever-mounting pressure, the Virginia Convention adopted resolves against the importation of British goods and the importation of slaves. The Virginia Convention also required each county to form a volunteer company of cavalry or infantry. Prince William had already formed a volunteer unit a year before. The Independent Company of Prince William, under the leadership of Captains William Grayson and Philip Richard Francis Lee, was a volunteer unit comprised of 40 plus infantrymen. Many troops from the Independent Company of Prince William joined others from around the state to form two Colony regiments sanctioned by the third Virginia Convention in 1775. After the start of the Revolutionary War in 1776, the remaining troops of the “Company” became known as the Prince William District Battalion. In June of that year, Captain Grayson was appointed Assistant Secretary to General George Washington.

The war ended and news of the ratification of the Treaty of Paris between the United States and Great Britain reached Virginia on February 3, 1784. PWC soldiers from the Virginia regiments returned home to their families. Although there was heavy troop movement through the County from all sides, it escaped the massive destruction leveled against Richmond.

Before the War Between the States, the population of PWC reached 11,000 and the African American population was 43.4 percent. Many African Americans in Virginia at this time were free from slavery and indentured servitude. Virginia legislators passed a law in 1782 permitting the freeing of slaves; however, colonies further south did not participate in similar legislation. Haymarket emerged as a large population center in 1799, with Occoquan following in 1804, and Brentsville in 1822. The County thrived through the early and mid-1800s. The railroad era began in Virginia around 1811 and in 1851 the railroad reached Manassas. Manassas Junction brought a new form of shipping and travel to the area. It also became a crucial stratagem for cutting off supplies to either side throughout the War Between the States. The first threat to the railroad junction was the Battle at Blackburn’s Ford after Virginia seceded from the Union in 1861. Although the Battle at Blackburn’s Ford was short-lived, it was a prelude to the First Manassas battle three days later in July 1861. First Manassas was the first major land battle of the Union and Confederate armies in Virginia after the Confederate takeover of Fort Sumter in South Carolina. The Union objective was to seize the Manassas Junction Railroad. Late in the battle while attempting to rally his men, Confederate General Bee used General Thomas J. (Stonewall) Jackson’s newly arrived brigade as an anchor in the Confederate line. Pointing to Jackson, Bee shouted, “There stands Jackson like a stone wall! Rally behind the Virginians!” earning Jackson his sobriquet.



History of Prince William County

Other lesser-known battles were also fought in the County; they include Cockpit Point and Chapman's Mill. Cockpit Point, a stretch of shoreline along the Occoquan River, is where the Confederate army formed a blockade at the Potomac River to cut off supplies to Washington D.C.

The second major engagement between Union and Confederate forces in the County was Second Manassas in August 1862. In a prelude to the battle Confederate forces seized the Union supply depot at Manassas Junction destroying everything they could not carry with them. Two days later Union General Pope believing he had Stonewall Jackson's corps isolated attacked unaware that General Longstreet's Confederate corps was also on the field. Longstreet's 28,000 men counter-attacked in the largest simultaneous mass assault of the war driving the federals back to Bull Run. Only effective rear guard action prevented a replay of the First Manassas disaster.

The last battle fought in PWC was at Bristoe Station in 1863. A Confederate corps happened upon a retreating Union army at Bristoe Station and attacked. Other Union soldiers in the area countered the small corps and captured a Confederate battery of artillery.

Manassas became a town in 1873. In 1892 Manassas became the County Seat for Prince William. Rebuilding the area to its former glory was almost an impossible task for locals. Grand manors and local businesses blighted during the War were replaced by modern inventions and post war architecture. The railroad was reconstructed and expanded westward. Education became more important and schools sprung up almost overnight. Ironically, a former Union Army Officer, George Carr Round, relocated to Manassas and helped to build its first public school. He later served on the Town Council and was a member of the Virginia General Assembly. Many schools and colleges opened in the County including the Manassas Industrial School for Colored Youth and Eastern College. The Manassas Industrial School for Colored Youth was founded by Jennie Dean in 1894. The purpose of the school was to improve the moral and intellectual condition of the youth placed under its care. Eastern College attracted students from over 22 states and 2 foreign countries. Eastern was transformed into a military academy and later closed in 1935. Other academies and military schools opened in the area in the early 1900s. The ultimate military training academy was founded on a peninsula southwest of the Town of Occoquan, on the Quantico River in 1917. The Quantico Marine Base became an official training facility for the Navy before World War I, and was one of the first Marine training centers not housed on a naval base. The Town of Quantico, surrounded by the Marine base, was incorporated in 1927.

The County will have an approximate population of 462,342 people in 2019 according to the PWC Department of Information Technology Demographer. The County boasts a median household income of \$98,657 as indicated by the Census Bureau's 2015 American Community Survey (2015 ACS). It is also a "young" County with 30.6% of the population 19 years of age or under as of the 2015 ACS. PWC was the birthplace or home of many notable personalities including George Mason II, Henry Lee III (the father of General Robert E. Lee), William Grayson, John Ballendine, Parson Mason Locke Weems, Benita Fitzgerald, the Chinn Family, Simon Kenton, Jennie Dean, James Robinson, Wilmer McLean, and many more. From pre-colonial times to modern day, PWC was and continues to be a dynamic community.

Statistical & Background Information

Statistical Information

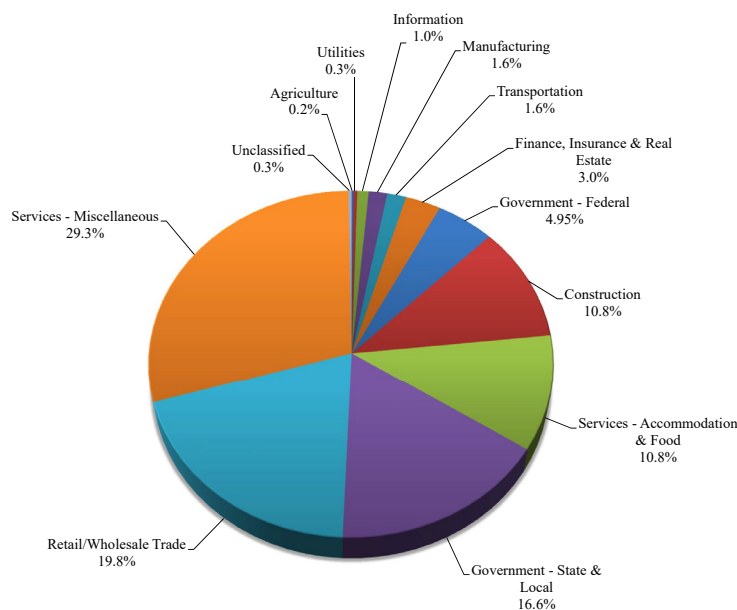
Employment

PWC March 2018 unemployment rate was 3.0%. The unemployment rate continues to remain below national and state averages. The average annual unemployment rate in Virginia, as of March, was 3.4%. In the United States, the April 2018 unemployment rate was 3.9%.

The services, government and retail sectors reflect the greatest sources of employment within PWC.

Source: Department of Information Technology, Geographic Information Systems, <http://www.pwcgov.org/government/dept/doit/gis/pages/select-economic-stats.aspx> . National rate data: <https://data.bls.gov/timeseries/LNS14000000>

Employment By Industry



Unemployment Rates

Year	Prince William County	Virginia	United States
2005	2.7%	3.6%	5.1%
2006	2.4%	3.1%	4.6%
2007	2.5%	3.0%	4.6%
2008	3.3%	3.9%	5.8%
2009	5.4%	6.7%	9.3%
2010	6.1%	7.1%	9.6%
2011	5.7%	6.6%	8.9%
2012	5.3%	6.0%	8.1%
2013	5.2%	5.7%	7.4%
2014	4.9%	5.2%	6.2%
2015	4.1%	4.4%	5.3%
2016	3.3%	3.8%	4.4%
2017	3.0%	3.4%	3.9%

Source: Prince William County, Virginia Select Economic Stats

Employment by Industry											
Industries	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Agriculture	0.17%	0.14%	0.13%	0.12%	0.13%	0.14%	0.12%	0.12%	0.12%	0.10%	0.10%
Construction	10.76%	10.56%	11.08%	10.59%	10.66%	10.23%	9.71%	9.81%	9.62%	11.40%	12.88%
Finance, Insurance & Real Estate	3.00%	3.03%	3.10%	2.98%	2.99%	3.03%	2.93%	3.00%	2.95%	2.98%	3.13%
Government - Federal	4.95%	5.01%	5.34%	5.73%	5.99%	21.62%	23.53%	23.71%	23.45%	21.35%	20.45%
Government - State & Local	16.55%	16.34%	16.92%	16.68%	15.69%	—	—	—	—	—	—
Information	0.96%	0.85%	1.18%	1.16%	1.17%	1.16%	1.10%	1.21%	1.28%	1.33%	1.45%
Manufacturing	1.57%	1.59%	1.53%	1.58%	1.64%	1.89%	1.94%	1.67%	1.68%	1.92%	2.05%
Retail/Wholesale Trade	19.81%	20.52%	21.64%	21.07%	20.68%	20.64%	21.23%	21.43%	21.70%	21.59%	20.78%
Services - Miscellaneous	29.26%	28.85%	25.89%	27.62%	27.83%	39.19%	37.19%	36.61%	36.81%	37.01%	36.83%
Services - Accommodation & Food	10.80%	10.92%	11.02%	10.53%	11.17%	—	—	—	—	—	—
Transportation	1.60%	1.65%	1.73%	1.65%	1.72%	1.77%	1.87%	2.06%	2.00%	1.81%	1.84%
Unclassified	0.27%	0.26%	0.15%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.10%	0.11%
Utilities	0.31%	0.28%	0.29%	0.30%	0.32%	0.33%	0.36%	0.38%	0.40%	0.41%	0.37%
Total Employment	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	99.98%	100.00%	100.00%	100.00%	100.00%

Source (2017): Virginia Employment Commission, Economic Information Services Division, Prince William County Community Profile, May 22, 2018.

Note (2013): Services category includes: Professional, Scientific, and Technical Services; Management of Companies and Enterprises; Educational Services; Health Care and Social Assistance; Arts, Entertainment, and Recreation; Other Services (except Public Administration).

Note (2005): Educational Employment was undisclosed in the 2005 QCEW data resulting in no data for Government and Unclassified.

Statistical & Background Information

Principal Employers			
Rank	Taxpayer	Ownership	Number of Employees
1	Prince William County School Board	Local Government	1,000 and over
2	County of Prince William	Local Government	1,000 and over
3	U.S. Department of Defense	Federal Government	1,000 and over
4	Wal Mart	Private	1,000 and over
5	Morale Welfare and Recreation	Federal Government	1,000 and over
6	Sentara Healthcare/Potomac Hospital Corporation	Private	1,000 and over
7	Wegmans Store #07	Private	500 to 999
8	Northern Virginia Community College	State Government	500 to 999
9	Target Corporation	Private	500 to 999
10	Food Lion	Private	500 to 999

Source: Prince William County CAFR, 2017, p. 248.

Real Estate Tax Base

- Total real estate assessments - \$61.1 billion in tax year 2018, an increase of 5.9% from the prior year
- New housing units constructed in 2017, 96% were assessed at over \$300,000
- In 2017, the top ten principal real property tax payers constituted 4.61% of the total County taxable assessed value
- The FY19 real estate rate per \$100 of assessed value real estate tax is \$1.125; as adopted by the BOCS, the same rate as FY18
- Each penny on the rate generates approximately \$5.929 million in real estate revenue in FY19

Source: Department of Finance, Real Estate Assessments and 2017 CAFR, pg.204.

2013-2017 Tax Year Comparisons					
	2013	2014	2015	2016	2017
	FY2014	FY2015	FY2016	FY2017	FY2018
Commercial Property as a % of Total Real Estate Tax Base	14.26%	13.58%	13.33%	13.28%	14.07%
Average Assessed Value of All Residential Property	\$289,100	\$312,100	\$332,600	\$340,200	\$346,700
Tax Rate per \$100 of assessed value	\$1.181	\$1.148	\$1.122	\$1.122	\$1.125
Change in Residential Property Value	4.72%	7.62%	6.18%	1.79%	1.78%
Change in Commercial Property Value	4.45%	2.22%	4.74%	1.47%	7.93%
Tax Exempt Property as Percentage of Total Assessed Value	7.25%	6.83%	6.47%	6.49%	6.60%

Source: Prince William County Real Estate Assessments Office 2017 Annual Report

Statistical & Background Information

Top Ten Principal Real Property Taxpayers			
Rank	Taxpayer	Taxable Assessed Value	Percentage of Total County Taxable Assessed Value
1	VA Electric & Power Company	\$869,115,000	1.56%
2	Mall at Potomac Mills, LLC	\$521,645,000	0.94%
3	Northern Virginia Electric Co-op	\$319,215,000	0.57%
4	Verizon South, Inc.	\$165,520,000	0.30%
5	Porpoise Ventures, LLC	\$130,210,000	0.23%
6	Washington Gas Light Company	\$128,383,000	0.23%
7	JBG/Woodbridge Retail LLC	\$120,675,000	0.22%
8	Rolling Brook Windsor LLC	\$112,366,000	0.20%
9	Stellar Chatsworth LLC	\$104,122,000	0.19%
10	Woodbridge Station Apartments LLC	\$93,497,000	0.17%

Source: Prince William County CAFR, 2017, p. 238.

Housing Characteristics

- 153,187 housing units in PWC:
 - 84,129 (54.92%) are one unit, detached (single-family and mobile homes)
 - 38,006 (24.81%) are townhouses/attached
 - 31,052 (20.27%) are units in multi-family structures
- Median value of owner occupied housing units:
 - PWC, \$345,900
 - Virginia, \$248,400
 - United States, \$184,700

Source: PWC Geographic Information Systems: <http://www.pwcgov.org/government/dept/doit/gis/Pages/Quarterly-Estimates.aspx>

US Census Bureau, <https://www.census.gov/quickfacts/table/PST045216/51,51153,00>

Housing Units		
Year	Housing Unit	Growth Over Past Decade
1950	5,755	62.3%
1960	13,207	129.5%
1970	29,885	126.3%
1980	46,490	55.6%
1990	74,759	60.8%
2000	98,052	31.2%
2010	137,115	83.4%

Source: U.S. Department of Commerce, Bureau of the Census, Census 1950 - Census 2010

Statistical & Background Information

Population Growth

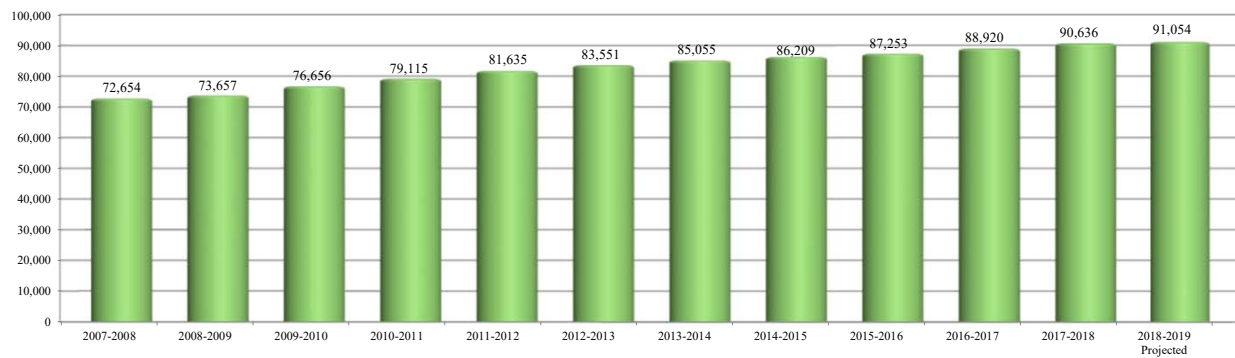
The County has experienced one of the most rapid population growths in the nation for the last quarter century.

- Demographic facts about the population in PWC:
 - Population distribution, 49.8% male and 50.2% female
 - 30.4% of population is 19 years of age or under
 - 54.5% of population is Hispanic, Black or other race
- Education of County residents 25 years or older:
 - 39.4% hold a Bachelor's degree or higher
 - 21.3% have a high school diploma
- Students registered in Prince William County Schools (PWCS):
 - 91,054 students are projected to be enrolled in the 2018-2019 school year

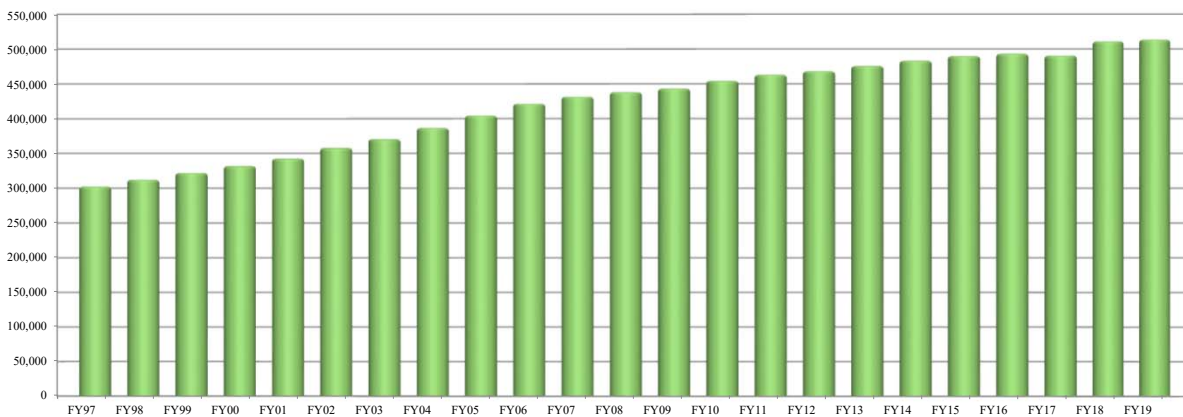
Sources: 2016 American Community Survey, US Census Bureau, 5-Year Estimate; PWCS, Executive Summary, page 23

https://www.pwcs.edu/UserFiles/Servers/Server_340140/File/Finance/Budget%20Updates/2019/FY%2019%20Proposed%20Executive%20Summary%201_28_201%20v10.pdf

Number of Registered Students by School Year



Annual Population of Prince William County



Statistical & Background Information

Population By Jurisdiction					
		Prince William (including towns)	Manassas	Manassas Park	Total
1	Fiscal Year 1998	268,894	33,656	9,546	312,096
2	Fiscal Year 1999	277,359	34,577	10,002	321,938
3	Fiscal Year 2000 ^(1,2)	285,871	35,388	10,472	331,731
4	Fiscal Year 2001	294,798	36,400	11,200	342,398
5	Fiscal Year 2002	309,351	36,600	11,900	357,851
6	Fiscal Year 2003	321,570	36,600	12,300	370,470
7	Fiscal Year 2004	336,820	37,000	12,700	386,520
8	Fiscal Year 2005	354,383	36,510	13,369	404,262
9	Fiscal Year 2006	371,178	36,228	13,845	421,251
10	Fiscal Year 2007	381,221	36,197	13,861	431,279
11	Fiscal Year 2008 ⁽³⁾	388,269	35,604	13,884	437,757
12	Fiscal Year 2009	392,900	36,213	14,026	443,139
13	Fiscal Year 2010 ⁽⁴⁾	402,002	37,821	14,273	454,096
14	Fiscal Year 2011 ⁽⁵⁾	409,345	39,060	14,540	462,945
15	Fiscal Year 2012 ⁽⁵⁾	413,396	39,902	14,838	468,136
16	Fiscal Year 2013 ⁽⁵⁾	418,395	40,690	15,174	474,259
17	Fiscal Year 2014 ⁽⁵⁾	422,727	41,809	15,461	479,997
18	Fiscal Year 2015 ⁽⁶⁾	427,908	42,806	15,758	486,473
19	Fiscal Year 2016 ⁽⁶⁾	433,090	43,803	16,055	492,948
20	Fiscal Year 2017 ⁽⁷⁾	432,847	41,764	15,726	490,337
21	Fiscal Year 2018 ⁽⁸⁾	454,404	40,743	15,625	510,772
22	Fiscal Year 2019 ⁽⁸⁾	462,342	41,149	15,827	519,318

Source PWC population figures:

- (1) The FY2000 (June 15, 2000) County population estimate is from the OIT Policy presentation on 8/30/2004 (page 18 of the handout, dated 8/27/2004).
- (2) FY2008: PWC population revised 2nd Quarter 2008 from 390,844 to 388,269 in PWC Demographic Fact Sheet.
- (4) FY2010: U.S. Census Bureau, Census 2010 for population as of April 1, 2010.
- (5) FY2011-14: PWC population based on estimate from the Prince William County Finance Department - Prince William County Standard Data Set; cities population estimates based on Weldon Cooper Center (University of Virginia) population estimates as of June 30 of each fiscal year.
- (6) FY2015-16: Based on the average annual change during the previous four years (from 2010-2014).
- (7) FY2017: PWC Finance Department , Demographic and Economic Newsletter, First Quarter 2016.
- (8) FY2018: PWC Geographic Information System, Quarter 1 as of 3/31/17 <http://www.pwcgov.org/government/dept/doit/gis/pages/quarterly-estimates.aspx>

Source city population figures:

- FY1993-FY1999: Table CO-EST2001-12-51 - Time Series of Virginia Intercensal Population Estimates by County: April 1, 1990, to April 1, 2000; Source: Population Division, U.S. Census Bureau; Release Date: April 17, 2002.
- (2) FY2000 (July 1, 2000): Interpolated from the Census 2000 figure for April 1, 2000, and the Weldon Cooper Center figure for July 1, 2001.
FY2001-FY2009: Weldon Cooper Center for Public Service, University of Virginia, Final Population Estimates Tables 2009.
- (4) FY2010: U.S. Census Bureau, Census 2010 for population as of April 1, 2010.
- (5) FY2011-14: PWC population based on estimate from the Prince William County Finance Department - Prince William County Standard Data Set; cities population estimates based on Weldon Cooper Center (University of Virginia) population estimates as of June 30 of each fiscal year.
- (6) FY2015-16: Based on the average annual change during the previous four years (from 2010-2014).
- (7) FY 2017: For cities, U.S Census Bureau; <http://www.census.gov/quickfacts/table/PST045215/51685,5148952,51683,00>
- (8) FY2018: For cities, 2011-2015 American Community Survey 5-Year estimates.

Note: County figures are as of June 15 through 2011; starting 2012, County figures are as of June 30 (Example: June 15, 2001, population used for FY2001). City figures are as of July 1 (Example: July 1, 2001, population used for FY2001).

Statistical & Background Information

Median Income

The median household income in the County decreased slightly from FY18 to FY19 by \$111.

- The County median household income has increased 49.6% from 2000 – 2016.
 - PWC, \$98,546
 - Virginia, \$66,149

Source: 2016 American Community Survey, US Census Bureau, 1-Year Estimate.

<https://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml>

Median Household Income		
Year	Housing Units	Growth Over Past Decade
1990	\$49,370	—
2000	\$65,960	33.6%
2016	\$98,546	49.4%

Trends in Selected Financial Indicators

- **Debt Service Ratio:** County policies require that the amount of debt service not exceed 10.0% of annual savings
- **Unassigned Fund Balance:** Unexpended funds available to finance future operating or to provide for unforeseen expenditures.
- **Actual Revenues as Percent of Estimates:** Highlights the accuracy of the County revenue estimates, accurate estimates enable better planning of expenditures and service delivery.
- **Bond Rating:** The rating is a reflection of the commercial financial marketplace’s perception of the economic, administrative and character strengths of the County.

More detailed financial information is available in the Comprehensive Annual Financial Report (CAFR) and the FITNIS, or Financial Trends Report, available online at the County’s website, www.pwcgov.org/finance.

Trends in Selected Financial Indicators				
Fiscal Year	Ratio of Debt Service to Revenues ¹	Unassigned Fund Balances as a Percent of Revenue ²	Actual Revenues as a Percent of Revenue Estimate ³	Bond Rating (Fitch and S&P / Moody's) ⁴
FY04	6.30%	7.00%	103.00%	AA+/Aa1
FY05	6.40%	7.30%	104.80%	AAA/Aa1
FY06	6.80%	7.50%	101.60%	AAA/Aa1
FY07	6.60%	7.50%	98.90%	AAA/Aa1
FY08	7.30%	7.50%	98.40%	AAA/Aa1
FY09	7.10%	7.50%	102.20%	AAA/Aa1
FY10	9.70%	7.50%	100.50%	AAA/Aaa
FY11	7.60%	7.50%	102.50%	AAA/Aaa
FY12	8.10%	7.50%	99.70%	AAA/Aaa
FY13	7.50%	7.50%	98.91%	AAA/Aaa
FY14	7.10%	7.50%	100.30%	AAA/Aaa
FY15	7.40%	7.50%	99.20%	AAA/Aaa
FY16	8.30%	7.50%	103.70%	AAA/Aaa
FY17	8.20%	7.50%	96.44%	AAA/Aaa

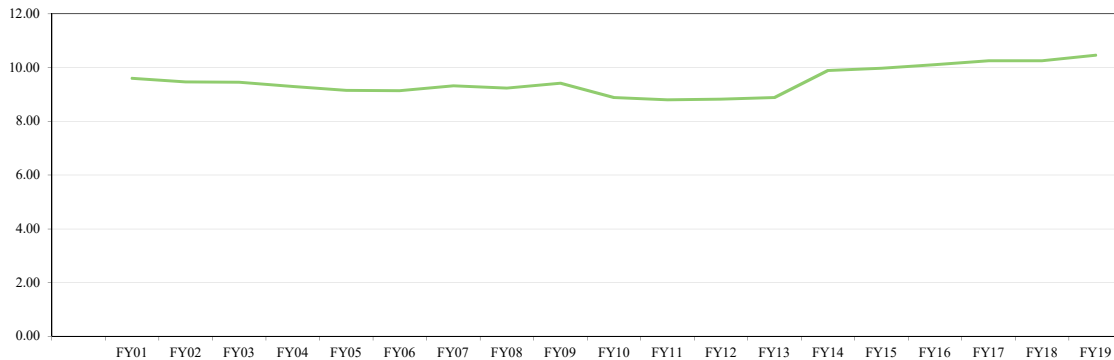
Source: Department of Finance, Fiscal Year 2017 CAFR (1) Table 14; (2) Exhibit 3 & 5; (3) Schedule 1; (4) Bond Ratings, page 33.

Statistical & Background Information

General County Government Staffing

PWC has 10.46 employees per 1,000 residents for FY19, reflecting an increase of 0.20. The majority of the staffing increase is attributable to the addition of 90 public safety personnel and 22.66 community development positions.

Employees Per 1,000 Residents



Local Government Staffing

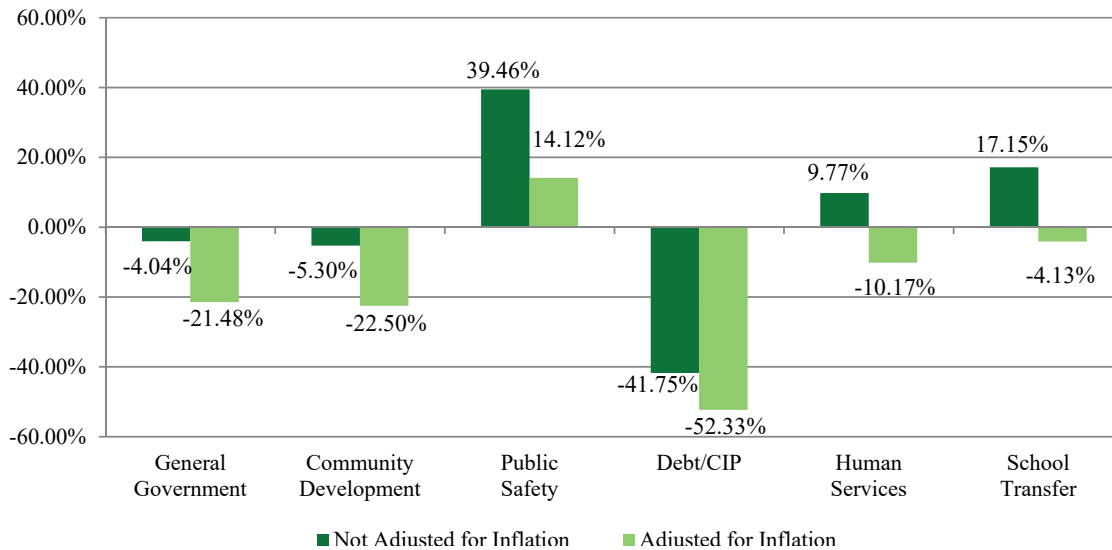
Year	Staffing	Employees Per 1,000 Residents
FY01	2,829	9.60
FY02	2,929	9.47
FY03	3,043	9.46
FY04	3,131	9.30
FY05	3,242	9.15
FY06	3,393	9.14
FY07	3,552	9.32
FY08	3,586	9.24
FY09	3,701	9.42
FY10	3,570	8.88
FY11	3,601	8.80
FY12	3,645	8.82
FY13	3,714	8.88
FY14	4,172	9.89
FY15	4,272	9.97
FY16	4,378	10.11
FY17	4,503	10.26
FY18	4,665	10.26
FY19	4,808	10.46

Statistical & Background Information

Cost Per Capita

The following graph shows the percentage change in cost per capita of the general fund budget between the FY07 and FY19 budgets by County service area. The graph shows the percentage change for each service area not adjusted for inflation as well as adjusted for inflation.

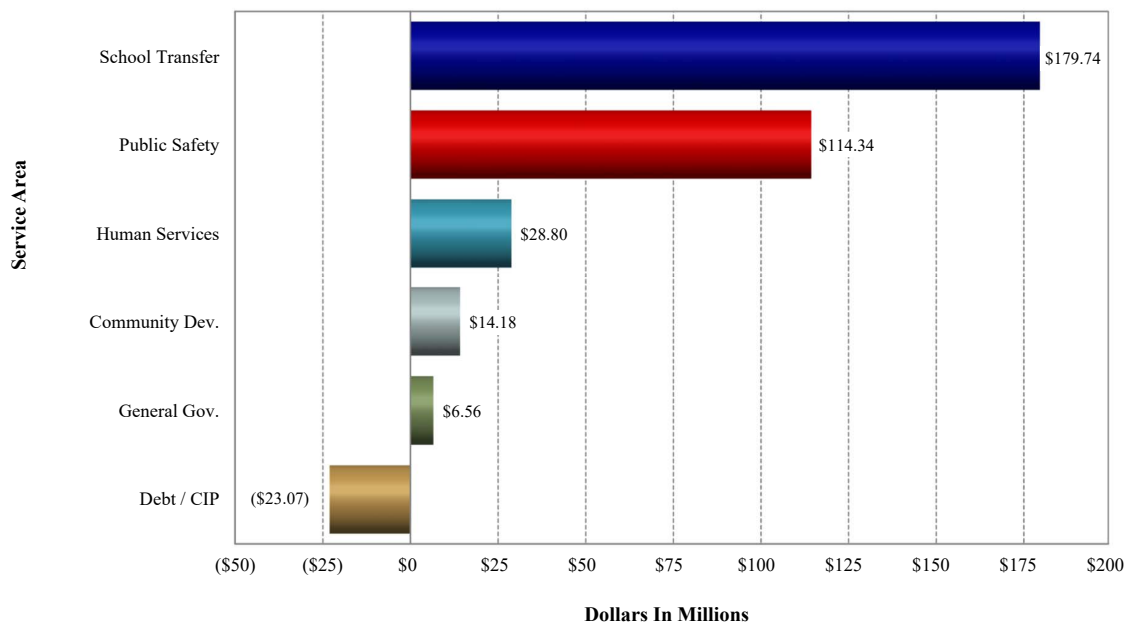
FY07 to FY19 Percent Change In General Fund Cost per Capita by Service Area



The following graph shows the budget change by County service area from FY07 through the FY19 adopted budget. These figures are not adjusted for inflation. The largest growth areas (School Transfer, Public Safety, and Human Services) correspond directly with the County's adopted strategic goals.

FY07 to FY19 Dollar Change In Cost Per Capita by Service Area

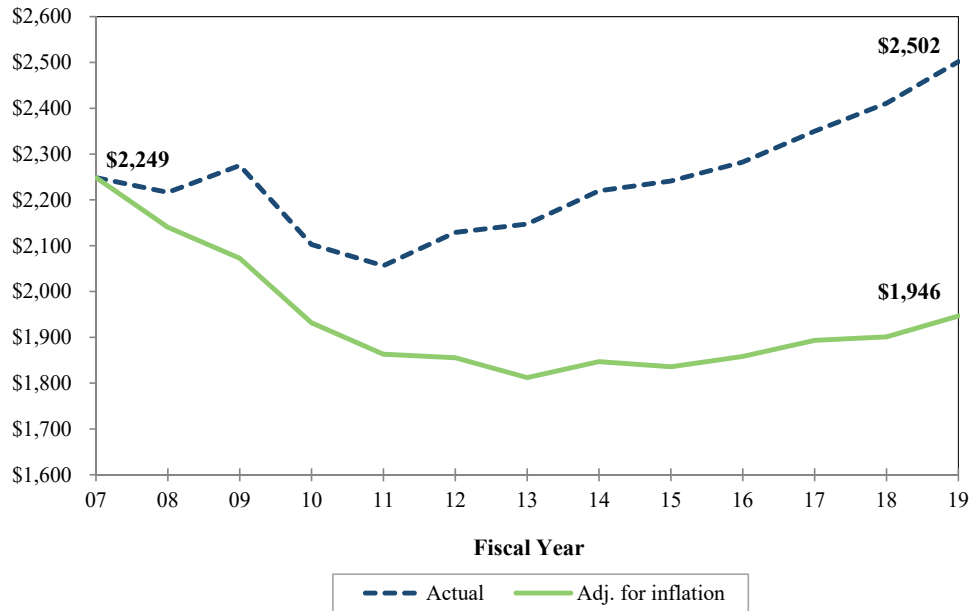
(Not Adjusted for Inflation)



Statistical & Background Information

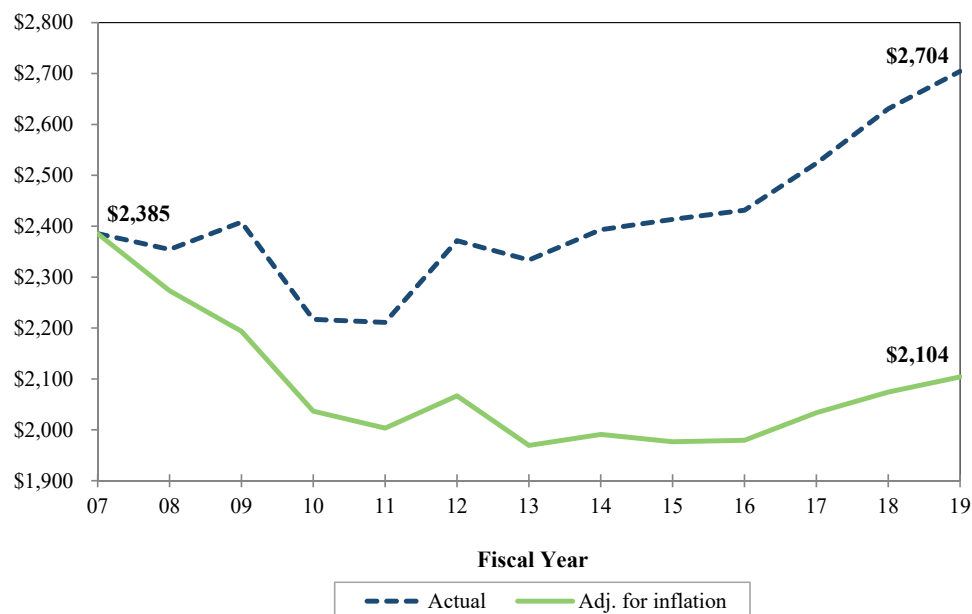
The following graph shows that the cost per capita of the general fund budget for FY19 when adjusted for inflation is 13.5% less than the cost per capita in FY07. This is an average decrease of 1.1% per year over the past twelve fiscal years. The population for FY19 is based on the average annual change over the previous four years of non-projected data.

Cost Per Capita of General Fund Budgets



The following graph shows the cost per capita of selected County budgets (general fund, fire levy, solid waste enterprise fund, stormwater special revenue fund, and mosquito and forest pest management special revenue fund) for FY19 when adjusted for inflation is 11.8% less than the cost per capita in FY07. This is an average decrease of 1.0% per year over the past twelve fiscal years.

Cost Per Capita of Selected County Budgets*



Glossary

Account: Detailed classification established to budget and account for the purchase of specific goods and services and the receipt of revenues from specific sources; also known as line item.

Accrual Basis of Accounting: Under the accrual basis of accounting, revenues are recognized when service is delivered and expenses are recognized when the benefit is received. All County proprietary funds use the accrual basis of accounting.

Activity: A specific and distinguishable line of work performed within a program; the most basic component of service delivery for each County agency and its budget.

Adopted Budget: The initial budget for the fiscal year approved by the Board of County Supervisors as a result of the annual budget process. Adopted differs from appropriated in the budget document's financial summaries in that appropriated includes all budget revisions subsequent to the initial adopted budget such as off-cycle budget adjustments, budget transfers and prior year appropriations.

Agency: A separate organizational unit of County government established to deliver services to citizens.

Appropriation: An amount of money in the budget, authorized by the Board of County Supervisors, for expenditure by departments for specific purposes. For example, general fund appropriations are for operating and general purposes while Capital Improvement Project Fund appropriations are for major improvements such as roads and public facilities.

Ascend: Financial management system used by the County to manage financial activity and prepare the annual budget beginning in FY17.

Assess: To place a value on property for tax purposes.

Assessed Valuation: The value of property within the boundaries of Prince William County for purposes of taxation.

Assets: Resources owned or held by Prince William County that have monetary value.

Assigned Fund Balance: Amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed.

Audit: To examine (accounts, records, etc.) for purposes of verification, appropriateness, risk, and/or efficiency.

Auditor of Public Accounts: A State agency that oversees accounting, financial reporting, and audit requirements for units of local government in the State of Virginia.

BAC: Board Audit Committee - A committee of the Board of County Supervisors (BOCS), supported by the internal audit function, established to assist the BOCS in its governance and oversight responsibilities. All members of the BOCS comprise the BAC, which consists of three regular voting members and five alternate members. The internal audit function reports to the BOCS, through the BAC.

Balanced Budget: A budget that has its funding sources (revenues plus other resources) equal to its funding uses (expenditures plus other allocations). All local governments in Virginia must adopt a balanced budget as a requirement of State law.

Glossary

Base Budget: The same level of agency funding as in the current year adopted budget with adjustments for: one-time costs; agency revenue reductions; current fiscal year merit pay roll-forward adjustments; current year personnel actions; FICA, VRS, and group life fringe benefit cost changes; full year funding for partial year funded positions approved for the current fiscal year; approved budget shifts; Board of County Supervisors actions approved during the current fiscal year; and any related outcome and service level target revisions.

Base Budget Review: A process that evaluates departmental base budgets in order to determine if an activity should continue to be funded at the current level.

Bond Rating: The rating of bonds is a statement of a locality's economic, financial, and managerial condition. It represents the business community's assessment of the investment quality of a local government. Highly rated bonds attract more competition in the marketplace, thereby lowering interest costs paid by the County government and its taxpayers.

Bonds: Instruments used to borrow money for the debt financing of long-term capital improvements.

BPOL Tax: Business Professional and Occupational License Tax - a tax that is levied upon the privilege of doing business or engaging in a profession, trade, or occupation in the County. The tax base includes all phases of the business, profession, trade, or occupation, whether conducted in the County or not.

Budget: An itemized allotment of revenues and expenditures for a specific time period, tied to specific activities.

Budget Amendment: Any change to the adopted budget that may occur throughout the course of the fiscal year as needed for County government operations.

Budget Authority: Ability to enter into transactions that will result in the receipt or disbursement of County funds.

Budgeted Agency Savings: A negative account line added to agency budgets due to expected operational savings during the fiscal year similar to budgeted salary lapse.

Budget Initiatives: Changes to the base budget recommended by the County Executive as part of the Proposed Budget. Supplemental budget increases and decreases approved by the Board of County Supervisors are shown as Budget Initiatives in the agency detail section of the (Adopted) Budget document.

Budgeted Salary Lapse: A budgeted reduction in estimated salary and fringe benefit expenditures due to estimated position vacancy savings anticipated for the fiscal year.

Budget Transfers: Budget transfers shift previously budgeted funds from one line item of expenditure to another. Transfers may occur throughout the course of the fiscal year as needed for County government operations.

CAFR: Comprehensive Annual Financial Report – Annual financial statements comprising the financial report of Prince William County and its component units required by the Code of Virginia in conformity with Generally Accepted Accounting Principals (GAAP).

Capital Expenditures: Expenditures incurred for the acquisition or construction of major capital assets (e.g. land, roads, buildings).

Glossary

Capital Projects Fund: This fund is used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Fund Types). The Capital Projects Fund accounts for construction projects including improvements to schools, roads, and various other projects.

COG: Council of Governments - A regional organization of units of local government in the Washington, D.C. metropolitan area.

Committed Fund Balance: Amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority.

Community Outcomes: Key outcomes with targets that demonstrate how the community or individual will benefit or change based on achieving the goal. Community outcomes are adopted by the Board of County Supervisors in the Strategic Plan, taken from the biennial community telephone survey results, or developed by agencies based on their mission and goals.

Community Partner: A nonprofit 501(c)(3) organization that provides specific services and has been in existence for at least three years, unless an ad hoc group is formed to address a specific issue and will disband at the end of the project (i.e. one-time funding); has an identifiable Executive Director; and has an identifiable Board of Directors. Community Partners receive County funding through the annual budget process.

Component Unit: An element of the Comprehensive Annual Financial Report (CAFR) that identifies affiliated organizations for which financial activity must be reported separately. For example, the Adult Detention Center and Schools are component units in the Prince William County CAFR.

Comprehensive Plan: State mandated plan that guides the coordinated, adjusted, and harmonious land development that best promotes the health, safety, and general welfare of County citizens. It contains long-range recommendations for land use, transportation systems, community services, historic resources, environmental resources, and other facilities, services, and resources.

Contingency: Contingency is an amount of funding maintained in the general fund to cover unanticipated expenditures and/or shortfalls in revenues collected. The Board of County Supervisors must authorize any use of the Contingency.

Co-op Budget: The State-administered budget for the Public Health District that is comprised of funding from the State, County, and cities of Manassas and Manassas Park, as well as fees for services, Federal funding, and private sector grants.

Cost Recovery: A cost recovery budget is charged back to user agencies. When a cost recovery budget is set up, a negative expenditure budget amount is established equal to the positive expenditure budget amount, resulting in a net expenditure budget of zero.

CSA: Comprehensive Services Act (for At-Risk Youth and Families) - the State law governing the funding and provision of services to youth and families who require foster care or special education services, or who are involved with the Juvenile and Domestic Relations Court.

CY: Calendar year (January 1 through December 31).

Debt: An obligation resulting from the borrowing of money.

Glossary

Debt Service: Payment of interest and principal amounts on loans to the County such as bonds.

Depreciation: The process of allocating the cost of a capital asset to the periods during which the asset is used.

DEQ: Department of Environmental Quality - a State agency.

Directives: Board of County Supervisors' requests, made during Supervisors Time at a Board of County Supervisors meeting, for County staff to provide information and/or take action.

DMV: Department of Motor Vehicles - a State agency.

DOJ: Department of Justice - a Federal agency.

EDMS: Electronic Document Management System

Effectiveness: A measurable relationship of resources required to achieve intended results.

Efficiency: A measurable relationship of resources required to goods and services produced, such as cost per unit of service.

EM: Electronic Monitoring - a system that uses technology and staff supervision to detain persons in their home in lieu of incarceration in a secure facility.

EMS: Emergency Medical Services.

Employee Benefits: Services and opportunities afforded employees because they work for Prince William County. These benefits include medical and dental insurance, health insurance credit program, flexible benefit account program, Virginia Retirement System, 401(a) money purchase plan, 457 deferred compensation plan, supplemental police and fire retirement plan, group life insurance, optional life insurance, long term care insurance, employee assistance program, holiday leave, sick and annual leave, well days, sick leave bank, other leave, credit union, direct deposit, employee advisory committee, and grievance procedure.

Encumbrances: Obligations incurred in the form of purchase orders, contracts, and similar items that will become payable when goods are delivered or services rendered.

Enterprise Funds: These funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the Board of County Supervisors is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the Board of County Supervisors has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The following are Enterprise Funds: Prince William County Parks and Recreation (which provides recreational services), the Prince William County Landfill (which provides solid waste disposal services), and Innovation Park which is County owned land being marketed for re-sale to targeted industries.

Exemption: A grant of immunity from a specific program, policy, or action.

Expenditure: An amount of money disbursed for the purchase of goods and services.

Glossary

FAMIS: Family Access to Medical Insurance Security - the State's health insurance program for uninsured and underinsured citizens.

FAPT: Family Assessment and Planning Team - a group of community representatives, including human services professionals and parents, who develop service plans for at-risk youth and families.

Farm-outs: Inmates incarcerated at other local and regional jails because of a lack of bed space at the Adult Detention Center.

Feasibility: Capability of accomplishment or completion.

Five-Year Plan: The County's projected expenditures and revenues for the next five fiscal years beginning with the adopted budget fiscal year. The Board of County Supervisors adopts the Five-Year Plan each year in concert with the adopted budget. The first year of each Five-Year Plan is synonymous with the adopted budget.

FOIA: Freedom of Information Act - a State law.

FTE: Full-Time Equivalent positions.

Fund: A financial entity to account for money or other resources, such as taxes, charges and fees, established for conducting specified operations for attaining certain objectives, frequently under specific limitations.

Fund Balance: The difference between assets and liabilities in a governmental fund.

Fund Balance Components: The classifications that segregate fund balance by constraints on purposes for which amounts can be spent. There are five classifications: Nonspendable Fund Balance, Restricted Fund Balance, Committed Fund Balance, Assigned Fund Balance, and Unassigned Fund Balance.

Fund Balance Reserve: The sum total of reservations placed against a fund balance for encumbrances, future year designations and other purposes including grants and special projects, non-current receivables, inventory, and debt service reserves.

FY: Fiscal Year - The time frame to which the budget applies. Prince William County's fiscal year begins on July 1 and ends on June 30.

General Debt: Principal and interest payments on outstanding debt repaid from the general fund.

General Fund: Fund used to account for all financial transactions and resources except those required to be accounted for in another fund. Revenues are derived primarily from property and other local taxes, State and Federal distributions, licenses, permits, charges for services, and interest income. A significant part of the general fund's revenues is transferred to other funds to finance the operations of the County Public Schools and the Regional Adult Detention Center.

General Obligation Bond: A municipal bond secured by the taxing and borrowing power of the municipality issuing it.

Goal: General statements of public policy, purpose, and intent.

Governmental Fund Types: Most of the County's governmental functions are accounted for in Governmental Funds. These funds measure changes in financial position, rather than net income. Governmental fund types include the General Fund, Special Revenue Funds, and the Capital Projects Fund.

Glossary

Grant: A payment by one entity to another entity, or a foundation to a non-profit organization intended to support a specified function such as health care, housing, street repair, or construction. Governmental units, foundations, nonprofit organizations, and individuals can all award grants and/or be awarded grants.

HIPAA: Health Insurance Portability and Accountability Act - a Federal law.

Host Agency: A department or agency that manages the relationship between a community organization and the County to include proposed donation levels and budget, performance measures, and financial reporting; also, a department that supports, through internal services, any of the business application activities in the Department of Information Technology.

HPC: Homeless Prevention Center - a County owned, contractor-operated, homeless shelter.

I-66: Interstate highway 66 - runs across the western end of the County.

I-95: Interstate highway 95 - runs across the eastern end of the County.

I-Net: Institutional Network - a state-of-the-art communications network for County government, police, fire, library, and school facilities.

ISF: Internal Service Funds - Funds used to account for goods or services provided by one department or agency to other departments or agencies of the County, or to other governments, on an allocated cost recovery basis. Internal Service Funds have been established for information technology, vehicle maintenance, road construction, and self-insurance.

Joint County/School Capital Process Team: Collaboration between Prince William County School Board and Prince William Board of County Supervisors to establish more frequent contact in order to discuss capital needs, enhance efficiency in planning processes, and improve service outcomes to the community. The joint process includes two different groups, the Joint Board Committee for Capital (Committee), made up of three elected members from each Board, and the Joint Staff Work Group for Capital (Work Group). The Committee constitutes the decision making body and the Work Group is responsible for supporting the Committee's goals and objectives.

LEOS: Law Enforcement Officers' Supplement - a supplementary retirement system.

Liabilities: Obligations incurred in past or current transactions requiring present or future settlement.

License and Permit Fees: Fees paid by citizens or businesses in exchange for legal permission to engage in specific activities. Examples include building permits and swimming pool licenses.

Line Item: Detailed classification established to budget and account for the purchase of specific goods and services and the receipt of revenues from specific sources; also known as object level.

Local Match: County cash or in-kind resources required to be expended simultaneously with State, Federal, other locality, or private sector funding, usually according to a minimum percentage or ratio.

LODA: Line of Duty Act - The Virginia Retirement System Line of Duty Act is established by Section 9.1-400 of the Virginia Code. LODA provides benefits to public safety first responders and their survivors who lose their life or become disabled in the line of duty.

Glossary

Mandate: A State or Federal action that places a requirement on local governments.

Mission Statement: A brief description of the purpose and functions of an agency.

Modified Accrual: Under the modified accrual basis of accounting, revenues are recognized when measurable and available as current assets. Expenditures are generally recognized when the related services or goods are received and the liability is incurred. All County governmental and fiduciary funds use the modified accrual basis of accounting.

MOU: Memorandum of Understanding - A written agreement between the County and a community partner specifying the amount and type of County donations provided and the services and outcomes accounted for by the community partner.

Municipal Separate Storm Sewer System (MS4) Permit: Discharges from municipal separate storm sewer systems are regulated under the Virginia Stormwater Management Act, the Virginia Stormwater Management Program (VSMP) Permit regulations, and the Clean Water Act as point source discharges. Stormwater discharges from Phase I (large and medium) municipal separate storm sewer systems are authorized under individual permits. Under these permits, the MS4 owner/operator must implement a collective series of programs to reduce the discharge of pollutants from the given storm sewer system to the maximum extent practicable in a manner that protects the water quality of nearby streams, rivers, wetlands and bays.

Non-departmental: Budgeted funds not directly associated with, or controlled by, a specific County department.

Non-spendable Fund Balance: Amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

NVFS: Northern Virginia Family Service - a community-based non-profit human services agency.

NVRC: Northern Virginia Regional Commission (formerly Northern Virginia Planning District Commission) - a regional organization comprised of units of local government in the Northern Virginia area.

NVTA: Northern Virginia Transportation Authority - The Northern Virginia Transportation Authority is a regional governmental entity established to plan, prioritize, and fund regional transportation programs. The NVTA covers Arlington, Fairfax, Loudoun, and Prince William counties and the cities of Alexandria, Fairfax, Falls Church, Manassas, and Manassas Park.

NVTC: Northern Virginia Transportation Commission - a multi-jurisdictional agency representing Arlington, Fairfax, and Loudoun Counties and the Cities of Alexandria, Fairfax, and Falls Church. NVTC provides a policy forum and allocates up to \$200 million in state, regional, and federal transit assistance each year among its member jurisdictions. NVTC also appoints one principal and two alternate members to the Board of Directors of The Washington Metropolitan Area Transit Authority.

Obligation: A future expenditure requirement incurred by voluntary agreement or legal action.

Off-Cycle: A term that characterizes budget adjustments approved by the Board of County Supervisors outside of the annual budget process.

OmniLink: Operated by the Potomac and Rappahannock Transportation Commission (PRTC), OmniLink provides local bus service to the communities of Dale City, Dumfries (including Quantico), Manassas/Manassas Park, and Woodbridge/Lake Ridge.

Glossary

OmniRide: Operated by the Potomac and Rappahannock Transportation Commission (PRTC), OmniRide provides commuter bus service from eastern Prince William County and the Manassas area to points in Northern Virginia and the District of Columbia.

Ordinance: A law or regulation enacted by the Board of County Supervisors.

Outcome Trends: Multi-year trend information for community and program outcome measures.

Output: Unit of goods or services produced by an agency activity.

Performance Audit: An independent review of a program, activity, function, operation, management system, or procedure of a government to assess whether the government is achieving economy, efficiency, and effectiveness in the employment of available resources. The examination is objective and systematic, generally using structured and professionally adopted methodologies.

Performance Measures: Quantitative characterization of an agency's success in achieving their stated mission.

Performance: Computer software program previously used to prepare the annual budget and manage County government financial activity. This software was replaced by the Ascend financial management system in FY17.

Personal Property: An item of property other than real estate to include Personal effects, moveable property, goods, and chattel.

Policy: A definite course or method of action selected from among alternatives and in light of given conditions to guide and determine present and future decisions.

Proffers: Contributions of land, capital improvements, and funding collected from developers to address the demand for community services created by new development.

Program: One or more related agency activities that work together for a particular purpose and function for which the County is responsible.

Program Outcomes: Key measures that demonstrate how the community or individual will benefit or change based on achieving the goal, but are more specific to each individual agency and program than community outcomes.

Property Tax Rate: The rate of taxes levied against real or personal property expressed as dollars per \$100 of equalized assessed valuation of the property taxed.

Proprietary Fund Types: Proprietary Funds account for County activities that are similar to private sector businesses. These funds measure net income, financial position, and changes in financial position. Proprietary fund types include enterprise and internal service funds.

PRTC: Potomac and Rappahannock Transportation Commission - a multi-jurisdictional agency representing Prince William, Stafford, and Spotsylvania Counties and the Cities of Manassas, Manassas Park, and Fredericksburg. PRTC provides commuter bus services (OmniRide) and local bus services in Prince William County and the Cities of Manassas and Manassas Park (OmniLink).

Glossary

PSFM: Principles of Sound Financial Management - guidelines approved by the Board of County Supervisors to foster the County government's financial strength and stability and the achievement of the organization's financial goals.

Real Property: Land, buildings, and all other permanent improvements on the land.

Resolution: The official position or will of a legislative body.

Resources: The actual assets of a governmental unit, such as cash, taxes, receivables, land, buildings, estimated revenues applying to the current fiscal year, and bonds authorized and un-issued.

Resource Shift: The transfer of an expenditure budget from one purpose to another. A resource shift is a common and preferred technique for funding budget increases without the allocation of increased outside revenue or County tax support.

Restricted Fund Balance: Includes amounts that are restricted to specific purposes as follows:

- a. Externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or
- b. Imposed by law through constitutional provisions or enabling legislation.

Retained Earnings: See Total Net Assets.

Revenue: Income generated by taxes, notes, bonds, investment income, land rental, user charges, and Federal and State grants.

Revenue Bonds: A bond issued by a municipality for a specific project that is supported by the revenue from that project.

Risk Management: The practice of identifying potential risks in advance, analyzing them, and taking precautionary steps to reduce and/or curb the risk, and in turn reduce the County's exposure to financial loss.

Seat Management: Personal computer support services including customer service assistance, desktop and laptop desk side services, software refreshment, and equipment disposal.

Self-Insurance Pool: A cash reserve used to provide stable and cost-effective loss funding on a self-insured basis rather than using a private insurance company.

Service Levels: Quantified measures of the goods and services (outputs) produced by agency activities, the relationship of resources required to outputs produced (efficiency) and the degree of excellence characterizing the outputs (service quality).

Service Quality: The measurable degree of excellence with which goods and services are produced or provided, including customer satisfaction.

SNAP: Supplemental Nutrition Assistance Program.

Special Revenue Funds: Funds used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. These funds are used to account for volunteer fire and rescue levies, school operations, the Regional Adult Detention Center, and the Office of Housing and Community Development.

Glossary

Statute: A law enacted by a legislative body.

Strategic Plan: A four-year plan adopted by the Board of County Supervisors which establishes a County government mission statement, a limited number of high priority strategic goals, and measurable community outcomes which indicate success in accomplishing these goals.

TANF: Temporary Assistance to Needy Families - a Federal and State public assistance program.

Tax Base: The part of the economy against which a tax is levied.

Taxes: Mandatory charge levied by a governmental unit for the purpose of financing services performed for the common benefit.

TIP: Technology Improvement Plan - that portion of the Capital Improvement Program that is dedicated to the upgrade, replacement, or addition of technology systems that support various programs and activities throughout County agencies. Project examples include, but are not limited to, upgrades to email, replacement of the financial reporting system (Performance to Ascend), and disaster recovery.

Total Net Assets: The difference between assets and liabilities in a proprietary fund. This term has replaced Retained Earnings.

Tracker: Board of County Supervisors, County Executive or Deputy County Executive's request for action by County staff. Progress on the item is tracked by the County Executive's Office until its successful completion.

Transfer: A shift of resources from one program or activity to another.

Trust and Agency Funds: Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. The County has established Agency and Expendable Trust Funds to account for library donations, special welfare, and certain other activities. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. Expendable Trust Funds are accounted for in essentially the same manner as Governmental Funds.

Unassigned Fund Balance: The total fund balance in the general fund in excess of nonspendable, restricted, committed, and assigned fund balance.

User Fees: User fees are charges for services, such as the use of public property and parking, paid by those actually benefiting from the service.

VDOT: Virginia Department of Transportation - a State agency.

VRE: Virginia Railway Express - a transportation partnership of the Northern Virginia and Potomac and Rappahannock Transportation Commissions, the Counties of Fairfax, Prince William, Stafford, Spotsylvania, and Arlington and the Cities of Manassas, Manassas Park, Fredericksburg, and Alexandria. VRE provides commuter rail service from the Northern Virginia suburbs to Alexandria, Crystal City, and downtown Washington D.C.

Watershed: A region or area bounded peripherally by water parting and draining ultimately to a particular watercourse or body of water.

WIC: Women, Infants, and Children - a Federal health and nutrition program.

Abbreviation

AAA: Triple A Bond rating, the highest possible rating	BOD: Ballot on Demand
AALL: American Association of Law Libraries	BPOL Tax: Business Professional and Occupational License Tax
ACTS: Action in the Community Through Service	BWC: Body-Worn Camera
ADC: Adult Detention Center	CAB: Citizen Advisory Board
Admin: Administrative	CAC: Crisis Assessment Center
ADP: Average Daily Population	CAD: Computer Assisted Dispatch or Computer-Aided Design system (cannot be both simultaneously)
AED: Automatic External Defibrillator	CAFR: Comprehensive Annual Financial Report
AFIS: Automated Fingerprint Identification System	CALEA: Commission on Accreditation for Law Enforcement Agencies
ALS: Advanced Life Support	CCJB: Community Criminal Justice Board
Approp: Appropriated	CDA: Community Development Authorities
APS: Adult Protective Services	CDBG: Community Development Block Grant
ARYFS: At-Risk Youth and Family Services	CFH: Catholics for Housing
ATCC: American Type Culture Collection	CHDO: Community Housing Development Organization
B&A: Budget and Appropriate	CID: Communications & Infrastructure Division
B&G: Buildings and Grounds	CIP: Capital Improvement Program
B&GC: Boys & Girls Club	CISD: Critical Incident Stress Debriefing
BAB: Build America Bonds	CIT: Crisis Intervention Training
BAC: Board Audit Committee	CMAQ: Congestion Mitigation and Air Quality
BARN: Benedictine Aid and Relief to Neighbors	COG: Council of Governments
BECC: Benefits, Employment & Child Care	COLA: Cost of Living Adjustment
BEST Lawn: Building Environmentally Sustainable Turf Lawn	CP&D: Community Preservation & Development
BLS: Basic Life Support	CPA: Comprehensive Plan Amendment
BMP: Best Management Practices	CPI: Consumer Price Index
Board: Board of County Supervisors	
BOCS: Board of County Supervisors	

Abbreviation

CPS: Child Protective Services	EBT: Electronic Benefits Transfer
CSA: Comprehensive Services Act	EDMS: Electronic Document Management System
CSB: Community Services Board	EEOC: Equal Employment Opportunity Commission
CMP: Cyclical Maintenance Plan	EIAP: Early Intervention Alternative Program
CSW: Community Service Work	EM: Electronic Monitoring
CVB: Convention and Visitors Bureau	EMS: Emergency Medical Services
CXO: County Executive	ENR: Environmental and Natural Resources
CY: Calendar Year	ERP: Enterprise Resource Program
DART: Days Away Restricted or Transferred	ESI: Engineers and Surveyors Institute
DCJS: Department of Criminal Justice Services	ESG: Emergency Shelter Grant
DCSM: Design and Construction Standards Manual	ESOL: English for Speakers of Other Languages
DDS: Department of Development Services	FAMIS: Family Access to Medical Insurance Security
DEQ: Department of Environmental Quality	FAPT: Family Assessment and Planning Team
DFR: Department of Fire and Rescue	FCC: Federal Communications Commission
DMAS: Department of Medical Assistance Services	FCM: Facilities Construction Management
DMV: Department of Motor Vehicles	FirstNet: First Responder Network Authority
DoIT: Department of Information Technology	FOIA: Freedom of Information Act
DOJ: Department of Justice	FRA: Fire and Rescue Association
DORM: Drug Offender Rehabilitation Module	FSS: Family Self-Sufficiency
DOT: Department of Transportation	FTE: Full-Time Equivalent
DPR: Department of Parks and Recreation	FY: Fiscal Year
DSS: Department of Social Services	GAAP: Generally Accepted Accounting Principles
E-911: Emergency 911	GASB: Government Accounting Standards Board
EBDM: Evidence Based Decision Making	GDC: General District Court
EBP: Evidenced Based Practices	GED: General Equivalency Diploma

Abbreviation

GFOA: Government Finance Officers Association

GIS: Geographic Information System

GPS: Global Positioning System

GRIT: Gang Response Intervention

GSHF: Good Shepherd Housing Foundation

HAP: Homeownership Assistance Program

HAZMAT: Hazardous Materials

H&CB: Home & Community Based

HCMP: Human Capital Management Payroll

HCVP: Housing Choice Voucher Program

HIDTA: High Intensity Drug Trafficking Area

HIPAA: Health Insurance Portability and Accountability Act

HIV: Human Immunodeficiency Virus

HOA: Homeowners Association

HOC2: Home Occupation Certificate – Family Day Home (Child Care)

HOPWA: Housing Opportunities for Persons with AIDS

HOV: High Occupancy Vehicle

HPAC: Hylton Performing Arts Center

HPC: Homeless Prevention Center

HPDF: Housing Preservation and Development Fund

HRIS: Human Resources Information System

HUD: Department of Housing and Urban Development

HVAC: Heating, Ventilation and Air Conditioning

ICMA: International City/County Management Association

ICT: Intensive Community Treatment

ID: Intellectual Disability

IDA: Industrial Development Authority

IEC: Independence Empowerment Center

IEP: Individualized Educational Plan

IFB: Invitation for Bid

IFSP: Individualized Family Service Plan

I-Net: Institutional Network

IPE: Intervention, Prevention and Education

IRM: Information Resource Management

ISF: Internal Service Fund

ISN: Information Systems Network

IT: Information Technology

IVR: Interactive Voice Response

JARC: Joint Admissions Review Committee

JCSU: Juvenile Court Service Unit

JDC: Juvenile Detention Center

JDRC: Juvenile and Domestic Relations Court

JJAT: Juvenile Justice Action Team

JJPP: Juvenile Justice Parenting Program

KPWB: Keep Prince William Beautiful

LAN: Local Area Network

LCI: Local Composite Index

Abbreviation

LEOS: Law Enforcement Officers' Supplement

LEPC: Local Emergency Planning Commission

LIS: Land Information System

LMS: Learning Management System

LNSS: Library Network Support Services

LODA: Line of Duty Act

LSNV: Legal Services of Northern Virginia

LVA-PW: Literacy Volunteers of America – Prince William, Inc.

MAT: Medication Assisted Treatment

MDC: Mobile Data Computer

MDT: Mobile Data Terminal

MH: Mental Health

MHz: Megahertz

MIS: Management Information System

MOU: Memorandum of Understanding

MPTC: Multi-Purpose Transit Center

MS4: Municipal Separate Storm Sewer System

NA: Not Available

NACO: National Association of Counties

NADA: National Automobile Dealers Association

NCIC: National Crime Information Center

NCR: National Capital Region

NFPA: National Fire Protection Association

NG911: Next Generation 911

NR: Not Reported

NVCC: Northern Virginia Community College

NVFS: Northern Virginia Family Service

NVRC: Northern Virginia Regional Commission

NVTA: Northern Virginia Transportation Authority

NVTC: Northern Virginia Training Center

OCJS: Office of Criminal Justice Services

OEM: Office of Executive Management

OHCD: Office of Housing and Community Development

OMB: Office of Management & Budget

OMD: Operation Medical Director

OPEB: Other Post-Employment Benefits

OSHA: Occupational Safety and Health Administration.

OT: Office of Tourism

OWL: Occoquan-Woodbridge-Lorton (Volunteer Fire Department)

PAF: Personnel Action Form

PATH: Projects for Assistance in Transitioning the Homeless

PCE: Property Code Enforcement

PCN: Position Control Number

PCP: Position Classification Plan

PHNST: Potomac Heritage National Scenic Trail

PMAH: Project Mend-A-House

PPTRA: Personal Property Tax Relief Act

Prop: Property

Abbreviation

PRTC: Potomac and Rappahannock Transportation Commission	SNAP: Supplemental Nutrition Assistance Program
PSA: Public Safety Training Academy	SRO: School Resource Officer
PSAP: Public Safety Answering Point	STD: Sexually Transmitted Disease
PSCC: Public Safety Communications Center	STEP: Systematic Training for Effective Parenting
PSFM: Principles of Sound Financial Management	SUP: Special Use Permit
PSSF: Promoting Safe and Stable Families	SWM: Storm Water Management
PSTC: Public Safety Training Center	TANF: Temporary Assistance to Needy Families
PWC: Prince William County	TB: Tuberculosis
PWHD: Prince William Health District	TBD: To Be Determined
PWSI: Prince William Soccer, Inc.	TMDL: Total Maximum Daily Load
PWSIG: Prince William Self-Insurance Group	TIP: Technology Improvement Plan
QC: Quality Control	TRIP: Transportation and Roadway Improvement Program
QSCB: Qualified School Construction Bonds	UOSA: Upper Occoquan Service Authority
REZ: A formal rezoning action pertaining to land use	USDA: United States Department of Agriculture
RFP: Request for Proposal	USPS: United States Postal Service
RMS: Records Management System	VaCMS: Virginia Case Management System
SA: Substance Abuse	VACO: Virginia Association of Counties
SAC: School Age Care	VCE: Virginia Cooperative Extension
SAVAS: Sexual Assault Victims Advocacy Service	VCIN: Virginia Criminal Information Network
SCBA: Self-Contained Breathing Apparatus	VDH: Virginia Department of Health
SERVE: Securing Emergency Resources through Volunteer Efforts	VDOT: Virginia Department of Transportation
SF: Square Feet	VFD: Volunteer Fire Department
SMI/SED: Seriously Mentally Ill/Seriously Emotionally Disturbed	VIEW: Virginia Initiative for Employment not Welfare
	VLEPSC: Virginia Law Enforcement Professional Standards Commission

Abbreviation

VMT: Vehicle Miles Traveled

VPRAI: Virginia Pre-trial Risk Assessment Instrument

VPW: Volunteer Prince William

VRE: Virginia Railway Express

VRS: Virginia Retirement System

WFGA: When Families Get Angry

WIC: Women, Infants, and Children

WMATA: Washington Metropolitan Area Transit Authority

YAS: Young Adult Services

ZTA: Zoning Text Amendment

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